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UNITED STATES DISTRICT COURT  
SOUTHERN DISTRICT OF CALIFORNIA

In re DURA PHARMACEUTICALS, INC.  
SECURITIES LITIGATION

) Master File No. 99-CV-0151-L(WMC)

) CLASS ACTION

) This Document Relates To:

) ALL ACTIONS.

) FOURTH CONSOLIDATED AMENDED  
) COMPLAINT FOR VIOLATION OF THE  
) SECURITIES EXCHANGE ACT OF 1934

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## THE FRAUDULENT SCHEME

1  
2 1. Plaintiffs bring this action on behalf of purchasers of Dura Pharmaceuticals, Inc.  
3 ("Dura" or the "Company") securities between 4/15/97 and 2/24/98 (the "Class Period") including  
4 those purchasers who acquired their Dura securities during the Class Period and held such securities  
5 until after 9/23/98, 11/4/98 and 12/4/98. Dura became a publicly traded company in 1992, pursuing  
6 a business strategy of marketing niche pharmaceutical drugs. Typically Dura purchased the rights to  
7 market drugs developed by large pharmaceutical companies that were approaching the end of their  
8 profitability to those companies. This action is brought against Dura and the Company's senior  
9 officers, Cam L. Garner ("Garner"), James W. Newman ("Newman"), Charles W. Prettyman  
10 ("Prettyman") and Walter F. Spath ("Spath"), who directed, approved of and profited from the fraud  
11 in violation of the Securities Exchange Act of 1934 ("1934 Act").

12 2. Dura did not have the resources or capability to develop drugs on its own. By 1995,  
13 however, it became obvious to Dura's management that, given the Company's size, it would be  
14 increasingly difficult to achieve continued revenue and earnings per share ("EPS") growth solely by  
15 acquiring marketing rights to niche drugs. Therefore, Dura insiders decided to embark on a risky and  
16 expensive diversification of its business, attempting to become a medical device development  
17 company and develop its own proprietary drug products.  
18

19 3. In 1995, Dura began development of the Spiros drug delivery system for Albuterol  
20 ("Albuterol Spiros" or "Spiros drug delivery system"), a method of aerosolizing powders so that  
21 asthma medicines, including Albuterol, could be inhaled. According to Dura, its Spiros drug  
22 delivery system would be utilized first to deliver Albuterol and later other medications to persons  
23 with respiratory problems such as asthma. The system purportedly would have advantages over  
24 existing inhalers which were dependent upon the ability of the user to successfully coordinate the use  
25 of the inhaler and inhalation of the medication, something some persons with respiratory distress  
26 (such as children) had difficulty doing. The Spiros drug delivery system supposedly utilized a  
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1 mechanically driven dosing mechanism that provided uniform dosing regardless of the ability of the  
2 patient to coordinate the operation of the inhaler.

3         4.       The Spiros drug delivery system was intended to be a software-driven device with  
4 software programmed to turn on a motor that activated an impeller inside the device. The impeller  
5 extracted the Albuterol drug compound from the storage cassette that fit inside the inhaler. The  
6 storage cassette contained 30 separate wells that each contained one dose of Albuterol dry power  
7 compound. Each time the inhaler opened and closed, one dose was released and the cassette  
8 advanced to the next well. With the software, the inhaler was programmed to allow the inhaler to  
9 dispense 1,500 doses, which was considered the optimal dose lifetime for each inhaler.  
10

11         5.       The millions of dollars of necessary research and development costs associated with  
12 developing, testing and obtaining approval for the Spiros drug delivery system had to be  
13 immediately expensed as a charge against current earnings under Generally Accepted Accounting  
14 Principles ("GAAP"). To avoid such a huge negative impact on its earnings, Dura's management  
15 created Spiros Development Corp. ("Spiros I") to incur Dura's costs of developing the Spiros drug  
16 delivery system. Dura performed the development work under contract to Spiros I and billed the  
17 expenses to Spiros I, plus a mark-up of 15%-25%. Through this "off balance sheet" arrangement  
18 with Spiros I, Dura recorded revenue and profits on the "expenses" it incurred for research and  
19 development of the Spiros drug delivery system. If Dura had expensed the research and  
20 development costs, it would have reduced Dura's profitability to a loss at a time when they had  
21 promised shareholders that they would be profitable.  
22

23         6.       Although this arrangement protected Dura's positive financial results, it exacerbated  
24 the pressure on Dura's insiders to keep Dura's stock at high levels. Dura ultimately would have to  
25 use its stock to repurchase Spiros I when Spiros I ran out of funds. Spiros I had been funded in  
26 12/95 through a \$28 million private placement and \$13 million from Dura. To induce investors to  
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1 finance Spiros I, they were given warrants to purchase 2.2 million shares of Dura at \$19.47 and Dura  
2 reserved the right to re-purchase Spiros I.

3 7. After reaching an all-time high of \$47.78 on 12/31/96, Dura's stock declined sharply,  
4 falling to \$27.87 on 4/14/97, due to concerns over the ability of Dura's existing drug lines to  
5 continue to drive Dura's EPS growth and the ability of Dura to timely introduce the Spiros drug  
6 delivery system by late 1998 or early 1999. This decline created a dilemma for Dura's executives.  
7 The perception of weakness in Dura's drug sales was well-founded, as is described below.  
8

9 8. More troubling for Dura executives were the significant problems plaguing the  
10 development of the Spiros drug delivery system since the fall of 1996. Because Dura executives  
11 desperately wanted to transform Dura into a drug device development company, they made the  
12 strategic decision to proceed to clinical trials in the fall of 1996 for the Spiros drug delivery system  
13 despite the fact that the system was merely a prototype that had not yet undergone sufficient  
14 development. Dura's executives, including defendants, put tremendous pressure on Dura's  
15 engineering department to develop a prototype. Although Dura's Product Development Department  
16 designed and manufactured the Spiros drug delivery system prototype and the Albuterol cassette  
17 extremely fast, Dura executives decided to proceed to Phase III clinical trials even though the Spiros  
18 drug delivery system was not reliable and the Albuterol cassette system was not stable.  
19

20 9. In fact, according to CW3 and CW7 Dura's top executives ignored the  
21 recommendations of Dura's engineers to *not* proceed with Phase III clinical trials and *not* proceed to  
22 file a New Drug Application ("NDA") until these problems were remedied.<sup>1</sup> CW3 and CW6  
23 confirmed that in 10/96, in an internal Dura engineering report, Robert Eisele, Dura's Vice President  
24 of Product Development, included a list of problems with the Spiros drug delivery system and the  
25

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26  
27 <sup>1</sup> "CW" refers to the confidential witnesses, which are described in detail at ¶65.  
28

1 Albuterol cassette. This list of problems, five to six pages long, compiled by Eisele who was the  
2 lead project manager on Albuterol Spiros, detailed items Dura's engineers considered critical before  
3 a NDA could be submitted. According to CW3, the "Eisele List" was distributed to senior  
4 management at Dura during the weekly executive management meeting held every Monday from  
5 8:00 to 10:00 a.m., and attended by defendants Garner, Dura's President, Chief Executive and  
6 Operating Officer and Chairman, Newman, Dura's Chief Financial Officer and Senior Vice  
7 President of Finance and Administration, Prettyman, Senior Vice President of Development and  
8 Regulatory Affairs, and Spath, Senior Vice President of Sales and Marketing, as well as Julia R.  
9 Brown, Senior Vice President of Business Development and Planning, Mitchell R. Woodbury,  
10 Senior Vice President and General Counsel to Dura, David S. Kabakoff, Chief Executive Officer of  
11 Spiros I, Robert ("Bob") Schultz, Senior Vice President of Product Development, Robert Eisele,  
12 Malcolm Hill, Vice President of Clinical Development and Chet Damecki, Vice President of  
13 Operations.  
14  
15

16 10. According to CW3 and CW6, one of the seminal problems with the Spiros drug  
17 delivery system set forth in the Eisele List was its reliability. The delivery system was incapable of  
18 consistently delivering the required dose, was insufficiently robust in that it could not withstand  
19 normal use conditions, and was subject to an unacceptable rate of failure. In fact, CW2 and CW9  
20 similarly confirmed that the Spiros delivery device consistently suffered mechanical failures.  
21 Additionally, a critical problem with the device set forth in the Eisele List was the instability of the  
22 Albuterol cassette system. In the cassette system, doses of Albuterol were stored in a vacuum-sealed  
23 foil pouch ready for insertion into the Spiros delivery device. After removal from the foil pouch, it  
24 was unknown how long Albuterol would remain chemically stable under realistic use conditions.  
25 For example, because a patient might use the device erratically or under varying temperature and  
26 humidity conditions, the Albuterol would have to remain stable.  
27  
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1           11.     Because Albuterol stability was so important, before Phase III clinical trials began,  
2 Dura devised in-house testing of the system. According to CW6, this in-house testing occurred  
3 during 1995 and 1996. Respirable dose amounts of Albuterol were subject to aging experiments at  
4 certain temperatures and humidity levels – 25 degrees Celsius and 75% relative humidity – for fixed  
5 periods of time according to industry testing procedures and Food and Drug Administration (“FDA”)  
6 requirements. Following the temperature – humidity aging process, the sample dose was dispensed  
7 from the Spiros delivery device into a filter designed to simulate a human lung. FDA guidelines set  
8 forth standards regarding acceptable levels of reduced drug efficacy and changes in particle size not  
9 to exceed 10% in the specified time frame. CW6 confirmed that Dura’s in-house aging tests, which  
10 measured and then “aged” a “respirable dose amount” of Albuterol in a temperature humidity  
11 chamber at 25 degrees Celsius and 75% relative humidity, showed unacceptable levels of reduced  
12 efficacy. Basically, as the drug aged at fixed temperatures and humidity, the Albuterol particles  
13 clumped together allowing less to be absorbed into a patient’s lungs. According to CW3, senior  
14 management was kept apprised that Albuterol failed Dura’s in-house aging tests via chemical  
15 stability test results and analytical reports that were circulated during weekly product development  
16 meetings. Albuterol chemical stability issues were also described in detail in the minutes from the  
17 product development meetings and circulated to senior management.  
18  
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20           12.     CW3 and CW6 confirmed that by the time Dura commenced Phase III clinical trials  
21 for the Spiros delivery device with Albuterol, defendants were aware that the device had serious  
22 reliability and Albuterol stability problems that Dura’s own engineering department recommended  
23 be remedied before commencing clinical trials. Defendants, however, who had predominately sales  
24 and marketing and not scientific backgrounds, pursued Phase III clinical trials, over the objections of  
25 Dura’s own engineers, without an adequate scientific basis because they were desperate to transform  
26 Dura into a drug development company or at least led investors into believing they were doing so.  
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1           13.     Not surprisingly, serious reliability problems manifested themselves during the Phase  
2     III clinical trials. To ensure the Spiros device's reliability, during clinical trials the Spiros device  
3     was subjected to "benign abuse conditions" designed to test the device's reliability under ordinary  
4     types of abuse conditions. One example is dropping the device from various heights. According to  
5     CW3, during clinical trials, Dura experienced an over 30% failure rate of the devices. Because of  
6     this high failure rate, Dura experienced an extremely high early return rate, which measures the  
7     number of inhalers removed from the clinical studies before the 1,500 dose lifetime marker as  
8     compared to the total number of inhalers dispensed for clinical trials. CW6 also provided that Dura  
9     experienced an early return rate exceeding 30% due to the inhaler's unreliability. This early return  
10    rate experienced during clinical trials was much higher than the FDA would find acceptable. In fact,  
11    during the development of medical devices, the industry standard is to try to achieve an early return  
12    rate of 1% or less to avoid incurring expensive repairs once the device is on the open market.

13           14.     The unacceptably high early return rate Dura experienced during the first study  
14    conducted in Phase III clinical trials (drug efficacy) was caused by reliability problems that kept the  
15    inhaler from functioning. According to CW6 the battery wires that powered the inhaler kept  
16    disconnecting from the battery because of faulty welds connecting the battery contacts to the wiring.  
17    Additionally, the routing and gauging of certain wires running from the battery to the inhaler's  
18    internal motor caused the inhaler to malfunction so that it would not open and close each time when  
19    it was dispensing a dose of Albuterol. When these failures occurred before the inhaler reached the  
20    1,500 dose lifetime mark, an "end-of-life" response was triggered in the inhaler and it immediately  
21    stopped functioning. When the inhaler was functioning properly and ready to dispense a dose of  
22    Albuterol, a green light indicator was activated. Once the end-of-life response was triggered, or if  
23    the 1,500 dose lifetime was reached, a red-light indicator was activated. Once the red light was on,  
24    the inhaler stopped working altogether.



1           15.     According to CW6, as a result of the inhaler's reliability problems during Phase III  
2 clinical trials, Dura began making modifications to the inhalers actually being used in the ongoing  
3 clinical trials to improve reliability. Dura included multiple versions of the inhaler in the Phase III  
4 clinical trials. The modifications made to the inhaler during trials included using different shaped  
5 battery contacts that were welded to the battery to better secure the battery wires, re-routing certain  
6 wiring and using stronger gauge wire. Dura also modified the inhaler's lid to make it easier to see  
7 the remaining doses of Albuterol and ribbing was added to the outside of the device to make it easier  
8 to hold. Dura kept very careful track of the different versions of the inhaler used in clinical trials.  
9 The various configurations of the inhaler were given different "Rev" designations. For example, the  
10 configuration of the device first used in clinical trials was designated Rev D, while Rev G was a  
11 modified version added halfway through clinical trials to address reliability concerns. Rev H and  
12 Rev J were designations given to still later versions of the inhaler.

13  
14  
15           16.     All modifications were well documented within the clinical trial results and inhaler  
16 reliability reports and each test run on each configuration was analyzed in a separate report. CW6  
17 confirmed that in each of the reports, which were drafted by the Senior Project Engineer, Mike  
18 Ligotke, and the Project Leader, Linda Gieschen, and were provided to Prettyman on a periodic basis  
19 as modifications were made, the configuration number and the test type were referenced in the title  
20 of the report such as Rev G vibration or Rev G impeller test. More importantly, senior management  
21 at Dura, including defendant Prettyman as Senior Vice President of Regulatory Affairs, had to sign  
22 off on proposed modifications before they could be made. Other employees within the Regulatory  
23 Affairs Department, Kathleen Heffernan, Director of Regulatory Affairs, and Darlene Rosario,  
24 Regulatory Affairs Manager, were also intimately familiar with the modifications being made to the  
25 inhaler and involved in approving the modifications.  
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1           17.     Senior management at Dura, including defendants, were kept constantly informed of  
2 the problems affecting the inhaler's reliability via product reports prepared by Mike Ligothe, the  
3 Senior Product Engineer for the Spiros device and Linda Gieschen, the Spiros Project Leader. These  
4 same reports, generated and distributed between mid-1996 and 10/97, also constantly informed  
5 senior management of the different configurations of the inhaler, the different tests being performed  
6 and the results of those tests. According to CW6, these reports, which were prepared and circulated  
7 during the Class Period and were contemporaneous with revised versions of the Eisele List, were  
8 prepared for and circulated in advance of and during weekly research and development meetings  
9 attended by senior management. Research and development meeting minutes, that also detailed the  
10 inhaler's reliability problems and the different versions of the inhaler, were prepared and circulated  
11 to senior management on a regular basis immediately following the meetings.  
12

13           18.     Making changes to a device in the middle of clinical trials rendered the trials invalid  
14 because the modifications cast doubt on whether the product tested would, in fact, be the final  
15 product described in the NDA. According to CW6, senior executives at Dura were so concerned  
16 about the inhaler's reliability problems and the mid-clinical trial modifications that were made to the  
17 device, that the decision was made to contract with an outside testing facility, El Segundo,  
18 California-based Wyle Labs, to conduct highly accelerated life tests ("HALT") on the device.  
19 HALT are extreme condition tests designed to identify potential operational failures in a device.  
20 Dura contracted with Wyle Labs to conduct these tests while Phase III clinical trials were still  
21 ongoing. Ed Dusel, Senior Engineering Development Manager, supervised the Wyle Lab testing and  
22 Mike Ligothe, Senior Project Manager, analyzed the test results. Dura gave Wyle Labs inhaler  
23 configurations Revs D, G, H and J of the device. Dura used the HALT results from Wyle Labs in an  
24 9/98 amendment to Dura's NDA to try to demonstrate that the different inhaler configurations tested  
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1 in Phase III clinical trials as well as the concurrent HALT resulted in progressively improved  
2 operational reliability.

3 19. At the same time as the disastrous Phase III clinical trials were being completed,  
4 defendants were already taking steps to complete a major debt offering for Dura to obtain  
5 desperately needed working capital to acquire additional pharmaceutical products. They also knew  
6 that Spiros I would exhaust its financial resources during 1997, and Dura would have to exercise its  
7 option to repurchase Spiros I and finance a new follow-on Spiros Development Corp. II entity  
8 ("Spiros II") to continue to pay for the ongoing development of Albuterol Spiros.

10 20. In addition, the value of Dura's insiders' existing stock options to purchase thousands  
11 of shares of Dura stock at \$29.63-\$37.63 per share had been completely wiped out by the early 1997  
12 stock decline, while the value of their other lower priced options had been severely diminished.  
13 Finally, the 1997 cash bonuses of Dura's top executives – which could amount to 100% of their base  
14 salaries – were dependent upon Dura meeting internally set 1997 EPS targets and Dura's stock price  
15 performance during 1997.

17 21. For all of these reasons, it was imperative to Dura's insiders that they drive Dura's  
18 stock higher during 1997 to enable Dura to accomplish a huge debt offering to raise desperately  
19 needed capital, to exercise its option to purchase Spiros I stock by issuing as few Dura shares as  
20 possible, to successfully complete a public offering of Spiros II securities, to restore the value of  
21 their stock options so that they could unload hundreds of thousands of shares of the Dura stock they  
22 owned, pocketing millions in insider-trading proceeds before the stock collapsed, and to achieve  
23 large cash bonuses based on Dura's 1997 EPS and a strong 1997 stock performance.

25 22. To accomplish their scheme, defendants initiated a concerted campaign to falsely  
26 persuade investors that Dura's pharmaceutical sales were increasing and that Dura was successfully  
27 completing the development and clinical trials of the Spiros drug delivery system. To ensure their  
28

1 personal gain, the individual defendants in 4/97 re-priced hundreds of thousands of their \$37.63 per  
2 share options lower – to just \$25 per share. Then, on 4/15/97, Dura issued a press release  
3 announcing better-than-expected 1Q 1997 results, representing that “Dura continues to execute its  
4 strategy of developing its proprietary Spiros dry powder drug delivery technology” and has  
5 completed the design of its Albuterol Spiros drug system and the patient dosing studies necessary for  
6 filing a NDA with the FDA. The 4/15/97 press release also represented that Dura was making strong  
7 progress selling Ceclor CD and that the drug was being well received by prescribing physicians. In  
8 response to these positive representations and Dura’s strong 1Q financial results, Dura’s stock soared  
9 from \$27.87 on 4/14/97 to \$34 on 4/15/97. Following the release of Dura’s 1Q 1997 results,  
10 defendants provided misleading information to securities analysts, telling them, with the intent that  
11 the information be communicated to the market, that the Spiros delivery device development was on  
12 track and Dura was executing its strategy to transform itself into a drug development company.  
13 Defendants’ statements to securities analysts had their desired effect as one analyst noted: “Without  
14 Spiros, Dura would be strictly a high-growth specialty marketing company, acting as a consolidator  
15 of niche respiratory product lines.” According to CW10, defendant Prettyman was involved in the  
16 preparation of press releases and Dura had a rule that required every press release to pass through the  
17 Regulatory Affairs Department to ensure its accuracy.

20 23. Contravening their public praise of the Spiros technology, defendants knew from the  
21 clinical trial data that the Spiros drug delivery system suffered from serious reliability problems  
22 forcing Dura to remove over 30% of the inhalers from clinical trials and the Albuterol cassette  
23 suffered from serious stability problems, all of which would prevent approval of Dura’s NDA.  
24 Despite the fact that Dura modified the device, conducted in-house stability testing showing that  
25 Albuterol was not stable and even contracted an outside firm to test the device, defendants assured  
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1 investors that Albuterol Spiros had successfully completed clinical trials, that the Company would  
2 file the NDA later in 1997 and commence marketing the device in 1998.

3 24. In addition to concealing these problems, defendants also concealed a pre-NDA filing  
4 meeting Dura conducted with the FDA in 5/97. By the time the pre-NDA filing meeting occurred  
5 with the FDA, Dura had completed clinical trials and 95% of the data from the trials concerning  
6 chemical instability, doser reliability and failure rates had been received by Dura.  
7

8 25. According to CW3, the pre-NDA meeting, which took place in the FDA's offices in  
9 the Washington, D.C. area, was attended by defendants Garner and Prettyman, and by Kathleen  
10 Heffernan, David Kabakoff, Bob Schultz and Chet Damecki. During that meeting, the FDA raised  
11 concerns about how mechanically reliable the doser was for consistently delivering Albuterol to the  
12 user's lungs in the right amount or at all. The FDA also questioned whether and how long Albuterol  
13 contained in the cassette would remain chemically stable after removal from the foil pouch.  
14

15 26. In total, defendants were in possession of the following adverse facts:

- 16 • that Dura's engineers wanted to do further development of the Spiros  
17 device, that the Eisele List identified the inhaler's reliability and  
18 Albuterol's stability as necessary items to be fixed before a NDA  
19 could be successfully submitted;
- 20 • Albuterol had in fact failed Dura's in-house temperature-humidity  
21 age testing and Dura had failed to remedy Albuterol's stability  
22 problems;
- 23 • serious reliability problems caused over 30% of the Spiros inhalers to  
24 fail during clinical trials;
- 25 • Dura had been forced to retain Wyle Labs to conduct HALT; and  
26 • Dura executives, including defendants Garner and Prettyman,  
27 attended the pre-filing meeting with the FDA which raised the same  
28

1 concerns identified by Dura's own engineers in the Eisele List and for  
2 which Dura had no satisfactory answer.

3 27. Armed with this knowledge, defendants re-priced their options, artificially drove up  
4 the price of Dura stock and then dumped their shares. Defendants embarked on a massive bailout o  
5 Dura stock selling 129,243 shares for over \$4.9 million between 5/12/97 and 7/22/97. Defendants  
6 sold their stock at prices ranging from \$36 to \$42 beginning just one month after re-pricing these  
7 options from \$37.63 to \$25.00 in 4/97.

8 28. Defendants compounded their wrongdoing later in 1997 with additional, highly  
9 suspicious insider trading of Dura stock. Because the Spiros device was so unreliable and Dura had  
10 been forced to modify the device and could not adequately demonstrate the stability of Albuterol  
11 certain Dura insiders were against filing the NDA. In fact, in late October or early November 1997,  
12 a meeting was held to discuss the NDA filing. Defendants Garner and Prettyman along with  
13 Kabakoff and Damecki attended the meeting during which Prettyman made it very clear that he did  
14 not want to file the NDA, for which his department, Regulatory Affairs, was responsible. Prettyman  
15 was against filing the NDA because based on his prior experience – Prettyman worked for the FDA  
16 for over ten years prior to working for Dura – he knew the NDA would not be approved by the FDA.  
17 Despite this, defendant Garner and Kabakoff forced Prettyman to file the NDA. Shortly after the  
18 NDA was filed, defendants raised an additional \$88 million, premised on Dura's artificially-inflated  
19 stock price, to fund Spiros II. Despite his non-public knowledge that the NDA would not pass due to  
20 Albuterol Spiros defects, defendant Prettyman sold 15,000 shares of Dura stock on 11/5/97 for  
21 proceeds exceeding \$728,000. Other defendants and insiders similarly engaged in suspicious insider  
22 trading concurrent with the filing of the doomed NDA as defendants collectively dumped 197,607  
23 shares for proceeds exceeding \$9.2 million between 11/3/97 and 1/6/98.

24 29. In addition to concealing the problems plaguing the Spiros drug delivery system  
25 development, defendants also made false statements regarding purportedly strong sales of Dura's  
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1 primary drug, Ceclor CD. Defendants falsely represented that certain of Dura's recently acquired  
2 niche pharmaceutical products were selling well to convince the securities markets that it was  
3 achieving strong revenues and earnings even as it completed development of the Spiros drug  
4 delivery system. Dura had acquired two prescription antibiotics, Ceclor CD and Keftab, on 8/22/96.  
5 Defendant Garner stated: "Keftab and Ceclor CD are ideally suited for Dura as they should provide  
6 strong revenue and earnings growth and support the expansion of our sales force to position Dura for  
7 an effective launch of our Spiros products."  
8

9       30. Ceclor CD would become Dura's largest-selling product, however, contrary to  
10 defendants' representations, its sales were not growing during the Class Period, but were flat or  
11 declining. Ceclor CD is a slow-release form of Ceclor, a second generation cephalosporin  
12 generically known as cefaclor. It was developed by Eli Lilly ("Lilly") in the 1980's, which later sold  
13 the marketing rights to Dura. As it has significant side effects; including serum-sickness-like  
14 reactions and shock, its use decreased in the late 1990s as more powerful antibiotics with less  
15 significant side effects have been developed.  
16

17       31. Also hurting Ceclor CD sales during the Class Period was the fact that the drug was  
18 not listed on most managed-care formularies and, therefore, would not be covered by most managed-  
19 care insurance. As a result of these factors, then undisclosed, Ceclor CD sales began to drop around  
20 March or April 1997, and significantly worsened during the summer of 1997. Actual sales were  
21 25%-40% below Dura's projections. To bolster their false representations of strong Ceclor CD  
22 sales, Dura reported market share by comparing Ceclor CD not to the entire class of respiratory  
23 antibiotics, but only to sales of Lilly's generic Ceclor product. Defendants, therefore, knew that the  
24 market share increases reported during the Class Period were misleading when made and falsely  
25 suggested that Ceclor CD sales were strong and expanding. If Dura had properly compared its sales  
26 of Ceclor CD to all other drugs in the same class, namely, those drugs used to cure respiratory  
27  
28

1 infections, Dura's reported sales of Ceclor CD would not have reflected any market share growth  
2 during the Class Period.

3 32. Moreover, Dura's sales force was inefficient, underpaid and suffered from an  
4 extremely high rate of turnover. Such deficiencies adversely affected sell through of Dura's  
5 products, including Ceclor CD. Compensation packages for Dura sales representatives were not  
6 competitive with the rest of the pharmaceutical industry. In early 1997, Dura attempted to reduce its  
7 salesperson turnover rate by increasing the base salary of its sales force. However, at the same time,  
8 Dura decreased commissions paid to salespersons, thereby failing to solve its turnover problem.  
9 Dura failed to distribute sales revenue figures of any kind to the sales force, thereby making them ill-  
10 equipped to deal with changes in the market. Dura frequently ignored its stated requirement that  
11 sales applicants have a minimum of two years of prior sales experience, thereby reducing the  
12 collective quality of the sales force.  
13

14 33. Additionally, Dura's sales force was hampered by a non-operational software and  
15 sales force hand-held computer system during the Class Period. Dura had contracted with Walsh  
16 International, Inc. to install the Precise System by 9/96. By 4/97, however, the system had just been  
17 installed and Dura had privately identified some 24 malfunctions that were severely hampering its  
18 sales force's performance. By 12/97, the malfunctions had worsened to the point where Dura was  
19 incapable of preparing necessary quarterly inventory reports or accurate FDA reporting.  
20

21 34. Knowing that Dura was experiencing a decline in the demand for its drug lines,  
22 including Ceclor CD, Dura undertook a scheme to artificially inflate its revenues and earnings by  
23 shipping on the final few days of fiscal quarters excess amounts of product to wholesalers. When  
24 defendants realized that Dura would be unable to achieve analysts earnings expectations of the end  
25 of quarters during 1997, defendants Garner, Newman and Spath instructed Dura employees to  
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28



1 conduct what were referred to as "load-ins" to ship excess product to the Company's wholesale  
2 distributors.

3         35. According to one of Dura's former national account managers, in each quarter in  
4 1997 about two or three weeks before a quarter's end when it became apparent that the Company's  
5 revenues were going to fall short of estimates, Dura's national accounts managers flew into San  
6 Diego to attend a sales meeting led by defendant Spath and Doug Weiherer aimed at strategizing on  
7 deals and terms that they could offer their respective third party distributors as incentives to get them  
8 to take on large quantities of Ceclor CD. These meetings usually occurred offsite at a hotel not far  
9 from Dura's headquarters or in a conference room in the San Diego headquarters, on the first floor,  
10 just to the left when entering the building. The national account managers flew into San Diego over  
11 the weekend, and then the meeting took place on Monday and all dreaded coming to San Diego for  
12 meetings because when they occurred, they knew they would be directed to participate in what was  
13 referred to as "load-ins." At these meetings, Spath first made some general statements indicating  
14 that he needed the sales reps to generate more revenue before the end of the quarter so Dura would  
15 meet its quarterly projections. Spath then left the meeting, and Doug Weiherer got into the details of  
16 how much in revenues the sales managers needed to generate in order for the Company to meet the  
17 quarterly projections. Weiherer then outlined specific discounts, payment extensions, and rights of  
18 return that they should offer their respective customer accounts as incentives to accept large orders  
19 of Ceclor CD. They referred to this practice at Dura as "loading it in," a "load-in" or a "fire sale."

20         36. Weiherer received direction and approval to have the national account managers offer  
21 their customers the terms Dura used to stuff the channel in meetings with defendants Newman, Spath  
22 and Garner. These high-level meetings preceded the meetings Weiherer had with the national  
23 accounts managers. Examples of the terms that were typically offered were a 6% or 12% discount  
24 on the price depending on the volume of the order (higher volume orders received the higher  
25 percentage discount), payment terms of 60, 90 or 120 days rather than the standard 30-day term that  
26 Dura provided and allowance for returns anywhere from three months to three years after shipment  
27 for a full or half credit on the purchase price. Product quantities were sold by the case, and each case  
28

1 contained between 12 and 24 packs of Ceclor CD. A typical deal might include two dozen cases for  
2 a discounted price plus another two or three dozen cases for free with unlimited rights of return and  
3 no payment due for a year. The distributors were willing to accept these terms because it allowed  
4 them to take on the additional product and return whatever they could not sell before they even had  
5 to pay for any of the inventory.

6 37. When Weiherer received instructions from these executives to implement a "load-in"  
7 with distributors, Weiherer himself traveled to meet with customer reps at McKesson Drug  
8 Company ("McKesson"), Cardinal Health, Inc. ("Cardinal") and Bergen Brunswig Drug Company  
9 ("Bergen Brunswig"), even though these accounts technically were assigned to the national account  
10 managers. According to the former national account manager, "for a VP to call on a specific  
11 accounts was unheard of in this industry" at the time, and it was well-known at Dura that Weiherer's  
12 involvement meant that the Company was seeking to place a large "load-in" order of Ceclor CD with  
13 these customers.

14 38. The terms used to complete the "load-ins" created problems for Dura's national  
15 account managers because other customers would hear about the generous terms Dura provided  
16 during drug wholesaler conferences. After these conferences, customers such as Bindley Western  
17 Drug Company ("Bindley Western"), would complain to the national account managers that  
18 McKesson got better prices, discounts, payment terms or return rights for the same products that had  
19 been sold in the same quarter. This practice created a credibility issue for the national account  
20 managers and their customers.

21 39. According to the former national account manager, the quarter-end "load-ins"  
22 resulted in significant returns which impacted the national account managers' quarterly sales  
23 bonuses. "Bonuses were predicated on sales," and Dura issued these bonuses at the end of the  
24 quarter in which the sales were booked. However, when returns on sales came back in subsequent  
25 quarters, Dura deducted from that quarter's bonus whatever portion of a prior quarter's bonus was  
26 tied to the returned inventory. Despite that Dura would experience 75% returns of product sold  
27 subject to the "load-ins," Dura always booked 100% of the revenues in the quarter the deal was  
28 struck, and did not set aside any of the revenues as a reserve for returns.

1           40. Defendants accomplished the "load-ins" in varying ways. The Director of National  
2 Accounts, Doug Weiherer, pressured his subordinates to push extra product into the pharmacy chains  
3 in order to increase EPS. National Account Manager Jack Strathmeyer told his district sales  
4 manager several times that he had been ordered to push additional product into pharmacy chains in  
5 order to boost Dura's earnings numbers. This practice upset Strathmeyer because it strained sales  
6 relationships with pharmacy representatives.  
7

8           41. In addition, defendant Spath and other upper management would contact the  
9 Company's larger wholesalers, such as McKesson, Cardinal, Bergen Brunswig and Bindley Western,  
10 to get an "additional buy" from them at quarter ends to complete the "load-ins." Dura's sales  
11 representatives were instructed to "load wholesalers to the max" with Ceclor CD, pressuring them to  
12 ship even more Ceclor CD near each quarter's end. Loading Dura's wholesalers with excess product  
13 had a tremendous impact on the Company's overall sales as Dura's four largest customers  
14 constituted up to 60% of sales. Dura offered wholesalers extended payment terms, 120 days or six  
15 months within which to pay for orders, rather than the standard 30 days, and told wholesalers that  
16 Dura would take back any returns or unsold product. Dura gave its distributors unlimited rights of  
17 return for full or partial credit even up to three years later. The wholesalers took more product than  
18 they had orders for because Dura gave up to 6%-12% discounts from the wholesale purchase price,  
19 extended the payment date to give them time to move the product and let them return unsold  
20 product. As wholesalers operate on a narrow profit margin, these price reductions could increase  
21 their margins from 30%-100%. In 12/97, Dura offered a 6%-12% price reduction to wholesalers on  
22 purchases of Ceclor CD to induce its largest customers to take a one-year supply of the product  
23 instead of the usual 30-day supply.  
24

25           42. In 4Q 1997, defendants were desperate to continue the illusion that Dura was  
26 achieving strong Ceclor CD sales because they knew they had to use Dura shares to buyout Spiros I  
27  
28

1 shareholders and complete an offering to fund Spiros II. Defendants, however, were aware that the  
2 actual demand for Ceclor CD was insufficient to meet Dura's revenue and earnings expectations.  
3 For this reason, Dura's executives, including Garner and additional defendants, met at the end of  
4 11/97 or early 12/97 to discuss the fact that Dura would not meet its inside sales numbers for 4Q  
5 1997. Ultimately, it was decided at the meeting that to complete the massive "load-in" to close the  
6 earnings shortfall so the Company could achieve earnings estimates Dura would engage in a "fire  
7 sale" of its products and would urge wholesalers to buy more product than normal. Dura granted  
8 special discounts to wholesalers in order to convince them to buy a years worth of inventory at one  
9 time. McKesson, Cardinal and Bergen Brunswick, Dura's largest wholesalers, participated in the  
10 "fire sale" and agreed to purchase enough Ceclor CD in 12/97 to fill all their needs for 1998. By  
11 offering massive discounts and unlimited rights of return, Dura induced its largest customers  
12 McKesson and Cardinal to each purchase over \$1.5 million in Ceclor CD and Bergen Brunswick to  
13 purchase over \$1 million in 12/97. Later Dura's executives specifically discussed the impact of the  
14 "fire sale" and privately acknowledged that the Company could not "make the numbers" for 1Q  
15 1998 because of the 1997 "load-ins."

18 43. Garner himself had to approve price reductions to wholesalers, so he knew in each  
19 instance when these practices occurred. As a result of these drastic, one-time measures, Dura  
20 product inventories in the distribution channel were greatly in excess of the normal one-month  
21 supply and Dura's primary Ceclor CD customers were sitting on an excess supply of Ceclor CD and  
22 had no need to make additional orders. Accordingly, the success of Dura's products was  
23 misrepresented and its sales were artificially inflated. Defendants knew that Dura was achieving  
24 strong Ceclor CD sales by giving massive incentives to wholesalers and not by experiencing strong  
25 sales generated by its sales force. For this reason, defendants knew that Dura was "robbing Peter to  
26 pay Paul" by "borrowing" millions of dollars of sales of Ceclor CD and from future periods, and that  
27  
28

1 Dura's sales would fall sharply once this practice was stopped. Moreover, defendants were also  
2 aware that Dura would not only be unable to continue stuffing the channel without impacting future  
3 sales, but also that Dura would receive over 75% of "fire-sale" product back. By the Spring of 1998,  
4 defendants admitted to securities analysts that Dura's wholesale channels were clogged with as much  
5 as a five-month inventory of its products.

6  
7 44. Defendants took advantage of their decision to complete massive load-ins by selling  
8 over 142,607 shares of Dura stock between 11/3/97 and 1/6/98 and pocketing over \$6.72 million in  
9 proceeds. Further, defendants closed the Spiros II offering by selling 5.5 million units raising \$88  
10 million.

11 45. On 2/24/98, after the close of trading, Dura shocked the market by revealing that it  
12 expected much lower than forecast 1998 revenues and 1998 EPS – at least \$.50-\$.55 lower than the  
13 \$1.40-\$1.45 being forecast – due to, *inter alia*, slower Ceclor CD sales and the immediate need to  
14 vastly increase the size of Dura's sales force from 270 to over 450 to try to boost sales of existing  
15 products. Investors were stunned as defendants had recently assured investors demand for Ceclor  
16 CD was strong and defendants' announcement cast doubt on defendants' credibility. Even though the  
17 Dow Jones average went up 87.7 points on 2/25/98, Dura's stock collapsed from \$39.13 on 2/24 to  
18 \$20.75 on 2/25 – an \$18.38 per share, 47% one-day decline on unprecedented volume of 32 million  
19 shares. Analysts were both shocked and furious over having been lied to. Alex. Brown analyst  
20 Ryan wrote:  
21

22  
23 *Management credibility has been severely damaged by this announcement,*  
24 *particularly in light of recent investor conference presentations exuding confidence*  
*on the Company's fundamentals . . .*

25 \* \* \*

26 *Our confidence in management and their credibility with us has been*  
27 *greatly diminished.* As recently as one month ago, we reviewed our model with the  
28 Company line by line and were guided to higher Ceclor CD estimates.

1           46.     The shocking disclosures continued throughout 1998. Months later, on 9/23/98, Dura  
2 revealed that it had submitted additional chemistry and manufacturing control data requested by the  
3 FDA in support of the original NDA – finally indicating the truth about the problems that had  
4 plagued Albuterol Spiros during and before the Phase III testing. Dura also announced that the  
5 purported launch date for the device had slipped to 2Q 1999. In response to the disclosures about the  
6 Spiros drug delivery system, Dura's stock price declined an additional 28%, on high volume, from  
7 \$15.25 on 9/23/98 to \$10.00 on 9/25/98.

9           47.     Six weeks later, on 11/4/98, in another announcement, which came as no surprise to  
10 defendants, Dura acknowledged that the FDA had found that Albuterol Spiros was not approvable  
11 due to electro-mechanical reliability issues and chemistry, manufacturing and control concerns. In  
12 an effort to cushion the blow, defendants claimed that the FDA "raised no issues on the clinical data  
13 with the inhaler filed in the NDA demonstrating therapeutic comparability of Albuterol Spiros™  
14 with Ventolin® (albuterol) MDI using standard lung function measures." Nevertheless, in response  
15 to this further disclosure on 11/4/98 of the long-standing problems with the Spiro's device, Dura's  
16 stock price declined 21% from \$12.50 to \$9.34.

18           48.     Just a few days later, however, on 11/6/98 the FDA issued a "notice of violation" to  
19 Dura stating that *Dura's press release "misleadingly minimizes the fact that Dura must conduct a*  
20 *completely new clinical data [study],"* and demanded that Dura immediately cease distribution of  
21 materials containing its previous claims. Dura was forced to immediately remove the offending  
22 press release from its Web site and subsequently admitted that Albuterol Spiros would be delayed by  
23 at least a year as completely new Phase III clinical trials were required. The FDA rejected the NDA  
24 for Albuterol Spiros because Dura changed the device during clinical trials, had not shown that the  
25 device was reliable and could not demonstrate Albuterol's device based on the same issues stability.  
26 In other words, the FDA rejected the Albuterol Spiros device based on the same issues delineated in  
27  
28

1 the Eisele List beginning in 10/96. The 11/6/98 letter of rebuke from the FDA was not publicly  
2 revealed to investors and the market until 12/4/98. On that day Dura's stock price further declined  
3 13% from \$12.56 to \$10.50.

4 49. Dura's business performed miserably during 1998. In particular, sales of Ceclor CD  
5 fell sharply to only \$30 million as Dura admitted the distribution channel was clogged with many  
6 months of excess inventory. Dura also admitted contrary to statements during the Class Period that  
7 its sales force was inadequate, which contributed to Dura's poor sales. By 9/98, forecasts of Dura's  
8 1998 and 1999 EPS were cut to \$.53 and \$.71 – large declines from Dura's 1997 EPS of \$.99.  
9 Moreover, defendant Garner finally admitted that there was excessive inventory of its top-selling  
10 antibiotic Ceclor CD to start the year, which took at least five months to work down.

11  
12 50. Later still, Dura announced that it would abandon its efforts to seek FDA approval of  
13 the Spiros delivery device for use with Albuterol. Dura was unable to solve the Albuterol stability  
14 issues that were revealed during Dura's in-house stability testing conducted in 1996 before clinical  
15 trials even began.

16  
17 51. Public investors, who purchased Dura stock at prices inflated by the false  
18 representations about the successful development of Albuterol Spiros, continuing strong sales of  
19 Dura's non-proprietary products, and very strong sales of Ceclor CD, and who, thus, paid as high as  
20 \$53 per share for Dura's stock during the Class Period, suffered millions in damages when the  
21 artificial inflation left the stock price as detailed below in ¶¶184-199. Dura and Dura's insiders who  
22 knew the truth fared much better. Before the startling truth was revealed and Dura's stock price  
23 collapsed, Dura raised over \$375 million in desperately needed new capital from note purchasers,  
24 and in total the individual defendants unloaded 271,880 shares of their Dura stock at artificially  
25 inflated prices as high as \$49.31, pocketing over \$11.65 million in illegal insider-trading proceeds.  
26 This illegal insider selling is detailed in ¶¶176-183.

27  
28

52. The chart attached as Exhibit A shows Dura's artificially inflated stock price, how the defendants and insiders took advantage of their false and misleading statements and the Company's stock price decline when adverse news about its sales and drug-delivery system was disclosed to the market. The chart also shows that, when compared to an index of similar stocks, Dura's stock was inflated and declined due to company-specific events and not market or industry forces.

## JURISDICTION AND VENUE

53. The claims asserted herein arise under §§10(b) and 20(a) of the 1934 Act and Rule 10b-5. Jurisdiction is conferred by §27 of the 1934 Act. Venue is proper pursuant to §27 of the 1934 Act.

## THE PARTIES

## Lead Plaintiffs

54. Michael Broudo ("Broudo") purchased 100 shares of Dura common stock on 2/24/98 at \$38.94 per share and 2,000 shares on 2/24/98 at \$38.88 per share. As a result of the defendants' conduct detailed herein, Broudo suffered damages in connection with his purchases of Dura securities.

55. Baldev S. Gill ("Gill") purchased 4,000 shares of Dura common stock on 2/9/98 at \$39.88 per share; 2,000 shares on 2/13/98 at \$38.72 per share; 1,000 shares on 2/17/98 at \$37.64 per share; 2,000 shares on 2/19/98 at \$37.53 per share; and 3,000 shares on 2/20/98 at \$36.96 per share. As a result of the defendants' conduct detailed herein, Gill suffered damages in connection with his purchases of Dura securities.

56. Larry Morgan IRA ("Morgan") purchased 1,290 shares of Dura common stock on 1/28/98 at \$39.13 per share. As a result of the defendants' conduct detailed herein, Morgan suffered damages in connection with his purchases of Dura securities.



1       57. Leonid S. Shvartsman ("Shvartsman") (for G&S Partnership) purchased 2,000 shares  
2 of Dura common stock on 2/17/98 at \$38.25 per share. As a result of the defendants' conduct  
3 detailed herein, Shvartsman suffered damages in connection with his purchases of Dura securities.

4       58. Neil Siskind ("Siskind") purchased 15 of Dura's Convertible Subordinated Notes on  
5 7/30/97 at \$1,025.00 per note. As a result of the defendants' conduct detailed herein, Siskind  
6 suffered damages in connection with his purchases of Dura securities.

7       59. Roberta Speck ("Speck") purchased 50 of Dura's Convertible Subordinated Notes on  
8 7/30/97 at \$1,022.50 per note. As a result of the defendants' conduct detailed herein, Speck suffered  
9 damages in connection with her purchases of Dura securities.

10       60. Brent Vogt ("Vogt") purchased 500 shares of Dura common stock on 6/15/97 at  
11 \$39.58 per share; 100 shares on 7/29/97 at \$37.32 per share; 500 shares on 9/2/97 at \$36.35 per  
12 share; 500 shares on 9/17/97 at \$41.60 per share; and 500 shares on 10/29/97 at \$45.35 per share.  
13 As a result of the defendants' conduct detailed herein, Vogt suffered damages in connection with his  
14 purchases of Dura securities.

15  
16  
17 **Defendants**

18       61. Dura was a San Diego-based developer and marketer of prescription pharmaceutical  
19 products for the treatment of allergies, asthma and related respiratory conditions. During the Class  
20 Period Dura represented that it pursued a two-step business strategy: (1) licensing, acquiring and  
21 developing late stage pharmaceuticals for marketing to high-prescribing respiratory physicians; and  
22 (2) developing Spiros, a proprietary dry powder drug delivery system for use with respiratory and  
23 non-respiratory drugs. During the Class Period, Dura's common stock traded in an efficient market  
24 on the Nasdaq National Market System. In November 2000, Dura was acquired by the Irish drug  
25 company Elan Corporation.

26  
27       62. The following former officers of Dura are the "Individual Defendants":  
28

1 (a) Cam L. Garner was President, Chief Executive and Operating Officer and  
2 Chairman of Dura during the Class Period. He sold 154,623 shares of his Dura stock based on inside  
3 information, pocketing over \$6.4 million in illegal insider-trading proceeds – 67% of the Dura stock  
4 he actually owned.

5 (b) James W. Newman was Senior VP-Finance & Administration and Chief  
6 Financial Officer of Dura during the Class Period. He sold 52,227 shares of his Dura stock based on  
7 inside information, pocketing over \$2.3 million in illegal insider-trading proceeds – 78% of the Dura  
8 stock he actually owned.

9 (c) Charles W. Prettyman was Senior VP-Development and Regulatory Affairs of  
10 Dura during the Class Period. He sold 15,000 shares of his Dura stock based on inside information,  
11 pocketing over \$728,000 in illegal insider-trading proceeds – 100% of the Dura stock he actually  
12 owned.

13 (d) Walter F. Spath was Senior VP-Sales & Marketing of Dura during the Class  
14 Period. He sold 50,000 shares of his Dura stock based on inside information, pocketing over \$2  
15 million in illegal insider-trading proceeds – 100% of the Dura stock he actually owned.

16 63. Garner, Newman and Spath, by reason of their positions with Dura, were controlling  
17 persons of Dura and the other individual defendant. They are, therefore, liable under §20(a) of the  
18 1934 Act.

19 64. According to CW8 and CW10, the Individual Defendants were each responsible for  
20 personally reviewing and/or “signing off” on all SEC filings and press releases issued by Dura  
21 during the Class Period and press releases were approved by the Regulatory Affairs Department  
22 headed by Prettyman.

#### 24 CONFIDENTIAL SOURCES

25 65. The allegations of falsity and actual knowledge pled herein are made on information  
26 and belief and are supported by the first-hand accounts of 28 CWs, including former Dura  
27 employees, consultants and customers. The CWs have been identified with as much particularity as  
28

1 possible without disclosing their identity. Plaintiffs are informed and believe that disclosing the  
2 witnesses' identities publicly and/or to defendants, could result in serious injury to the witnesses or  
3 their careers. The CWs are as follows:

4 (a) CW1 is a former Controller at Dura. As Dura's Controller, CW1 was  
5 responsible for preparing financial forecasts and directing, overseeing and reviewing all financial  
6 documents and reports, including accounts payable, accounts receivable, collections, billing, weekly  
7 and monthly financial reports and financial and tax reporting to the Securities and Exchange  
8 Commission ("SEC") and the Internal Revenue Service ("IRS"). Two accounting managers reported  
9 directly to CW1, and the rest of the staff reported to these managers. In turn, CW1 reported directly  
10 to defendant Newman.  
11

12 (b) CW2 is a former Dura Manager of Regulatory Affairs during the Class Period.  
13 As Manager of Regulatory Affairs, CW2 prepared Dura's Investigational New Drug Application  
14 ("INDA") and NDA for Albuterol Spiros and submitted them to the FDA for approval. CW2  
15 reported directly to Dura's Director of Regulatory Affairs, Kathleen Hefferman, who, in turn,  
16 reported to defendant Prettyman. The Regulatory Affairs Department worked closely with Dura's  
17 Clinical Development Department to prepare the FDA applications and consulted with that  
18 department on such matters as to the status of completing clinical data reports, whether the Company  
19 was on track for targeted completion dates for trials and report writing and the status of enrollment  
20 for Phase III clinical trials. The witness' primary contact within the Clinical Development  
21 Department was Stewart Bieler, who was "very involved" in the Phase III clinical trials for Albuterol  
22 Spiros. CW2 also interacted regularly with two clinical research associates who monitored 15-30  
23 trial centers around the United States and Canada. While the witness was with Dura, these clinical  
24 research associates were Gina Cote and Danette Olivia-Powell.  
25  
26  
27  
28

1 (c) CW3 is a former Dura Senior Project Engineer/Staff Engineer on Albuterol  
2 Spiros drug delivery system. CW3 worked for Dura's Product Development Department from 8/96  
3 until 5/00. CW3 was a Senior Project Engineer and was involved in "all aspects of the engineering  
4 and manufacturing scale-up activities" on the Spiros drug delivery device until 8/98. At that point,  
5 CW3 was promoted to Staff Engineer. CW3 was involved with preparing the Company's NDA for  
6 the Spiros drug delivery system and helped draft the Chemical Manufacturing Controls ("CMC")  
7 sections of the application, which described how the device was made and the materials used to  
8 make it.  
9

10 (d) CW4 is the former Secretary to defendant Garner at Dura throughout the Class  
11 Period. CW4 worked directly for defendant Garner.  
12

13 (e) CW5 is the former Manager of Financial Reporting and Taxes for Dura during  
14 the Class Period. CW5 prepared Dura's SEC filings, including the Management Discussion and  
15 Analysis ("MD&A") and accounting-related text.  
16

17 (f) CW6 is the former Vice President of Engineering Development. CW6 joined  
18 Dura in 1998 and was responsible for the ongoing development of the Spiros inhaler device for  
19 which Dura had filed a NDA with the FDA in 11/97.  
20

21 (g) CW7 is the former Director of Product Development for Dura. CW7 was  
22 responsible for producing the chemical stability of the drug and worked at Dura throughout the Class  
23 Period. CW7 reported to Dura's Vice President of Product Development, Bob Schultz. While at  
24 Dura, CW7 worked on the CMC section of the NDA and had a team of 20 scientists who generated  
25 data that CW7 then synthesized in writing the CMC.  
26

27 (h) CW8 is former employee in the Investor Relations Department. CW8 worked  
28 at Dura throughout the Class Period. CW8's responsibilities included circulating press releases to  
29

1 upper management for comments and issuing them to the public. CW8 also worked on finalizing  
2 power point presentations for investor road shows.

3 (i) CW9 is a former Analytical Chemist in Dura's Quality Control Lab  
4 throughout the Class Period. CW9 worked with the chemical that went into the dry powder inhaler  
5 (the Spiros device) and specifically worked on the chemistry of Albuterol. CW9 would grind up the  
6 drug and then test it to ensure that once the drug was ground up it would flow into the lungs.

7 (j) CW10 is a former Manager in the Regulatory Affairs Department throughout  
8 the Class Period. CW10 reported to Kathleen Heffernan, Director of Regulatory Affairs, who in turn  
9 reported to defendant Prettyman. CW10's responsibilities included attending cross-functional  
10 meetings regarding product development as the main representative of the Regulatory Affairs  
11 Department

#### 12 BACKGROUND TO THE CLASS PERIOD

13 66. Both before and during the Class Period, defendants entered into a series of "off  
14 balance sheet transactions" with entities Dura created. The purpose of these transactions was to  
15 permit Dura to transfer its rights to the Spiros technology to these entities as a mechanism to enhance  
16 Dura's revenues by converting what would otherwise be recorded as development expenses into  
17 revenues for Dura. The millions of dollars of research and development costs associated with  
18 developing, testing and obtaining approval for the Spiros drug delivery system would normally have  
19 to be immediately expensed as a charge against current earnings under GAAP. But the use of these  
20 "off balance sheet" entities allowed Dura to avoid this huge negative impact to earnings. Critically,  
21 as set forth below, this scheme motivated defendants to maintain Dura stock at artificially inflated  
22 prices both because: (1) Dura's ability to raise money through initial offerings of these entities was  
23 directly dependant on the appearance of Dura's financial health and robust stock price; and (2)  
24 defendants needed to maintain Dura's stock price at artificially inflated levels so that Dura would be  
25  
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1 able to exercise its option to reacquire the rights to the Spiros technology from these off balance  
2 sheet entities as cheaply as possible by using Dura stock trading at artificially inflated prices.

3 67. In 1993 Dura created Dura Delivery Systems, Inc. ("DDSI"), a paper corporation with  
4 no employees of its own. Dura transferred its rights to the Spiros technology to DDSI and had DDSI  
5 issue callable shares of stock. DDSI granted Dura an option to purchase DDSI by calling in the  
6 callable shares from whoever owned them in return for paying those shareholders a specified per  
7 share price that varied depending upon when the option was exercised.

9 68. On 12/29/95, Dura exercised its option to call in and purchase all outstanding DDSI  
10 shares, paying shareholders \$33.5 million for a company that had been worth \$13 million two years  
11 before. The entire amount was paid in Dura stock.

12 69. On 12/22/96, Dura issued a press release entitled "Dura Pharmaceuticals Announces  
13 Acquisition of Ceclor (R) CD and Keftab(R) From Lilly." The release stated in pertinent part:  
14

15 Dura Pharmaceuticals, Inc. today announced that it has signed an agreement  
16 with Eli Lilly and Company to acquire exclusive U.S. marketing rights to the  
17 patented cephalosporin antibiotics Keftab(R) (cephalexin hydrochloride) and  
18 Ceclor(R) CD (cefaclor extended release tablets) for approximately \$100 million plus  
additional contingent amounts. As part of the agreement, Lilly will manufacture the  
products for Dura. The transaction is expected to close next month, and is subject to  
review under the Hart-Scott-Rodino Act.

19 The Company believes that the two products could generate combined annual  
20 sales of \$100 million in the year 2000. The market for oral antibiotics in the U.S.  
21 was approximately \$4.8 billion in 1995. Keftab has current annual sales of  
22 approximately \$15 million. Currently, there are approximately four million  
prescriptions written annually in the United States for the solid form of Ceclor.  
Ceclor CD, for which Lilly received marketing approval from the FDA in June and  
which Dura expects to launch this fall, will offer the advantage of twice-a-day  
dosing.

23 The addition of Ceclor CD and Keftab complements Dura's existing line of  
24 prescription products and is expected to have both strong strategic and positive  
25 financial impact. *The products are not only expected to produce incremental*  
26 *earnings and continued strong sales growth, they will also enable Dura to grow its*  
27 *field sales force to effectively launch its first Spiros(TM) product (albuterol)*  
28 *expected in late 1998.* Dura will immediately undertake expansion of its field sales  
force from approximately 140 to over 200 by the end of 1996, and expects to  
continue sales force growth in 1997.

1 Dura will begin promoting Keftab to physicians immediately after the  
2 transaction closes and will launch and vigorously promote Ceclor CD in time for the  
3 upcoming respiratory season. Ceclor CD is expected to be heavily prescribed for  
4 bronchitis by Dura's current physician base.

5 Commenting on the announcement, Dura's Chairman, President and Chief  
6 Executive Officer Cam L. Garner stated, "Keftab and Ceclor CD are ideally suited  
7 for Dura as they should provide *strong revenue and earnings growth and support*  
8 *the expansion of our sales force to position Dura for an effective launch of our*  
9 *Spiros products*. Keftab is a well-established product that has been shown to be very  
10 responsive to promotional efforts. Ceclor CD has exciting potential and will benefit  
11 from the strong brand recognition of Ceclor.

12 "We will immediately begin investing in the launch of these products,  
13 including the expansion of the sales force," Garner said. "Earnings from these  
14 products should build significantly starting in 1997."

15 70. On the news that Dura would acquire exclusive US marketing rights from Lilly for  
16 Ceclor and Keftab, Dura shares shot up \$5.75 or 21%, to \$32.50.

17 71. On 10/14/96, Dura released its results for the 3Q 1996. The release entitled "Dura  
18 Pharmaceuticals' Earnings Triple as Revenues Almost Double During Third Quarter 1996," stated in  
19 pertinent part:

20 Dura Pharmaceuticals, Inc. today reported record revenue and net income for  
21 the third quarter ended September 30, 1996. For the quarter, net income rose 229%  
22 to \$5,806,000, as revenue grew 97% to \$25,920,000, compared to net income of  
23 \$1,767,000 on revenue of \$13,189,000 in the same period last year. Per share  
24 earnings for the third quarter of 1996 were \$0.14 on average shares outstanding of  
25 42,266,000, compared to \$0.06 per share on average shares outstanding of  
30,114,000 in the third quarter of 1995. For the nine-month period ended September  
30, 1996, Dura reported net income of \$14,471,000, or \$0.37 per share, on revenues  
of \$63,307,000 compared to net income of \$4,435,000, or \$0.16 per share, on  
revenues of \$35,695,000 in the same period last year. The 1995 per share numbers  
have been adjusted to reflect the two-for-one stock split by way of a 100% stock  
dividend effective July 1, 1996.

Revenues from the sale of respiratory pharmaceuticals, including  
HealthScript sales, totaled \$18,940,000 during the third quarter of 1996, up 82%  
from \$10,423,000 in the third quarter of 1995. The increase in pharmaceutical sales  
was due to greater sales force productivity, as well as new product acquisitions and  
introductions. Total revenues for the third quarter of 1996 included \$6,980,000 in  
contract revenues from various licensing and royalty agreements, compared to  
\$2,766,000 in the same period last year.

Commenting on the quarter, Dura Chairman, President and Chief Executive  
Officer Cam L. Garner stated, "We are pleased with the Company's performance in  
the third quarter of 1996 given the fact that the third quarter is typically the weakest  
in the respiratory business due to seasonal trends in the cough/cold market. Our  
results for the quarter benefited from sales of our Entex(R) line of prescription drugs,  
acquired in early July 1996 from Procter & Gamble Pharmaceuticals."

1 In September 1996, the Company acquired two patent protected antibiotics  
2 from Eli Lilly and Company, Keftab(R) (cephalexin hydrochloride) and Ceclor(R)  
3 CD (cefaclor extended release tablets). The fourth quarter will be Dura's first full  
4 quarter marketing Keftab, which is expected to have annual sales of approximately  
5 \$15 million in 1996. *Ceclor CD is a significant new product for Dura, and  
6 stocking of the distribution channels began in early October. The Dura sales force  
7 will begin promoting Ceclor CD to physicians in late October, in time for the  
8 upcoming respiratory season.*

9 *"Besides producing sales growth, the addition of products such as Ceclor  
10 CD and Keftab enable Dura to expand its sales force to effectively launch its first  
11 Spiros(TM) product (albuterol), expected in late 1998,"* noted Garner.

12 72. A 1/8/97, *PR Newswire* article, titled "Dura Pharmaceuticals Update at Hambrecht &  
13 Quist Conference," stated:

14 Garner reported that Dura's newest product, Ceclor(R) CD (cefaclor extended  
15 release tablets), a patent protected respiratory antibiotic, has been well received by  
16 physicians. Market share has climbed steadily to 7.5% of cefaclor total prescriptions  
17 since launch in late October, as physicians recognize Ceclor CD's advantage in  
18 treating bronchitis patients with a seven-day, two tablets-per-day course of therapy  
19 instead of the 10 day, three tablets-a-day treatment required with the original  
20 Ceclor(R) product. Ceclor CD is expected to be a significant contributor to sales and  
21 earnings in the coming years.

22 Dura also sees significant opportunity for its dry powder inhaler, Spiros, and  
23 expects to introduce three Spiros products for asthma and COPD (chronic obstructive  
24 pulmonary disease) by the year 2000. . . . Progress in Spiros development is  
25 continuing on schedule, with the company anticipating a NDA filing for its first  
26 asthma product, Spiros albuterol, in the second half of this year.

27 73. On 1/21/97, Dura announced its fourth quarter and fiscal 1996 results in a press  
28 release titled "Dura Pharmaceuticals Announces Record Revenues and Earnings For Fourth Quarter  
And Year-End 1996." The release stated in pertinent part:

"During the year we made several key product acquisitions, enabling us to exceed  
\$100 million in annual revenue for the first time. Two of the most significant  
additions, Ceclor(R) CD (cefaclor extended release tablets) and Keftab(R)  
(cephalexin hydrochloride), contributed to revenues in the fourth quarter, as Ceclor  
CD was launched by Dura in late October. We are pleased with physician response to  
the promotion of Ceclor CD, which allowed us to achieve 7.5% share of total  
cefaclor prescriptions by the year end." Dura anticipates that Ceclor CD and Keftab  
could contribute \$100 million in annual revenues by the year 2000.

"Our expeditious launch of Ceclor CD enabled us to bring the product to market in  
time for the start of the winter respiratory season and to make a strong impact, even  
though we were still building our marketing strength. In December we added 50 new  
sales representatives, expanding the sales force to 200. Their efforts will now be  
supported by a comprehensive marketing program and the implementation of our  
Ceclor CD managed care strategy. Ceclor CD represents an exceptional strategic  
opportunity for Dura, as it facilitates the sales force growth needed for the upcoming



1 launch and promotion of Spiros and furthers our reach to the targeted respiratory  
2 physicians." Dura expects to market its first Spiros product, albuterol, in late 1998.

3 "Dura advanced Spiros development significantly this year," Garner noted. "In the  
4 albuterol program, the pivotal clinical trials remain on schedule for completion in the  
5 first quarter. We completed the first clinical trial for the beclomethasone product for  
6 Spiros Development Corporation and look forward to beginning pivotal trials in  
7 1997. Through a collaboration with an independent clinical investigator, using the  
8 peptide hormone, calcitonin, we demonstrated potential applicability of the Spiros  
9 technology for systemic delivery. Additionally, we conducted several feasibility  
10 studies on a variety of types of drugs for other pharmaceutical companies, advanced  
11 our proprietary powder processing technology and expanded our manufacturing  
12 facilities.

13 74. On 2/24/97, as reported in a *Dow Jones News Service* article titled "Dura Pharma -  
14 2:OpCo Sees Strong Demand For Ceclor CD," Oppenheimer & Co. analyst Steve Gerber upgraded  
15 Dura to "buy from outperform, according to a source at the firm. The analyst upped his rating on the  
16 stock because of what he sees as strong demand for the company's Ceclor CD antibiotic."

17 75. On 3/6/97, Dura issued a press release titled "Dura Pharmaceuticals Announces  
18 Completion of Patient Dosing of Spiros™ Albuterol Clinical Trials." The release stated in pertinent  
19 part:

20 Dura Pharmaceuticals, Inc. and Spiros Development Corporation (Spiros  
21 Corp.), a separate corporation, today announced completion of patient dosing of the  
22 Spiros(TM) albuterol pivotal clinical trials necessary for NDA (New Drug  
23 Application) submission. . . .

24 Dura, on behalf of Spiros Corp., announced that it has completed dosing of all  
25 patients in both the pivotal 12-week and pivotal short-term safety and efficacy  
26 studies comparing albuterol delivered in the Spiros(TM) system to a leading branded  
27 albuterol metered dose inhaler (MDI) product. Data from the studies are currently  
28 being audited prior to unblinding and statistical analysis.

"Assuming that the results meet our objectives of demonstrating  
comparability between Spiros(TM) and the MDI, we expect to file a NDA for  
Spiros(TM) albuterol in the second half of this year," stated Cam Garner, Dura's  
Chairman, President and CEO. "Given the expected timing of the NDA filing, we  
anticipate that FDA review and approval may allow us to launch the first Spiros(TM)  
product in the second half of 1998."

\* \* \*

The current development timeline calls for NDA filings with the FDA for  
albuterol in the second half of 1997, noted above, beclomethasone in late 1998,  
and ipratropium, in late 1999. Approval and commercialization of these products  
is anticipated approximately one year after the respective NDA filings.

## FALSE OR MISLEADING STATEMENTS

76. On 4/15/97, Dura issued its 1996 Annual Report, signed by defendant Garner reviewed and approved by the Individual Defendants. With respect to Dura's Spiros drug delivery technology, the 1996 Annual Report stated:

The Spiros family of drug delivery systems advances the promise of pulmonary drug delivery by addressing the weaknesses of existing inhalation delivery systems. In contrast to existing systems, including nebulizers, metered dose inhalers (MDIs) and traditional dry powder inhalers (DPis), Dura's Spiros system is designed to be easy for patients to use, is breath-actuated and free of CFC propellants. In addition, each Spiros system is compact, durable and reusable.

Most important, however, is the fact that Spiros is designed to be "flow rate independent," which means it can deliver a consistent dose of a drug relatively independent of a patient's ability to inhale forcefully. It also means most patients receive an adequate dose with minimal inhalation effort -- a key benefit to a patient who is suffering an asthma attack. The greater ease-of-use and convenience of Spiros, combined with its effectiveness in delivering the intended dose to the patient, should translate into more regular and efficient use. . . .

## CORE COMPETENCIES IN PLACE

Dura's current Spiros development capabilities include a newly constructed manufacturing facility designed to meet rigid GMP requirements, and dedicated to the production of dry powder formulations of various pharmaceutical compounds. The facility has been licensed by the State of California and clinical trial materials are now being manufactured on-site. As the Spiros program advances, the facility will have the capacity to produce commercial-scale quantities of material.

\* \* \*

Dura's expert scientific team has developed precision technology for the formulation, blending, milling and filing of a variety of drugs for delivery in Spiros.

77. Also on 4/15/97, Dura announced in a press release, reviewed and approved by the Individual Defendants better-than-expected 1Q 1997 results:

Dura Pharmaceuticals, Inc. today announced that revenues and net income for the first quarter more than doubled over the same period last year. Revenues for the quarter totaled \$40.9 million and net income was \$8.8 million. Revenue from the sale of pharmaceuticals increased 141% over the same period in the prior year, which primarily resulted from the increased size of the sales force and new product introductions. Dura's net income increased 117% . . . [and its EPS] for the quarter were \$0.19, a 73% increase from \$0.11 in first quarter 1996 . . . .

"We are very pleased with first quarter results," said Cam Garner, Dura's Chairman, President and Chief Executive Officer, "and we are happy with the strong progress made in selling our new respiratory antibiotic, Ceclor® CD." In the first quarter, Dura doubled the Ceclor® CD share of cefaclor weekly new prescriptions over fourth quarter 1996 to 15%, up from 7.5% at year end. Commenting on this

1 increase, Garner noted "Since the product launch just 20 weeks ago, our sales  
2 representatives have been successfully delivering the message to high prescribing  
3 physicians of patient compliance advantages of Ceclor® CD over Ceclor® in the  
4 treatment of bronchitis.

\* \* \*

5 Dura continues to execute its strategy of developing its proprietary Spiros™  
6 dry powder drug delivery technology. . . . "Patient dosing was completed for clinical  
7 trials needed for NDA (new drug application) submission of Spiros™ albuterol, and  
8 U.S. clinical trials for Spiros™ beclomethasone were initiated. . . ."

9 "The year is off to a great start," commented Garner.

10 78. Dura's stock soared over 21% from \$27.87 on 4/14/97 to \$34 on 4/15/97 on heavy  
11 volume of over 1.3 million shares, as a result of these announcements.

12 79. Each of the statements made on 4/15/97 regarding Dura's sales and business  
13 performances were false or misleading when issued. The true but concealed facts were:

14 (a) Sales of Dura's major drug products were flat or declining, especially Ceclor  
15 CD, whose sales levels were dropping throughout the Class Period; and

16 (b) Dura was engaging in a subterfuge to artificially inflate its revenues and EPS  
17 by shipping excessive amounts of Ceclor CD and other products to wholesalers, who were enticed to  
18 take the product by price discounts, extended payment terms and/or other incentives. Dura's sales  
19 representatives conducted "load-ins" and were instructed to "load wholesalers to the max" with  
20 Ceclor CD, pressuring them to sell even more Ceclor CD near each quarter's end. Dura offered  
21 wholesalers 120 days or six months within which to pay for orders, rather than the standard 30 days,  
22 and told wholesalers that Dura will arrange to take back any returns or product that they did not sell.  
23 Sell-through from the wholesalers was adversely affected by Dura's insufficient sales force. As a  
24 result, Dura's Ceclor CD and other product inventories in the distribution channel were, accordingly,  
25 greatly in excess of the normal one-month supply. As a result of this practice, Dura's Ceclor CD  
26 sales were artificially inflated and Dura's insiders knew that as a result of "borrowing" millions of  
27 dollars of sales of Ceclor CD from future periods, Dura's sales of Ceclor CD would fall sharply once  
28 this practice stopped.

1           80.     According to the former national account manager, in each quarter in 1997 about two  
2 or three weeks before a quarter's end when it became apparent that the Company's revenues were  
3 going to fall short of estimates, Dura's national accounts managers flew into San Diego to attend a  
4 sales meeting led by defendant Spath and Doug Weiherer aimed at strategizing on deals and terms  
5 that they could offer their respective third party distributors as incentives to get them to take on large  
6 quantities of Ceclor CD. These meetings usually occurred offsite at a hotel not far from Dura's  
7 headquarters or in a conference room in the San Diego headquarters, on the first floor, just to the left  
8 when entering the building. The national account managers flew into San Diego over the weekend,  
9 and then the meeting took place on Monday and all dreaded coming to San Diego for meetings  
10 because when they occurred, they knew they would be directed to participate in what was referred to  
11 as "load-ins." At these meetings, Spath first made some general statements indicating that he needed  
12 the sales reps to generate more revenue before the end of the quarter so Dura would meet its  
13 quarterly projections. Spath then left the meeting, and Doug Weiherer got into the details of how  
14 much in revenues the sales managers needed to generate in order for the Company to meet the  
15 quarterly projections. Weiherer then outlined specific discounts, payment extensions, and rights of  
16 return that they should offer their respective customer accounts as incentives to accept large orders  
17 of Ceclor CD. They referred to this practice at Dura as "loading it in," a "load-in" or a "fire sale."

18           81.     Weiherer received direction and approval to have the national account managers offer  
19 their customers the terms Dura used to stuff the channel in meetings with defendants Newman, Spath  
20 and Garner. These high-level meetings preceded the meetings Weiherer had with the national  
21 accounts managers. Examples of the terms that were typically offered were a 6% or 12% discount  
22 on the price depending on the volume of the order (higher volume orders received the higher  
23 percentage discount), payment terms of 60, 90 or 120 days rather than the standard 30-day term that  
24 Dura provided and allowance for returns anywhere from three months to three years after shipment  
25 for a full or half credit on the purchase price. Product quantities were sold by the case, and each case  
26 contained between 12 and 24 packs of Ceclor CD. A typical deal might include two dozen cases for  
27 a discounted price plus another two or three dozen cases for free with unlimited rights of return and  
28 no payment due for a year. The distributors were willing to accept these terms because it allowed

1 them to take on the additional product and return whatever they could not sell before they even had  
2 to pay for any of the inventory.

3 82. When Weiherer received instructions from these executives to implement a "load-in"  
4 with distributors, Weiherer himself traveled to meet with customer reps at McKesson, Cardinal and  
5 Bergen Brunswig, even though these accounts technically were assigned, to the national account  
6 managers. According to the former national account manager, "for a VP to call on a specific  
7 accounts was unheard of in this industry" at the time, and it was well-known at Dura that Weiherer's  
8 involvement meant that the Company was seeking to place a large "load-in" order of Ceclor CD with  
9 these customers.

10 83. The terms used to complete the "load-ins" created problems for Dura's national  
11 account managers because other customers would hear about the generous terms Dura provided  
12 during drug wholesaler conferences. After these conferences, customers such as Bindley Western,  
13 would complain to the national account managers that McKesson got better prices, discounts,  
14 payment terms or return rights for the same products that had been sold in the same quarter. This  
15 practice created a credibility issue for the national account managers and their customers.

16 84. According to the former national account manager, the quarter-end "load-ins"  
17 resulted in significant returns which impacted the national account managers' quarterly sales  
18 bonuses. "Bonuses were predicated on sales," and Dura issued these bonuses at the end of the  
19 quarter in which the sales were booked. However, when returns on sales came back in subsequent  
20 quarters, Dura deducted from that quarter's bonus whatever portion of a prior quarter's bonus was  
21 tied to the returned inventory. Despite that Dura would experience 75% returns of product sold  
22 subject to the "load-ins," Dura always booked 100% of the revenues in the quarter the deal was  
23 struck, and did not set aside any of the revenues as a reserve for returns.

24 85. The Individual Defendants had knowledge of the false and misleading statements  
25 regarding Dura's 1Q 1997 results as they were the top executives of Dura. They ran Dura as "hands-  
26 on" managers, dealing with the important issues facing Dura's business, such as sales of its Ceclor  
27 CD product, the development of its new Albuterol Spiros product and the issuing of Dura's SEC  
28

1 filings, press releases and financial statements. According to CW3, Garner, Newman, Prettyman  
2 Spath, Woodbury and Brown each attended the weekly executive management meetings from 8:00  
3 to 10:00 a.m. every Monday.

4 86. Because increased sales of Ceclor CD, the successful development of and substantial  
5 sales of Dura's Albuterol Spiros product, and the continuing sales of Dura's core products were  
6 indispensable elements to Dura meeting its internally budgeted and publicly disseminated 1998 and  
7 1999 revenue and EPS forecasts, defendants constantly monitored each of these key factors affecting  
8 Dura's business.

10 87. Each of the Individual Defendants, because of their top executive positions with Dura  
11 and involvement in the day-to-day management of its business, actually knew from internal  
12 corporate documents, detailed herein, and conversations with other corporate officers and employees  
13 and their attendance at management and Board meetings, the adverse non-public information about  
14 the poor sales of Dura's Ceclor CD, the serious problems in the development of Dura's Spiros drug  
15 delivery system and Dura's deteriorating revenue and EPS prospects.

17 88. Defendants closely monitored the performance of Dura's business via internal reports  
18 generated on a daily, weekly and monthly basis. Among the specialized reports prepared were drug-  
19 by-drug sales volume summaries, year-over-year sales volume comparisons of each Dura product,  
20 sales volume comparisons of Dura drugs to competitor drugs, sales revenue reports and daily,  
21 weekly and monthly reports on prescription volumes, competitor prescription volumes and market  
22 share. On a monthly basis, Dura's Information Technology Department, after receiving information  
23 from IMS, a service that tracks prescription drug sales, would prepare reports comparing actual  
24 versus planned sales of Dura's drug products. Through such reports, which were prepared for and  
25 disseminated by defendant Spath, defendants were kept apprised of Dura's drug sales and knew that  
26  
27  
28

1 such sales were below plan and insufficient for Dura to achieve continued growth in sales and  
2 earnings.

3 89. The monthly sales reports showed, for example, that Ceclor CD sales began dropping  
4 around 3/97-4/97, and significantly worsened during the summer of 1997. These reports showed  
5 that sales were 25%-40% below internal projections at that time. Monthly sales reports showed that  
6 Ceclor CD sales dropped from 47,288 in 3/97 to 39,808 in 5/97 to 24,797 in 7/97.

7  
8 90. The Finance Department also distributed monthly financial reports comparing Dura's  
9 actual financial results to projected results. Thus, each defendant was apprised of the sales of every  
10 Dura product so that they knew where Dura stood in terms of the sale of and demand for its products  
11 as well as Dura's actual results compared to plan. Defendants were also constantly aware of the  
12 prescription rate for its products and knew that excess inventory was building up with distributors  
13 and that Dura was not recouping its investments in certain drugs.

14  
15 91. Dura recognized revenue on the sale of a product when it shipped the product to drug  
16 wholesalers. These drug wholesalers in turn would resell the drug to pharmacies, drug chains or  
17 even individual physicians. Dura did not publicly disclose to analysts or investors sales of each of  
18 its various drug products, *i.e.*, shipments to wholesalers. Thus, analysts and investors were  
19 completely dependent upon what Dura told them regarding sales of these products, as shipment-to-  
20 wholesaler data was not publicly available. While the number of prescriptions written for a given  
21 drug was publicly available on a periodic basis, this information did not disclose the rate at which  
22 drugs are being shipped to wholesalers, as that information was not publicly available. Analysts and  
23 investors did not know that Dura was shipping amounts of Ceclor CD to wholesalers well in excess  
24 of the amount justified by or necessary to keep pace with current prescription levels and, thus, Dura  
25 had created vastly excessive amounts of inventory of Ceclor CD in the distribution channel. While  
26 Dura reported higher revenue and EPS during each of the quarters of 1997 from these shipments,  
27  
28

1 these excessive inventory levels would eventually have to be worked off, causing sales and earnings  
2 to plummet.

3       92. Dura's statements regarding the Albuterol Spiros development were false and  
4 misleading when made. Telling investors that Dura had successfully completed clinical trials was  
5 highly misleading. As of 4/97, it was all but certain that Dura's NDA for Albuterol Spiros would be  
6 rejected by the FDA and Dura would be required to completely redo its Phase III clinical human  
7 trials, and that the product would be delayed in reaching the market, if it ever reached the market.  
8 According to CW3 and CW6, the configuration of the product Dura used to conduct clinical trials  
9 was unreliable and plagued by significant electro-mechanical problems. During clinical trials over  
10 30% of the inhalers failed. One problem was that a light which came on to indicate that the  
11 medication dose had been successfully delivered operated erratically and did not consistently turn on  
12 due to a defect in a printed circuit board in the product. A second defect was that the small battery-  
13 operated motor in the product to drive a fan to push the medication dose into the patient did not  
14 reliably turn on upon inhalation as it was supposed to. CW3 confirmed that Dura was unable to fix  
15 these problems prior to commencing Phase III clinical trials. As a result, Dura commenced its Phase  
16 III clinical trials with versions of Albuterol Spiros that had these defects and, in fact, changed the  
17 device during clinical trials. Dura knew this would invalidate the Phase III clinical trials.  
18

19       93. According to CW3, defendants also discovered serious problems with the stability of  
20 Albuterol in 1996 even before Phase III clinical trials began. Once Albuterol was removed from its  
21 foil pouch container, as a dry powder it is subject to humidity and temperature problems and  
22 degradation. To address stability concerns, Dura conducted in-house temperature and humidity  
23 aging where Albuterol was aged for fixed intervals at 25 degrees Celsius and 75% relative humidity  
24 under industry and FDA guidelines. According to CW6, this in-house testing occurred during 1996.  
25  
26  
27  
28



1 During this testing, Dura determined that Albuterol was unstable when aged and subject to clumping  
2 which reduced its efficacy when exposed to humidity.

3 94. Defendants knew, based on their prior experience with the FDA and the medical  
4 device industry, that the FDA would not approve a NDA for an unreliable product and unstable drug.  
5 For example, according to CW3 and CW6, during clinical trials, Dura experienced an early return  
6 rate exceeding 30% for the Spiros device. Industry standards dictated that a NDA not be filed unless  
7 the early return rate was 1% or less. According to CW3, the Individual Defendants were informed  
8 during executive management meetings held every Monday from 8:00 to 10:00 a.m. of the problems  
9 encountered during the Phase III clinical trials and of Albuterol's stability problems. Furthermore,  
10 according to CW3, defendants Garner and Prettyman attended Research and Development meetings,  
11 also held weekly, during which the Spiros device development team presented Phase III clinical trial  
12 results and stability test results.  
13

14 95. To address the reliability problems plaguing the Spiros device during clinical trials,  
15 Dura decided to modify the device while the trials were ongoing. All device modifications had to be  
16 approved by defendant Prettyman and others in his Regulatory Affairs Department. Dura also kept  
17 careful records of the different configurations of the Spiros device labeled Rev D or Rev G. All  
18 modifications were documented in the clinical trial results and each test on each configuration was  
19 analyzed independently in a separate report. CW6 confirmed that in each of the reports, which were  
20 drafted by the Senior Project Engineer, Mike Ligotke, and the Project Leader, Linda Gieschen, and  
21 were provided to Prettyman and the Regulatory Affairs Department on a periodic basis as  
22 modifications were made, the configuration number and the test type were referenced in the title of  
23 the report such as Rev G vibration or Rev G impeller test.  
24

25 96. According to CW3, defendants were also aware of the reliability problems plaguing  
26 the Spiros device and the Albuterol stability problems from the Eisele List presented to senior  
27  
28

1 management during an executive management meeting in 10/96. Bob Eisele, Vice President of  
2 Product Development, prepared a list that was contained in a five to six page document which set  
3 forth necessary items to be addressed before a NDA could be properly submitted. In fact, through  
4 the Eisele List, Dura's engineers recommended that further development of the Spiros device be  
5 completed and the stability of Albuterol be established before the NDA was submitted. Thus, senior  
6 management, including the Individual Defendants, were informed of these problems even before  
7 they were revealed during clinical trials. According to CW3 and CW6, defendants ignored Dura's  
8 engineers and proceeded with clinical trials without fixing these issues.

10 97. Contemporaneous with the 4/15/97 press release, Dura held a conference call for  
11 securities analysts, money and portfolio managers, institutional investors and large shareholders to  
12 discuss Dura's financial results, business prospects and the Spiros development. During the call and  
13 in subsequent follow-up conversations with analysts, defendants Garner and Newman provided the  
14 following false and misleading information to analysts with the intent that the statements be  
15 communicated to the market:

- 17 • Dura was close to successfully completing the Spiros clinical trials and  
18 bringing the Spiros drug delivery system to market in 1998.
- 19 • Dura was on track to completing the Spiros NDA filing with the FDA.

20 98. Defendants statements were, in fact, communicated to the market by securities  
21 analysts, including:

- 22 • On 4/15/97, Oppenheimer & Company, Inc. ("Oppenheimer") issued a report  
23 that repeated defendants' false and misleading information and stated "the  
24 company's second business, that which is developing a proprietary drug  
25 delivery system for drugs administered by the inhalation route, moves ever  
26 closer to commercialization. Here, the company's Spiros dry powder, non-  
27 aerosol system will shortly be completing clinical trials using albuterol, the  
28 most widely used inhaled asthma medicine, leading to a filing for approval  
with the FDA late this year."
- Also on 4/15/97, Alex. Brown issued a report that repeated defendants' false  
and misleading information and stated "[t]he Company's efforts to develop  
new products are on track for an FDA filing in 2H 1997 for the first Spiros  
product, a dry powder formulation of albuterol."

- 1 • Robertson Stephens & Co. ("Robertson Stephens") and William Blair & Co.  
2 ("William Blair") also issued reports on 4/15/97 that repeated defendants'  
3 false and misleading information. The Robertson Stephens report stated that  
4 "Dura announced on March 6, 1997 that it had completed patient dosing in its  
5 Spiros albuterol trials. . . . [W]e still expect a 4Q98 approval and launch. . . .  
6 Dura's Spiros manufacturing facilities appear to be close to commercial  
7 scale-up capacity." The William Blair report stated that "[w]e still expect  
8 Spiros albuterol to be filed in the second half of this year for marketing  
9 approval in the United States. . . . The company expects to file NDAs for  
10 Spiros beclomethasone and Spiros ipratropium in 1998 and 1999,  
11 respectively, with sales following as early as one year after NDA filings."
- 12 • On 4/25/97, Oppenheimer issued another report on Dura that repeated  
13 defendants' false and misleading information and stated "[the] Spiros product  
14 [will] become commercialized late next year. . . . This program has now  
15 progressed to the point that the first Spiros product, inhaled albuterol without  
16 the need for a propellant, should be submitted to the FDA before the end of  
17 this year."
- 18 • On 4/28/97, UBS Securities ("UBS") issued a report on Dura that repeated  
19 defendants' false and misleading information and concluded that "*[w]ithout*  
20 *Spiros, Dura would be strictly a high-growth specialty marketing company,*  
21 *acting as a consolidator of niche respiratory product lines.*" The report  
22 further stated that "[w]hat differentiates Dura from a typical marketing  
23 company is its interests in becoming more "fully-integrated" mainly through  
24 developing its own platform technology, the Spiros dry powder inhaler. We  
25 believe that this technology will provide an important growth catalyst  
26 following the second half 1997 NDA filing and our expectations for approval  
27 in the U.S. in the second half of 1998. Based on our projections, Spiros  
28 revenues will add [] about \$58 million to Dura's current sales base in 1999."

99. On 5/7/97, Dura announced that it had agreed to buy the rights to two nasal steroids from a unit of Roche Holding A.G. for \$70 million. Contemporaneous with the 5/7/97 announcement, defendants Garner and Newman spoke with securities analyst about Dura's business prospects and the Spiros development and provided the following false and misleading information to analysts with the intent that the statements be communicated to the market:

- 22 • Dura was on track to completing the Spiros NDA filing with the FDA.
- 23 • Dura was adding sales representatives in anticipation of marketing Spiros in late 1998.

100. Defendants statements were, in fact, communicated to the market by securities analysts, including:

- 26 • On 5/7/97, UBS issued a report that repeated defendants' false and  
27 misleading information and stated "Dura expects to have 350 reps in place by  
28 the time of the launch of the first Spiros inhaler product (Spiros albuterol) in late-1998."

- 1 • On 5/8/97, Vector Securities International ("Vector") issued a report that  
2 repeated defendants' false and misleading information and stated "the  
3 company is still on track to submit their first Spiros NDA filing in the second  
4 half of 1997 for the dry-powder delivery of albuterol. The addition of 50  
5 sales people further prepares Dura for the first Spiros product launch,  
6 potentially in the second half of 1998."
- 7 • On 5/9/97, William Blair issued a report that repeated defendants' false and  
8 misleading information and stated "Dura expects to have about 350 sales reps  
9 in time for the anticipated introduction of Spiros albuterol in late 1998."
- 10 • On 5/30/97, Vector issued another report that repeated defendants' false and  
11 misleading information and stated "we note that the company still appears on  
12 track to submit its first Spiros NDA filing in the second half of 1997."
- 13 • Also on 5/30/97, Alex. Brown issued a report that repeated defendants' false  
14 and misleading information and stated "DURA will file its first NDA for  
15 Spiros albuterol with the FDA in 2H 1997, which will compete in the sizable  
16 \$670 million market for albuterol, and could add \$100 million in revenues by  
17 2000."

18 101. On 6/5/97, Dura issued a press release, reviewed and approved by the Individual  
19 Defendants, stating:

20 Dura . . . announced the completion of the clinical trials necessary for a new  
21 drug application (NDA) submission for the Albuterol Spiros™ product. . . .

22 "Our clinical trials for Albuterol Spiros™ were designed to demonstrate  
23 comparability of the Spiros™ delivery system with a leading branded metered dose  
24 inhaler product," noted David S. Kabakoff, Dura's Executive Vice President and  
25 President and CEO of Spiros Corp. "We are pleased with the results to date and are  
26 preparing the NDA for filing in the latter half of this year."

27 102. Dura's 6/5/97 announcement that clinical trials had been completed and defendants'  
28 statements made to and repeated by securities analysts in 4/97 and 5/97 were false and misleading  
and made with scienter for the reasons set forth in ¶¶92-96. Further, reporting to investors that  
clinical trials had been successfully completed and that the Company was on track to file its NDA  
later in 1997 was also false and misleading because, according to CW3, Dura representatives,  
including defendants Garner and Prettyman, attended a pre-filing meeting with the FDA in 5/97 in  
the FDA's offices in the Washington D.C. area. During that meeting, the FDA informed Dura that it  
was concerned with the Spiros device's reliability and with Albuterol's stability.

1           103. Defendants had scienter of the falsity of the statements regarding the completion of  
2 clinical trials for the reasons set forth in ¶¶92-96. Defendants' scienter is further demonstrated by the  
3 pre-filing meeting with the FDA attended by defendants Garner and Prettyman in 5/97.  
4 Furthermore, these defendants' scienter is also demonstrated through their regular attendance at the  
5 weekly Research and Development meetings to discuss the Spiros device. According to CW3, at  
6 one such meeting, shortly before the 5/97 pre-filing meeting with the FDA, defendant Garner  
7 specifically asked the Spiros development team about the inhaler's unreliability issues. During that  
8 meeting, the Spiros development team again informed defendants Garner and Prettyman that over  
9 30% of the inhalers failed during clinical trials.  
10

11           104. Between 6/24/97 and 6/26/97, defendant Newman appeared at the William Blair 1997  
12 Investment Conference in Chicago. As reported by William Blair on 6/30/97, Newman told  
13 analysts, money and portfolio managers, institutional investors, brokers and stock traders in a formal  
14 presentation that:  
15

- 16           • Overall, the Company was performing well in both the acquisition and Spiros  
17 product development fronts. Dura's recently acquired key product, Ceclor  
18 CD, continued to gain market share – it had an approximate 17.9% share of  
19 the cefaclor market, versus 16.9% at the end of April and 7.5% at the end of  
20 12/96. Dura still planned to file an Albuterol Spiros product by year's end.
- 21           • One of the main reasons Dura could capture additional licensing/co-  
22 promotion agreements was that it had a highly specialized sales force of  
23 about 250 reps that were focused on the respiratory prescription market.  
24 Although Dura's sales force was relatively small, it still could call on almost  
25 45%-50% of the high respiratory prescription writers.
- 26           • The Company also was continuing to develop the Spiros product line  
27 aggressively. Albuterol Spiros NDA should be filed by the fall of 1997.

28           105. The statements made to investors and the market during the William Blair 1997  
Investment Conference detailed above were false or misleading when issued and made with scienter  
for the reasons described in ¶¶92-96.

1           106. Defendants' false statements had their desired effect and, by 7/2/97, Dura stock had  
2 recovered to \$44.87 from its 4/97 low of \$22.75. As Dura's stock soared higher, despite their  
3 knowledge that Dura's own engineers thought it was premature to file a NDA, that over 30% of the  
4 Spiros inhalers failed during clinical trials, that Albuterol was unstable and that in 5/97 in a pre-filing  
5 meeting the FDA had raised the same issues Dura's own engineers warned about and for which Dura  
6 had no satisfactory clinical data, Garner, Spath and Newman quickly re-priced their own stock  
7 options from \$37.63 to \$25.00 and unloaded 129,243 shares of their Dura stock, pocketing over  
8 \$4.92 million in illegal insider-trading proceeds. Many of the shares sold were option-related and  
9 the options *would not have expired until at least the year 2000*. For example, defendant Garner, a  
10 filer since 1992, reduced his actionable holdings (exercisable options plus common shares) by 30%  
11 with his sale of 97,623 shares. Additionally, in his largest open-market sale since 1995, defendant  
12 Spath dumped 30,000 shares, a 23% decrease in his actionable holdings.  
13

14           107. On 7/15/97, Dura reported "Record Revenues" and better-than-expected 2Q 1997  
15 results in a press release reviewed and approved by the Individual Defendants, stating:  
16

17           Dura Pharmaceuticals, Inc. today reported record revenues and record  
18 earnings for both the second quarter and six months year-to-date of 1997, compared  
19 to the same periods last year.

20           Net income for the second quarter ended June 30, 1997 totaled \$9.3 million,  
21 or \$0.20 per share, on revenues of \$43.6 million compared to net income of \$4.6  
22 million, or \$0.12 per share, on revenues of \$18.8 million in the second quarter ended  
23 June 30, 1996. . . .

24           The increase in revenues was primarily the result of growth in sales of  
25 respiratory pharmaceuticals, which rose 174% to \$35.4 million in the second quarter  
26 of 1997 compared to \$12.9 million in the second quarter of 1996. Pharmaceutical  
27 sales growth is principally attributable to the impact of new product acquisitions and  
28 introductions, a larger sales force size, and growth in sales at Health Script. Total  
revenues for the second quarter also included \$8.2 million in contract revenues from  
various development and royalty agreements, including revenues from Spiros  
Development Corporation (Spiros Corp.) for the development of three asthma  
medications for delivery in the Company's proprietary Spiros(TM) pulmonary drug  
delivery system.

\* \* \*

1           Commenting on the results for the quarter, Dura Chairman, President and  
2 Chief Executive Officer Cam L. Garner stated, "We are pleased with Dura's  
3 performance in the second quarter of 1997. Ceclor® CD (cefaclor extended release  
4 tablets) and Keftab® (cephalexin HCl, USP) ... have been well received by  
5 physicians, who are responding favorably to our promotional efforts. We are also  
6 benefiting from our more experienced and expanded sales force, which currently  
7 totals approximately 225 representatives. We plan to continue growing our sales  
8 force to approximately 300 representatives by the end of 1997.

9           ... We completed clinical trials necessary for NDA (new drug application)  
10 submission and are on track to file the Albuterol Spiros™ NDA on behalf of Spiros  
11 Corp. in the second half of 1997.

12           108. The statements regarding Dura's 2Q 1997 results were false and misleading when  
13 issued. The true but concealed facts were:

14           (a) Sales of Dura's major drug products were flat or declining, especially Ceclor  
15 CD, whose sales levels were dropping throughout the Class Period; and

16           (b) Dura was engaging in a subterfuge to artificially inflate its revenues and EPS  
17 by shipping excessive amounts of Ceclor CD and other products to wholesalers, who were enticed to  
18 take the product by price discounts, extended payment terms and/or other incentives. Dura's sales  
19 representatives were instructed to "load wholesalers to the max" with Ceclor CD, pressuring them to  
20 sell even more Ceclor CD near each quarter's end. Dura offered wholesalers 120 days or six months  
21 within which to pay for orders, rather than the standard 30 days, and told wholesalers that Dura will  
22 arrange to take back any returns or product that they did not sell. Sell-through from the wholesalers  
23 was adversely affected by Dura's insufficient sales force as detailed above. Dura's Ceclor CD and  
24 other product inventories in the distribution channel were, accordingly, greatly in excess of the  
25 normal one-month supply. As a result of this practice, Dura's Ceclor CD sales were artificially  
26 inflated and Dura's insiders knew that as a result of "borrowing" millions of dollars of sales of  
27 Ceclor CD from future periods, Dura's sales of Ceclor CD would fall sharply once this practice  
28 stopped. Further details how defendants accomplished the "load-ins" to convince wholesalers to  
take a one-year supply of Ceclor CD are set forth in ¶¶78-89.

109. Defendants had scienter of the false and misleading 2Q 1997 results because the  
Individual Defendants were the top executives of Dura. They ran Dura as "hands-on" managers,  
dealing with the important issues facing Dura's business, such as sales of its Ceclor CD product, the

1 development of its new Albuterol Spiros product and the issuing of Dura's SEC filings, press  
2 releases and financial statements. According to CW3, the Individual Defendants each attended the  
3 weekly executive management meetings from 8:00 to 10:00 a.m. every Monday.

4 110. Because increased sales of Ceclor CD, the successful development of and substantial  
5 sales of Dura's Albuterol Spiros product and the continuing sales of Dura's core products were  
6 indispensable elements to Dura meeting its internally budgeted and publicly disseminated 1998 and  
7 1999 revenue and EPS forecasts, defendants constantly monitored each of these key factors affecting  
8 Dura's business.

9 111. Each of the Individual Defendants, because of their top executive positions with Dura  
10 and involvement in the day-to-day management of its business, actually knew from internal  
11 corporate documents, detailed herein, and conversations with other corporate officers and employees  
12 and their attendance at management and Board meetings, the adverse non-public information about  
13 the poor sales of Dura's Ceclor CD, the serious problems in the development of Dura's Spiros drug  
14 delivery system, Dura's falsification of its reported 2Q 1997 EPS and Dura's deteriorating revenue  
15 and EPS prospects.

16 112. Defendants closely monitored the performance of Dura's business via internal reports  
17 generated on a daily, weekly and monthly basis. Among the specialized reports prepared were drug-  
18 by-drug sales volume summaries, year-over-year sales volume comparisons of each Dura product,  
19 sales volume comparisons of Dura drugs to competitor drugs, sales revenue reports and daily,  
20 weekly and monthly reports on prescription volumes, competitor prescription volumes, and market  
21 share. On a monthly basis, Dura's Information Technology Department, after receiving information  
22 from IMS, a service that tracks prescription drug sales, would prepare reports comparing actual  
23 versus planned sales of Dura's drug products. Through such reports, which were prepared for and  
24 disseminated by defendant Spath, defendants were kept apprised of Dura's drug sales and knew that  
25  
26  
27  
28



1 such sales were below plan and insufficient for Dura to achieve continued growth in sales and  
2 earnings.

3 113. The monthly sales reports showed, for example, that Ceclor CD sales began dropping  
4 around 3/97-4/97, and significantly worsened during the summer of 1997. These reports showed  
5 that sales were 25%-40% below internal projections at that time. Monthly sales reports showed that  
6 Ceclor CD sales dropped from 47,288 in 3/97 to 39,808 in 5/97 to 24,797 in 7/97.

7  
8 114. The Finance Department also distributed monthly financial reports comparing Dura's  
9 actual financial results to projected results. Thus, Defendant was apprised of the sales of every Dura  
10 product so that they knew where Dura stood in terms of the sale of and demand for its products as  
11 well as Dura's actual results compared to plan. Defendants were also constantly aware of the  
12 prescription rate for its products and knew that excess inventory was building up with distributors  
13 and that Dura was not recouping its investments in certain drugs.

14  
15 115. Dura recognized revenue on the sale of a product when it shipped the product to drug  
16 wholesalers. These drug wholesalers in turn would resell the drug to pharmacies, drug chains or  
17 even individual physicians. Dura did not publicly disclose to analysts or investors sales of each of  
18 its various drug products, *i.e.*, shipments to wholesalers. Thus, analysts and investors were  
19 completely dependent upon what Dura told them regarding sales of these products, as shipment-to-  
20 wholesaler data was not publicly available. While the number of prescriptions written for a given  
21 drug was publicly available on a periodic basis, this information did not disclose the rate at which  
22 drugs are being shipped to wholesalers, as that information was not publicly available. Analysts and  
23 investors did not know that Dura was shipping amounts of Ceclor CD to wholesalers well in excess  
24 of the amount justified by or necessary to keep pace with current prescription levels and, thus, Dura  
25 had created vastly excessive amounts of inventory of Ceclor CD in the distribution channel. While  
26 Dura reported higher revenue and EPS during each of the quarters of 1997 from these shipments  
27  
28

1 these excessive inventory levels would eventually have to be worked off, causing sales and earnings  
2 to plummet.

3 116. Contemporaneous with the 7/15/97 press release, Dura held a conference call for  
4 securities analysts, money and portfolio managers, institutional investors and large shareholders to  
5 discuss Dura's financial results, business prospects and the Spiros development. During the call and  
6 in subsequent follow-up conversations with analysts, defendants Garner and Newman repeated the  
7 following false and misleading information to analysts with the intent that the statements be  
8 communicated to the market:

- 9
- 10 • Dura was close to successfully completing the Spiros clinical trials and bringing the Spiros drug delivery system to market in 1998.
  - 11 • Dura was on track to completing the Spiros NDA filing with the FDA.

12 117. Defendants statements were, in fact, communicated to the market by securities  
13 analysts, including:

- 14
- 15 • On 7/15/97, Vector issued a report that repeated defendants' false and misleading information and stated "[t]he company also reiterated that it remains on track to file the Albuterol Spiros NDA (new drug application) in the second half 1997."
  - 16 • Also on 7/15/97, Alex. Brown issued a report that repeated defendants' false and misleading information, which asserted that "Spiros Is The Platform For Long-Term Growth" and "*efforts to develop new products are on track*; Spiros albuterol . . . could be on the market in late 1998, with initial sales of \$10 million growing to over \$55 million by 2000."
  - 17 • William Blair, Robertson Stephens and Oppenheimer also issued reports on 7/15/97 that repeated defendants' false and misleading information. The William Blair report stated that "[w]e still expect Spiros albuterol to be filed in the second half of this year for marketing approval in the United States. . . . The company expects to file NDAs for Spiros beclomethasone and Spiros ipratropium in 1998 and 1999, respectively, with sales following as early as one year after NDA filings. . . . These products should contribute significantly to Dura's long-term revenue and earnings growth." The Robertson Stephens report stated that "*Spiros continue[s] on track or ahead of schedule.*" The Oppenheimer report stated "the company's second business, that which is developing a proprietary drug delivery system for drugs administered by the inhalation route, moves ever closer to commercialization."
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1 118. Defendants' statements in Dura's 7/15/97 press release and statements made to and  
2 repeated by securities analysts regarding the Spiros development were false and misleading when  
3 made.

4 119. Telling investors that Dura had successfully completed clinical trials was highly  
5 misleading. It was all but certain that Dura's NDA for Albuterol Spiros would be rejected by the  
6 FDA and Dura would be required to completely redo its Phase III clinical human trials, and that the  
7 product would be delayed in reaching the market, if it ever reached the market. According to CW3,  
8 the configuration of the product Dura used to conduct clinical trials was unreliable and plagued by  
9 significant electro-mechanical problems. During clinical trials, over 30% of the inhalers failed. One  
10 problem was that a light which came on to indicate that the medication dose had been successfully  
11 delivered operated erratically and did not consistently turn on due to a defect in a printed circuit  
12 board in the product. A second defect was that the small battery-operated motor in the product to  
13 drive a fan to push the medication dose into the patient did not reliably turn on upon inhalation as it  
14 was supposed to. CW6 confirmed that Dura was unable to fix these problems prior to commencing  
15 Phase III clinical trials. As a result, Dura commenced its Phase III clinical trials with versions of  
16 Albuterol Spiros that had these defects and, in fact, changed the device during clinical trials. Dura  
17 knew this would invalidate the Phase III clinical trials.

18 120. According to CW6, defendants also discovered serious problems with the stability of  
19 Albuterol in 1996 even before Phase III clinical trials began. Once Albuterol was removed from its  
20 foil pouch container, as a dry powder it is subject to humidity and temperature problems and  
21 degradation. To address stability concerns, Dura conducted in-house temperature and humidity  
22 aging where Albuterol was aged for fixed intervals at 25 degrees Celsius and 75% relative humidity  
23 under industry and FDA guidelines. During this testing, Dura determined that Albuterol was  
24 unstable when aged and subject to clumping which reduced its efficacy when exposed to humidity.  
25  
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1        121. Defendants knew, based on their prior experience with the FDA and the medical  
2 device industry, that the FDA would not approve a NDA for an unreliable product and unstable drug.  
3 For example, according to CW3, during clinical trials, Dura experienced an early return rate  
4 exceeding 30% for the Spiros device. Industry standards dictated that a NDA not be filed unless the  
5 early return rate was 1% or less. According to CW3, the Individual Defendants were informed  
6 during executive management meetings held every Monday from 8:00 to 10:00 a.m. of the problems  
7 encountered during the Phase III clinical trials and of Albuterol's stability problems. Furthermore,  
8 according to CW3, defendants Garner and Prettyman attended Research and Development meetings,  
9 also held weekly, during which the Spiros device development team presented Phase III clinical trial  
10 results and stability test results.  
11

12        122. To address the reliability problems plaguing the Spiros device during clinical trials,  
13 Dura decided to modify the device while the trials were ongoing. All device modifications had to be  
14 approved by defendant Prettyman and others in his Regulatory Affairs Department. Dura also kept  
15 careful records of the different configurations of the Spiros device labeled Rev D or Rev G. All  
16 modifications were documented in the clinical trial results and each test on each configuration was  
17 analyzed independently in a separate report. CW6 confirmed that in each of the reports, which were  
18 drafted by the Senior Project Engineer, Mike Ligothe, and the Project Leader, Linda Gieschen, and  
19 were provided to Prettyman and the Regulatory Affairs Department, on a periodic basis as  
20 modifications were made, the configuration number and the test type were referenced in the title of  
21 the report such as Rev G vibration or Rev G impeller test.  
22

23        123. According to CW3, defendants were also aware of the reliability problems plaguing  
24 the Spiros device and the Albuterol stability problems from the Eisele List presented to senior  
25 management during an executive management meeting in 10/96. Bob Eisele, Vice President of  
26 Product Development, prepared a list that was contained in a five to six page document which set  
27  
28

1 forth necessary items to be addressed before a NDA could be properly submitted. In fact, through  
2 the Eisele List, Dura's engineers recommended that further development of the Spiros device be  
3 completed and the stability of Albuterol be established before the NDA was submitted. Thus, senior  
4 management, including the Individual Defendants, were informed of these problems even before  
5 they were revealed during clinical trials. According to CW3, defendants ignored Dura's engineers  
6 and proceeded with clinical trials without fixing these issues.  
7

8 124. Furthermore, CW3 confirmed that defendants Garner and Prettyman attended a pre-  
9 filing meeting with the FDA in 5/97 in the FDA's offices in the Washington D.C. area. During that  
10 meeting, the FDA informed defendants that it was concerned with the Spiros device's reliability and  
11 with Albuterol's stability. Defendants' scienter is also demonstrated through their regular attendance  
12 of the weekly Research and Development meeting to discuss the Spiros device. According to CW3,  
13 at one such meeting shortly before the pre-filing meeting with the FDA defendant Garner  
14 specifically asked the Spiros development team about the inhaler's unreliability issues. During that  
15 meeting, the Spiros development team again informed defendants Garner and Prettyman that over  
16 30% of the inhalers failed during clinical trials.  
17

18 125. On 7/25/97, Dura sold \$287.5 million in convertible notes with the help of Merrill  
19 Lynch. This was the largest securities offering in Dura's history.  
20

21 126. Immediately prior to the 7/25/97 notes offering, defendants Garner and Newman held  
22 a series of calls and meetings with securities analysts and institutional investor as part of a roadshow  
23 in support of the offering. During the roadshow, defendants Garner and Newman made the  
24 following false and misleading information to analysts with the intent that the statements be  
25 communicated to the market:

- 26 • Dura was on track to completing the Spiros NDA filing with the FDA and  
bringing the Spiros drug delivery system to market in 1998.

27 127. Defendants' statements were, in fact, communicated to the market by securities  
28 analysts, including:

- 1 • On 8/11/97, Vector issued a report that repeated defendants' false and  
2 misleading information and stated "[w]e still do not believe that Spiros is  
3 totally factored into the current stock price. A NDA filing for the first Spiros  
4 product, for albuterol, should occur in the second half of this year *with a*  
5 *market launch expected in the second half of 1998.*"
- 6 • On 8/19/97, Piper Jaffray issued a report that repeated defendants' false and  
7 misleading information, which asserted that "Spiros is on track for a late  
8 1998 launch . . . . The convergence of these two arms of Dura's strategy  
9 upon the launch of Spiros *will be a watershed event for the company,*  
10 *marking Dura as a leader in the respiratory pharmaceuticals market. . . .*  
11 Spiros has outstanding potential as a drug inhalation device . . . . The Spiros  
12 system . . . *possesses significant advantages over alternative inhalers*  
13 *currently marketed or in development.* We expect Dura to file a new drug  
14 application (NDA) relating to a Spiros formulation of albuterol (the most  
15 widely prescribed asthma drug) this fall and receive approval in the fall of  
16 1998."
- 17 • On 9/11/97 - 9/12/97, Piper Jaffray, Vector and Montgomery Securities  
18 issued reports that repeated defendants' false and misleading information.  
19 The 9/11/97 Piper Jaffray report stated that "Spiros will likely begin to  
20 account for more of Dura's valuation as the filing of the Spiros albuterol  
21 NDA in the next couple of months brings Spiros into the limelight." The  
22 9/11/97 Vector report stated "[w]e expect Spiros albuterol to be launched in  
23 the second half of 1998 when we estimate it will generate \$20 million in  
24 sales." The 9/12/97 Montgomery Securities report stated "Spiros albuterol is  
25 expected launch in 1998 with anticipated sales of nearly \$50 million in  
26 1999."

128. On 10/8/97, Dura representatives appeared at the UBS Life Science Conference.  
Defendants revealed that an upcoming NDA filing for its first Spiros respiratory product line was  
expected "within days." As reported by UBS, Dura further "presented compelling market share  
data with respect to Ceclor CD's continuing progress in the U.S. cefaclor cephalosporin franchise.  
Moving into the flu season and reflecting increased promotional support behind the brand, Ceclor  
CD registered nearly a three-point sequential increase in market share between August to  
September."

129. That same day, UBS issued a report on Dura which was based on and repeated  
information provided at the UBS Life Science Conference and in conversations with Garner and  
Newman. The report stated:

Dura Pharmaceuticals at the UBS Life Science Conference indicated that an  
upcoming NDA filing for its first Spiros respiratory product line . . . was expected  
"within days." This regulatory filing reinforces our confidence in a late-1998

1 commercialization of this new dry powder inhaler system, representing the first of  
2 three Spiros product lines scheduled for steady roll-out over the 1998-2000 period.

3 130. On these announcements, Dura's stock rose 7.7% to \$52.25 – its then all-time high  
4 price. On 10/10/97, Dura announced that it was going to exercise its option to buy Spiros for \$45.7  
5 million and then take Spiros public. The public sale included one common share of a new company,  
6 Spiros II, as well a warrant to buy one-fourth of a share of Dura common stock. The initial public  
7 offering ("IPO") was expected to raise between \$75 million and \$86.25 million. Dura said it would  
8 contribute some technology and technology rights, as well as \$75 million cash to Spiros II prior to  
9 the IPO.

10 131. Defendants' statement to securities analysts, which were repeated to the market  
11 between 8/11/97 and 10/8/97, set forth in ¶¶126-129, regarding the imminent filing of the NDA for  
12 Albuterol Spiros and strong Ceclor CD sales were false and misleading for the reasons set forth in  
13 ¶¶108-115, 119-124.

14 132. On 10/14/97, Dura reported better-than-expected 3Q 1997 results via a press release  
15 reviewed and approved by the Individual Defendants and headlined and stating:  
16

17 **DURA PHARMACEUTICALS REPORTS RECORD EARNINGS**  
18 **FOR THIRD QUARTER 1997**

19 Dura . . . today reported record earnings for both the third quarter and nine  
20 months year-to-date of 1997, compared to the same periods last year.

21 Net income for the third quarter ended September 30, 1997 totaled \$11.3  
22 million, or \$0.24 per share, on revenues of \$43.3 million compared to net income of  
\$5.8 million, or \$0.14 per share, on revenues of \$25.9 million for the third quarter  
ended September 30, 1996. . . .

23 The increase in revenues was primarily the result of growth in sales of  
24 respiratory pharmaceuticals, which rose 91% to \$36.1 million in the third quarter of  
25 1997 compared to \$18.9 million in the third quarter of 1996. Pharmaceutical sales  
growth is principally attributable to the impact of new product acquisitions and  
26 introductions, such as Ceclor® CD (cefaclor extended release tablets) and Nasarel®  
27 . . . and the expansion of the sales force.

28 \* \* \*

1            "We are pleased with Dura's sales performance in the third quarter of 1997,  
2 particularly in light of the seasonal slow-down that we typically experience in the  
summer quarter," stated Cam L. Garner, Dura's Chairman, President and CEO.

3            133. In a follow-up conference call on 10/14/97, Dura management, Garner and Newman,  
4 continued to support the false belief that it was experiencing strong sales. As reported by Vector on  
5 10/15/97:

6            Of note, during the conference call, management suggested that, excluding  
7 acquisitions, earnings for 1998 could run in the "low \$1.40's range" . . . .

8            \*       \*       \*

9            As for the sales force expansion, the company projects that it will have 300 sales reps  
10 by the end of the year and 350 reps at the point that Spiros Albuterol is launched.

11            134. On 10/14/97-10/15/97, defendants' statements and omissions pushed Dura's stock  
12 price to an all-time high of \$53 per share.

13            135. The statements regarding Dura's 3Q 1997 results were false and misleading when  
14 issued. The true but concealed facts were:

15            (a) Sales of Dura's major drug products were flat or declining, especially Ceclor  
16 CD, whose sales levels were dropping throughout the Class Period; and

17            (b) Dura was engaging in a subterfuge to artificially inflate its revenues and EPS  
18 by shipping excessive amounts of Ceclor CD and other products to wholesalers, who were enticed to  
19 take the product by price discounts, extended payment terms and/or other incentives. Dura's sales  
20 representatives were instructed to "load wholesalers to the max" with Ceclor CD, pressuring them to  
21 sell even more Ceclor CD near each quarter's end. Dura offered wholesalers 120 days or six months  
22 within which to pay for orders, rather than the standard 30 days, and told wholesalers that Dura will  
23 arrange to take back any returns or product that they did not sell. Sell-through from the wholesalers  
24 was adversely affected by Dura's insufficient sales force as detailed above. Dura's Ceclor CD and  
25 other product inventories in the distribution channel were, accordingly, greatly in excess of the  
26 normal one-month supply. As a result of this practice, Dura's Ceclor CD sales were artificially  
27 inflated and Dura's insiders knew that as a result of "borrowing" millions of dollars of sales of  
28 Ceclor CD from future periods, Dura's sales of Ceclor CD would fall sharply once this practice



1 stopped. Further details how defendants accomplished the "load-ins" to convince wholesalers to  
2 take a one-year supply of Ceclor CD are set forth in ¶¶80-91.

3 136. Defendants had scienter of the false and misleading 3Q 1997 results because the  
4 Individual Defendants were the top executives of Dura. They ran Dura as "hands-on" managers,  
5 dealing with the important issues facing Dura's business, such as sales of its Ceclor CD, the  
6 development of its new Albuterol Spiros product, the issuing of Dura's SEC filings, press releases  
7 and financial statements. According to CW3, the Individual Defendants each attended the weekly  
8 executive management meetings from 8:00 to 10:00 a.m. every Monday.  
9

10 137. Because increased sales of Ceclor CD, the successful development of and substantial  
11 sales of Dura's Albuterol Spiros product and the continuing sales of Dura's core products were  
12 indispensable elements to Dura meeting its internally budgeted and publicly disseminated 1998 and  
13 1999 revenue and EPS forecasts, defendants constantly monitored each of these key factors affecting  
14 Dura's business.  
15

16 138. Each of the Individual Defendants, because of their top executive positions with Dura  
17 and involvement in the day-to-day management of its business, actually knew from internal  
18 corporate documents, detailed herein, and conversations with other corporate officers and employees  
19 and their attendance at management and Board meetings, the adverse non-public information about  
20 the poor sales of Dura's Ceclor CD, the serious problems in the development of Dura's Spiros drug  
21 development system, Dura's falsification of its reported 3Q 1997 EPS and Dura's deteriorating  
22 revenue and EPS prospects.  
23

24 139. Defendants closely monitored the performance of Dura's business via internal reports  
25 generated on a daily, weekly and monthly basis. Among the specialized reports prepared were drug-  
26 by-drug sales volume summaries, year-over-year sales volume comparisons of each Dura product,  
27 sales volume comparisons of Dura drugs to competitor drugs, sales revenue reports and daily,  
28

1 weekly and monthly reports on prescription volumes, competitor prescription volumes and market  
2 share. On a monthly basis, Dura's Information Technology Department, after receiving information  
3 from IMS, a service that tracks prescription drug sales, would prepare reports comparing actual  
4 versus planned sales of Dura's drug products. Through such reports, which were prepared for and  
5 disseminated by defendant Spath, defendants were kept apprised of Dura's drug sales and knew that  
6 such sales were below plan and insufficient for Dura to achieve continued growth in sales and  
7 earnings.  
8

9 140. The monthly sales reports showed, for example, that Ceclor CD sales began dropping  
10 around 3/97-4/97, and significantly worsened during the summer of 1997. These reports showed  
11 that sales were 25%-40% below internal projections at that time. Monthly sales reports showed that  
12 Ceclor CD sales dropped from 47,288 in 3/97 to 39,808 in 5/97 to 24,797 in 7/97.  
13

14 141. The Finance Department also distributed monthly financial reports comparing Dura's  
15 actual financial results to projected results. Thus, each defendant was apprised of the sales of every  
16 Dura product so that they knew where Dura stood in terms of the sale of and demand for its products  
17 as well as Dura's actual results compared to plan. Defendants were also constantly aware of the  
18 prescription rate for its products and knew that excess inventory was building up with distributors  
19 and that Dura was not recouping its investments in certain drugs.  
20

21 142. Dura recognized revenue on the sale of a product when it shipped the product to drug  
22 wholesalers. These drug wholesalers in turn resell the drug to pharmacies, drug chains or even  
23 individual physicians. Dura did not publicly disclose to analysts or investors sales of each of its  
24 various drug products, *i.e.*, shipments to wholesalers. Thus, analysts and investors were completely  
25 dependent upon what Dura told them regarding sales of these products, as shipment-to-wholesaler  
26 data was not publicly available. While the number of prescriptions written for a given drug was  
27 publicly available on a periodic basis, this information did not disclose the rate at which drugs are  
28

1 being shipped to wholesalers, as that information was not publicly available. Analysts and investors  
2 did not know that Dura was shipping amounts of Ceclor CD to wholesalers well in excess of the  
3 amount justified by or necessary to keep pace with current prescription levels and, thus, Dura had  
4 created vastly excessive amounts of inventory of Ceclor CD in the distribution channel. While Dura  
5 reported higher revenue and EPS during each of the quarters of 1997 from these shipments, these  
6 excessive inventory levels would eventually have to be worked off, causing sales and earnings to  
7 plummet.  
8

9 143. Contemporaneous with the 10/14/97 press release, Dura held a conference call for  
10 securities analysts, money and portfolio managers, institutional investors and large shareholders to  
11 discuss Dura's financial results, business prospects and the Spiros development. During the call and  
12 in subsequent follow-up conversations with analysts, defendants Garner and Newman provided the  
13 following false and misleading information to analysts with the intent that the statements be  
14 communicated to the market:

- 15 • Dura was close to successfully commercializing and marketing the Spiros  
16 drug delivery system.
- 17 • Dura was on track to completing the Spiros NDA filing with the FDA in  
18 11/97 and launching the product in the second half of 1998.

19 144. Defendants' statements were, in fact, communicated to the market by securities  
analysts, including:

- 20 • On 10/14/97 Oppenheimer issued a report that repeated defendants' false and  
21 misleading information and stated "the company's second business,  
22 developing a proprietary drug delivery system for drugs administered by the  
23 inhalation route, moves ever closer to commercialization. Here, the  
24 company's Spiros dry powder, non-aerosol system will shortly be submitting  
its first marketing applications to the FDA for albuterol, the most widely-  
used inhaled asthma medicine. The expected November filing keeps the  
company on track for initial commercial sales of this product at the end of  
1998."
- 25 • On 10/15/97 Alex. Brown issued a report that repeated defendants' false and  
26 misleading information and stated "[t]he Company plans to file its first NDA  
27 for Spiros albuterol in November 1997, and it could be on the market in late  
28 1998, with initial projected sales of \$10 million expected to grow to over \$55  
million by 2000, further leveraging Dura's growing marketing infrastructure.  
A Phase III trial of Spiros beclomethasone, an inhaled steroid for the

1 treatment of asthma, has just begun enrolling patients, and a NDA could be  
2 filed in late 1998."

3 • Also on 10/15/97, Vector and Hambrecht & Quist issued reports that repeated  
4 defendants' false and misleading information. The Vector report stated that  
5 "the company will file a NDA for Spiros Albuterol in November of this year  
6 and launch the product in the second half of 1998. Dura's confidence in this  
7 product has been clearly communicated by the recent announcement that  
8 Dura will buy Spiros Development Corp. . . . Dura is targeting the second  
9 half of 1999 for approval of Spiros beclomethasone. The Hambrecht & Quist  
10 report stated "*Spiros albuterol has apparently performed well in clinical  
11 trials* . . . . An NDA filing is expected before the end of 1997. We estimate  
12 approval in late 1998, with a launch in early 1999."

13 145. On 11/10/97, Dura announced in a press release, reviewed and approved by the  
14 Individual Defendants, that it had submitted a new drug application for Albuterol Spiros stating:

15 Dura . . . today announced that it has submitted a new drug application  
16 (NDA) with the FDA for Albuterol Spiros™. . . . Three pivotal studies in addition to  
17 a number of dose finding and performance verification studies were conducted for  
18 the submission.

19 \* \* \*

20 "Submission of the first Spiros™ NDA is an exciting milestone for Spiros  
21 Corp. and Dura," commented Cam L. Garner, Dura's Chairman, President and CEO.  
22 "It represents a significant advancement in the execution of our strategy to establish  
23 Dura as a leader in the respiratory marketplace."

24 146. On 12/17/97, Dura and Spiros II sold 5.5 million Spiros II units at \$16 per unit,  
25 raising \$88 million in needed new capital. Each unit sold consisted of one share of callable common  
26 stock of Spiros II and one warrant to purchase one-fourth of one share of Dura common stock.

27 147. Dura's announcements regarding the submission of the Spiros delivery device NDA  
28 to the FDA on 11/10/97 and statements made to and repeated by securities analysts regarding the  
NDA for Spiros on 10/14/97 and 10/15/97 were false and misleading and made with scienter for the  
reasons set forth in ¶¶119-124. The falsity of these statements and defendants' scienter thereof is  
also demonstrated by the internal dissension existing at Dura in 10/97 between defendants  
themselves about whether to even file the NDA for the Spiros device. According to CW3, in late  
10/97 or early 11/97, a meeting was held to discuss the NDA filing. Defendants Garner and  
Prettyman along with Kabakoff and Damecki attended the meeting during which Prettyman made it

1 very clear that he did not want to file the NDA, for which his department, Regulatory Affairs, was  
2 responsible. Prettyman was against filing the NDA because, based on his prior experience –  
3 Prettyman worked for the FDA for over ten years prior to working for Dura – he knew the NDA  
4 would not be approved by the FDA. Despite this, according to CW3, defendant Garner and  
5 Kabakoff overruled Prettyman and caused Dura to file the NDA. Shortly after this meeting, the  
6 NDA was submitted on 11/10/97.  
7

8 148. Defendants' scienter of the serious problems plaguing the reliability of the Spiros  
9 device causing over 30% of the devices to fail and, thus, their scienter of the falsity of the NDA  
10 filing announcement and their statements to analysts is also demonstrated by the defendants'  
11 decision to retain Wyle Labs to conduct HALT. According to CW6, senior executives at Dura were  
12 so concerned about the inhaler's reliability problems and the mid-clinical-trial modifications that  
13 were made to the device that the decision was made to contract with an outside testing facility, Wyle  
14 Labs, to conduct HALT. HALT are extreme condition tests designed to identify potential  
15 operational failures in a device. Dura contracted with Wyle Labs to conduct these tests while Phase  
16 III clinical trials were still ongoing. Ed Dusel, Senior Engineering Development Manager, managed  
17 the Wyle Lab testing and Mike Ligothe, Senior Project Manager, analyzed the test results. Dura  
18 gave Wyle Labs inhaler configurations Revs D, G, H, and J of the device. Dura used the HALT  
19 results from Wyle Labs in a 9/98 amendment to Dura's NDA to try to demonstrate that the different  
20 inhaler configurations tested in Phase III clinical trials as well as the concurrent HALT resulted in  
21 progressively improved operational reliability. Thus, defendants knew that Dura's Phase III clinical  
22 trials, upon which the NDA was based, were inadequate to obtain FDA approval.  
23

24 149. Defendants' scienter of the falsity of these statements is also demonstrated by insider  
25 selling of Dura stock immediately after defendant Prettyman lost the power struggle over whether to  
26 file the NDA to defendant Garner. On 11/5/97, defendant Prettyman sold 15,000 shares and  
27  
28

1 pocketed over \$728,000 – his only selling during the Class Period – despite his undisclosed  
2 knowledge that the Spiros device NDA would not be approved.

3 150. On 1/20/98, Dura reported better-than-expected Q4 1997 results via a release,  
4 reviewed and approved by the Individual Defendants, stating:

5 Dura . . . today announced results for the fourth quarter and year ended  
6 December 31, 1997. Dura reported record revenues of \$53.5 million and \$181.3  
7 million for the quarter and the full year, respectively. . . . If [] one-time charges  
8 were excluded, Dura would have reported record net income of \$18.0 million, or  
\$0.37 per share in the quarter, and \$47.4 million, or \$0.99 per share for the year,  
9 compared to a net income of \$9.9 million, or \$0.22 per share for the fourth quarter of  
1996 and \$24.3 million, or \$0.60 per share for the full year 1996 . . . .

10 \* \* \*

11 Revenues from the sale of respiratory pharmaceuticals rose 89% to \$150.5  
12 million in 1997 compared to \$79.6 million in 1996, due largely to product  
acquisitions and the increased productivity of the Company's expanded sales  
force. . . .

13 Commenting on the results for the year, Dura Chairman, President and Chief  
14 Executive Officer Cam L. Garner stated, "During the past year we significantly  
15 strengthened both the pharmaceutical product marketing and the Spiros development  
16 arms of our business. . . . We have continued to demonstrate our capabilities as a  
respiratory marketing force as shown by the growth of our Ceclor(R) CD market  
share of the oral solid cefaclor market from 8% at the beginning of 1997 to 25% by  
year-end.

17 151. The statements regarding Dura's Q4 1997 results were false and misleading and made  
18 with scienter for the same reasons stated in ¶¶135-142. In addition, according to a confidential  
19 witness, a former national account manager responsible for wholesalers and managed care providers  
20 during the Class Period, when Dura realized it lacked sufficient pull – through demand for Ceclor  
21 CD, the Company artificially inflated its revenues and earnings by shipping on the final few days of  
22 fiscal quarters excess amounts of product to wholesalers. When defendants realized that Dura would  
23 be unable to achieve analysts' earnings expectations of the end of quarters during 1997, defendant  
24 instructed Dura employees to conduct what were referred to as "load-ins" to ship excess product to  
25 the Company's wholesale distributors. Defendants accomplished this in varying ways. The Director  
26 of National Accounts, Doug Weiherer, pressured his subordinates to push extra product into the  
27  
28

1 pharmacy chains in order to increase EPS. National Account Manager Jack Strathmeyer told his  
2 district sales manager several times that he had been ordered to push additional product into  
3 pharmacy chains in order to boost Dura's earnings numbers. This practice upset Strathmeyer  
4 because it strained sales relationships with pharmacy representatives.

5  
6 152. In addition, according to the same national accounts manager, defendant Spath and  
7 other upper management would contact the Company's larger wholesalers, such as McKesson,  
8 Cardinal, Bergen Brunswig and Bindley Western, to get an "additional buy" from them at quarter-  
9 ends to complete the "load-ins." Dura's sales representatives were instructed to "load wholesalers to  
10 the max" with Ceclor CD, pressuring them to ship even more Ceclor CD near each quarter's end.  
11 Dura offered wholesalers extended payment terms, 120 days or six months within which to pay for  
12 orders, rather than the standard 30 days, and told wholesalers that Dura would take back any returns  
13 or unsold product. Dura gave its distributors unlimited rights of return for full or partial credit even  
14 up to three years later. The wholesalers took more product than they had orders for because Dura  
15 gave up to 6%-12% discounts from the wholesale purchase price, extended the payment date to give  
16 them time to move the product and let them return unsold product. As wholesalers operate on a  
17 narrow profit margin, these price reductions could increase their margins from 30%-100%.

18  
19 153. Moreover, a former Dura Regional Sales Director confirmed that Dura management,  
20 including Garner and additional defendants, met at the end of 11/97 or early 12/97 to discuss the fact  
21 that Dura was not going to make its 4Q 1997 numbers. The Regional Sales Director was responsible  
22 for the South-Central United States throughout the Class Period and was a participant in the meeting  
23 where defendants discussed the 4Q 1997 "fire sale" and the impact of the "fire sale" on Dura's 1Q  
24 1998 financial results. Ultimately, it was decided and agreed upon at this meeting that in order to  
25 publicly hit its 4Q 1997 numbers, Dura would engage in a "fire sale" of its products and would urge  
26 wholesalers to buy more product than normal. Dura granted special discounts and terms to  
27  
28

1 wholesales customers in order to convince them to buy a years worth of inventory at one time. For  
2 example, McKesson and Cardinal, Dura's largest wholesalers – accounting for 11% each of Dura's  
3 1997 overall sales revenue, participated in the “fire sale” and bought a full years supply of Ceclor  
4 CD inventory in December, when typically these purchases would be made throughout the year. In  
5 12/97, Dura offered these wholesalers 6%-12% price reductions on purchases of Ceclor CD to  
6 induce them to take a one-year supply of a product for which they normally only stocked a 30 day  
7 supply. Additionally, Dura's sales representatives gave these larger customers extended payment  
8 terms of 120 days or six months within which to pay for orders, rather than the standard 30 days,  
9 telling wholesalers that Dura would take back any returns or unsold product. In this manner, Dura  
10 induced McKesson and Cardinal to purchase \$1.5 million of Ceclor CD product each in 12/97 so  
11 Dura could achieve analysts earnings estimates.

12  
13 154. Garner himself had to approve price reductions to wholesalers, so he knew in each  
14 instance when these practices occurred. As a result of these drastic, one-time measures, Dura  
15 product inventories in the distribution channel were greatly in excess of the normal one-month  
16 supply and Dura's primary Ceclor CD customers were sitting on an excess supply of Ceclor CD and  
17 had no need to make additional orders. Accordingly, the success of Dura's products was  
18 misrepresented and its sales were artificially inflated. Defendants knew that, as a result of  
19 “borrowing” millions of dollars of sales of Ceclor CD and other products from future periods, Dura's  
20 sales would fall sharply once this practice was stopped. Moreover, defendants were also aware that  
21 Dura would not only be unable to continue stuffing the channel without impacting future sales, but  
22 also that Dura would receive over 75% of “fire-sale” product back. By the Spring of 1998,  
23 defendants admitted to securities analysts that Dura's wholesale channels were clogged with as much  
24 as a five-month inventory of its products.  
25  
26  
27  
28



1 155. Dura's management discussed the impact of the "fire sale" on Dura's ability to make  
2 1Q 1998 numbers and knew that they could not make the numbers with the "fire sale." According to  
3 the former Regional Sales Director, the defendants knew ahead of time that because of the fire sale  
4 at the end of 1997, the next question was "[h]ow are we going to make 1Q 1998 numbers?"  
5 According to the witness, the defendants all knew that they could not make the 1Q 1998 numbers  
6 because they had pulled in all of Dura's anticipated 1Q 1998 during the fire sale. Further, according  
7 to the same witness, because the defendants knew they would have to disclose the fact that Dura was  
8 not going to make its 1Q 1998 numbers, when the first opportunity to sell their Dura stock came,  
9 they "all cashed out." "Everyone dumped" their shares.

11 156. As the former Regional Sales Director described, in late 1997 and early 1998,  
12 defendants unloaded their personal Dura holdings. In total, between 11/3/97 and 1/6/98, while  
13 Dura's stock continued to trade at artificially inflated prices near its all-time high, the Individual  
14 Defendants unloaded 142,607 shares of their Dura stock, pocketing over \$6.72 million in illegal  
15 insider-trading proceeds.

17 157. Contemporaneous with the 1/20/98 press release, Dura held a conference call for  
18 securities analysts, money and portfolio managers, institutional investors and large shareholders to  
19 discuss Dura's financial results, business prospects and the Spiros development. During the call and  
20 in subsequent follow-up conversations with analysts, defendants Garner and Newman provided the  
21 following false and misleading information to analysts with the intent that the statements be  
22 communicated to the market:

- 23 • Albuterol Spiros would be marketed under the trade name AlSpiros and Dura  
24 was on track to having the Spiros NDA device approved by 1998 and  
launched by early 1999.

25 158. Defendants statements were, in fact, communicated to the market by securities  
26 analysts, including:

- 27 • On 1/20/98 Vector, Merrill Lynch and Oppenheimer issued reports that  
28 repeated defendants' false and misleading information. The Vector report  
stated "[a] late 1998/early 1999 time frame for a launch of *Spiros albuterol*,

1 now with the proposed trade name *AlSpiros*, was confirmed by the  
2 company." The Merrill Lynch report stated "we expect steady progress with  
3 the FDA's review of the Spiros Dry Powder inhaler with albuterol,  
4 (AlSpiros) the most prescribed asthma drug. *Final approval is likely by year*  
5 *end.*" The Oppenheimer report stated "the company's Spiros dry-powder,  
6 non-aerosol system will shortly be reviewed by [the] FDA following its  
7 acceptance of Dura's first marketing application to the FDA for albuterol, the  
8 most widely-used inhaled asthma medicine. The recent FDA acceptance of  
9 this filing keeps the company on track for the product's approval by the end  
10 of 1998."

- 11 • On 1/21/98 Hambrecht & Quist issued a report that repeated defendants'  
12 false and misleading information and stated "Spiros albuterol (now called  
13 AlSpiros) is the front-runner, with a NDA filed in November, and an  
14 acceptance of that filing issued by the FDA last week, *everything is on*  
15 *schedule (pending FDA approval) for an early 1999 launch.*"

16 159. Each of defendants' statements made to and repeated by securities analysts between  
17 1/21/98 and 1/29/98 described above were false or misleading when issued. Assuring investors that  
18 approval of the NDA was likely during 1998 was false and misleading as defendants knew that the  
19 clinical data submitted in support of the NDA showed that the inhaler had a 30% failure rate and that  
20 the data was inadequate to demonstrate Albuterol's stability. The falsity of these statements, and  
21 defendants' scienter thereof, is further demonstrated by the reasons set forth in ¶¶ 119-124, 147-148.

## 22 THE TRUTH ABOUT THE DURA FRAUD EMERGES

23 160. On 2/24/98, after the close of trading, Dura shocked the market by revealing that it  
24 was actually experiencing slower Ceclor CD sales. In a conference call with analysts, Dura admitted  
25 that both increased competition from other antibiotics, as well as a need for its sales force to increase  
26 physician calls and sampling rates, was adversely affecting Ceclor CD's sales. Dura hoped that its  
27 new, much larger sales force would be able to properly market Ceclor CD, and correct the sales  
28 decline. Investors were stunned by these revelations. Because defendants' revelations disclosed that  
their prior statements about strong Ceclor CD sales were false which also cast doubt on defendants'  
credibility, Dura's stock price collapsed over 37% on trading volume of over 32 million shares from  
\$39.13 on 2/24 to \$20.75 on 2/25. Analysts were furious over having been lied to. Alex. Brown  
analyst Ryan wrote:

1 Management credibility has been severely damaged by this announcement,  
2 particularly in light of recent investor conference presentations exuding confidence  
3 on the Company's fundamentals . . . .

4 \* \* \*

5 Our confidence in management and their credibility with us has been greatly  
6 diminished. As recently as one month ago, we reviewed our model with the  
7 Company line by line and were guided to higher Ceclor CD estimates. In our  
8 opinion, not too much could have changed between now and then, and we believe  
9 that this revenue shortfall is not new news to Dura, but frankly, comes as a surprise  
10 to us.

11 161. During the balance of 1998, Dura's business performed miserably. In a 4/16/98  
12 conference call with analysts, *defendant admitted* that, at least by 12/97, the wholesale channels had  
13 been clogged with many months of excess Ceclor CD inventory. Dura also admitted its sales force  
14 was inadequate and had been plagued by very high turnover and that this was contributing to the  
15 poor sales of its drug products. On 10/5/98, analyst Ryan wrote:

16 There was excessive inventory buildup in Ceclor CD among wholesalers in  
17 late 1997, and the Company asserts that this hurt 1998 sales. Management believes  
18 that the buildup has decreased, with inventory levels now down to one month's  
19 supply (versus five months earlier in the year) . . . .

20 162. After revelations that the Company's Ceclor CD sales were slower than expected and  
21 the Class Period ended, defendants still misled investors regarding the true state of Albuterol Spiros  
22 For example, Dura placed an advertisement in the April 1998 edition of *Advance for Managers of*  
23 *Respiratory Care* which stated:

24 Albuterol Spiros™ by Dura Pharmaceuticals Inc. is a powder aerosol  
25 formulation of albuterol. It's delivered to the lungs in Dura's proprietary Spiros  
26 inhaler.

27 Spiros is designed to deliver a relatively consistent dose of drug to the lungs,  
28 independent of the patient's ability to inhale forcefully. It uses no  
chlorofluorocarbon propellants and requires minimal patient coordination.

163. On 4/30/98, the FDA sent Dura a letter of rebuke stating that: "the journal ad is in  
violation of the Federal Food, Drug, and Cosmetic Act (the "Act") and its implementing regulations  
because it promotes an unapproved drug by making claims of safety and efficiency that have not  
been demonstrated by substantial evidence (i.e. adequate and well-controlled studies)."

1           164. Later, on 9/23/98, Dura disclosed that it had submitted additional chemistry and  
2 manufacturing control information requested by the FDA in support of the time of the original NDA  
3 submission finally revealing the long-known problems with the device. Dura also conceded that the  
4 Albuterol Spiros launch date had slipped to second quarter 1999. In response to this announcement  
5 Dura's stock price declined 28% from \$15.25 on 9/23/98 to \$10.00 on 9/25/98.  
6

7           165. On 11/3/98, Dura was forced to report that the FDA had rejected the Albuterol Spiros  
8 NDA because the Spiros device was not reliable because of its unacceptably high failure rate and  
9 because Dura had provided insufficient data to demonstrate Albuterol's stability. In other words, the  
10 FDA rejected the Albuterol Spiros NDA for the same reasons set forth in the Eisele List in 10/96,  
11 revealed during Dura's in-house stability testing completed before clinical trials, revealed during  
12 clinical trials and identified by the FDA in the 5/97 pre-filing meeting, all of which prompted  
13 defendant Prettyman to urge that the NDA not be filed in the late 10/97, right before the NDA was  
14 actually submitted. The FDA requested additional clinical trials on the Spiros inhaler in order to  
15 ensure inhaler reliability and replicate the clinical outcomes of the initial trials. The FDA also  
16 requested the resolution of a number of chemistry, manufacturing and control issues. In an effort to  
17 soften the blow and obfuscate their earlier lies and omissions, defendants claimed that the FDA's  
18 letter raised no issues on the clinical data with the inhaler filed in the NDA demonstrating  
19 therapeutic comparability of Albuterol Spiros with Ventolin® (albuterol) MDI using standard lung  
20 function measures. Nevertheless, in response to this stunning disclosure the Company's stock price  
21 declined 21% from \$12.50 to \$9.34 on 11/3/98.  
22

23           166. On 11/6/98 – just three days later – the FDA issued a “notice of violation” to Dura  
24 “[T]he Division of Drug Marketing, Advertising and Communications (DDMAC) . . . found tha  
25 Dura's press release sent a message that ‘misleadingly minimizes the fact that Dura must conduct a  
26 completely new clinical data [study] . . . .’” Upon receiving the FDA letter, Dura removed the press  
27  
28

1 release from its Web site. The 11/6/98 letter of rebuke from the FDA, however, was not publicly  
2 revealed until 12/4/98. When the FDA's rebuke was finally disclosed, Dura's stock price declined  
3 an additional 13% from \$12.56 to \$10.50. Ultimately, Dura completely abandoned the development  
4 of the Spiros device for use with Albuterol because Dura could never overcome the long known  
5 reliability and stability problems.

6  
7 167. On or about 12/23/98, defendant Garner admitted that:

8 I think the truth is what we've disappointed shareholders this year in terms of  
9 earnings, as we underestimated the disruptive impact that our sales force  
10 reorganization and expansion had on the growth Ceclor CD and Nasarel during the  
11 year. However, we firmly believe that the investment we've made to accelerate the  
12 success of Ceclor CD and Nasarel and to prepare for the launch of Spiros will serve  
13 us well as we seek to deliver long-term shareholder value.

#### 14 DEFENDANTS' SCIENTER

15 168. Defendants knew, or recklessly disregarded, that their statements about the  
16 development of the Albuterol Spiros system and the strength of sales of Ceclor CD were misleading  
17 and false when made. Each defendant also knowingly participated in a scheme and course of  
18 business that operated as a fraud on purchasers of Dura stock and damaged class members and sold  
19 Dura stock while concealing material adverse information.

20 169. Prior to the Class Period, after reaching a then all-time high price of \$47.87 on  
21 12/31/96, Dura stock declined sharply, falling to \$27.87 on 4/14/97. This decline was due to  
22 concern over the ability of Dura's new Ceclor CD/Keftab drugs to continue to drive Dura's EPS  
23 growth and the ability of Dura to successfully introduce Albuterol Spiros by late 1998 or early 1999.  
24 This decline created tremendous problems for Dura's executives. By early 1997, they were already  
25 taking steps to complete a major convertible debt offering for Dura. They also knew during 1997  
26 that Spiros I would exhaust its existing resources and that Dura would have to exercise its option to  
27 repurchase Spiros I stock and finance a new follow-on Spiros II entity to continue to pay for the  
28 development of the Spiros drug delivery system. The creation of a new Spiros II entity would

1 require a public offering of securities that included warrants to buy Dura stock. Also, the value of  
2 the Dura insiders' existing stock options to purchase Dura stock at \$29.63-\$37.63 per share had been  
3 completely wiped out by the 1997 stock decline, and the value of the insiders' other options was  
4 greatly reduced. Finally, the yearly cash bonuses of Dura's top executives – which could amount to  
5 100% of their base salaries – were dependent upon Dura's reported EPS and stock price  
6 performance. For all of these reasons, it was imperative to Dura's insiders that they drive Dura's  
7 stock price higher to enable Dura to raise needed capital, to exercise Dura's option to purchase  
8 Spiros I's stock by issuing as few shares as possible, to successfully complete a public offering of  
9 Spiros II securities, to restore the value of their stock options so that they could unload millions of  
10 dollars of the Dura stock they owned before the stock collapsed and to allow them to be paid large  
11 year-end 1997 cash bonuses based on Dura's 1997 EPS and a strong 1997 stock performance.  
12

13  
14 170. Thus, in 4/97 as Dura stock fell to as low as \$27.87, the defendants re-priced  
15 thousands of their \$37.63 per share options – to just \$25 per share – as follows: Garner 150,000  
16 options; Newman 40,000 options; Prettyman 35,000 options; and Spath 40,000 options. Defendants  
17 also commenced a concerted publicity campaign to persuade investors that Dura's Ceclor CD sales  
18 were doing better in the marketplace than had been anticipated and that Dura was successfully  
19 completing the development and clinical trials of its Albuterol Spiros product, such that it would  
20 likely result in that product reaching the market by late 1998/early 1999, generating millions of  
21 dollars of revenue and profits for Dura. ¶¶76-77.  
22

23 171. As detailed above, Albuterol Spiros and Ceclor CD were Dura's two most important  
24 products. The crippling defects with Albuterol Spiros and the dismal results of in-house and clinical  
25 tests (e.g., 30% failure rate) were documented internally, communicated directly to Garner and  
26 Newman and discussed among the Individual Defendants and privately with the FDA. ¶¶92-96. As  
27 detailed above, the Individual Defendants reacted to reports from Dura's IT department, that showed  
28

1 sequentially declining sales, by contacting Dura's largest wholesale customers (e.g., McKesson,  
2 Cardinal and Bergen Brunswick) at quarter-end and offering price reductions, extended payment  
3 terms and return rights in order to encourage the purchase of excess product – including the “fire  
4 sale” discussed during the meeting with Garner in early December 1997. ¶¶79-91. Finally, within  
5 just a month of their last false reports of strong Ceclor CD sales, defendants were forced to admit to  
6 artificially inflating sales by prematurely pushing product into the sales channel. ¶160.

8 172. Defendants' fraudulent scheme was a success – for them. The Individual Defendants  
9 sold 271,850 shares of their Dura stock at artificially inflated prices, pocketing \$11.65 million in  
10 illegal insider-trading proceeds. According to a witness whose duties at the highest levels of Dura's  
11 finance department required the witness to work closely with Garner and Newman, Garner discussed  
12 with the witness even before the Class Period that he did not intend to stay at Dura longer than a  
13 couple of years, when he expected to cash out and do other things. Garner and Newman frequently  
14 talked openly in the area outside their offices of their plan to maximize the stock price so that they  
15 could “take the cash and run.” They also discussed how they could make stock analysts “perceive”  
16 that Dura was doing better than it actually was. When employees questioned Newman on his tactics,  
17 his standard response was “let ‘em catch us.” Newman repeated this catch phrase so often that it  
18 became part of the Company vernacular.

20 173. Dura's executive compensation structure also provided an additional motive for the  
21 Individual Defendants to participate in the fraud. Defendants' 1996-1997 cash bonuses, based on  
22 achieving EPS growth targets, are shown below:  
23

Annual Compensation			
Name and Principal Position	Year	Salary	Cash Bonus
Cam L. Garner Chairman, President & CEO	1997	\$396,519	\$475,000
	1996	\$347,654	\$610,000

1	Walter F. Spath	1997	\$210,808	\$140,000
2	Senior VP-Sales & Marketing	1996	\$201,538	\$190,000
3	James W. Newman	1997	\$200,769	\$140,000
4	Senior VP-Finance & Administration & CFO	1996	\$190,039	\$190,000
5	Charles W. Prettyman	1997	\$191,116	\$140,000
6	Senior VP-Development & Regulatory Affairs	1996	\$179,577	\$190,000

174. The Individual Defendants, because of their positions as high-ranking officers and/or directors with the Company, possessed the power and authority to control the contents of Dura's quarterly and annual reports, SEC filings, press releases and presentations to securities analysts, money and portfolio managers and institutional investors, *i.e.*, the market. According to CW8 and CW10, each individual defendant participated in drafting and was provided with copies of the Company's reports, SEC filings and press releases alleged herein to be misleading prior to their issuance and "signed-off" on the public statements. Because of their positions and access to material non-public information available to them but not to the public, each of these defendants knew that the adverse facts specified herein had not been disclosed to and were being concealed from the public and that the positive representations which were being made were then materially false and misleading.

175. The undisclosed adverse information concealed by defendants during the Class Period is the type of information which, because of SEC regulations, regulations of the national stock exchanges and customary business practice, is expected by investors and securities analysts to be disclosed and is known by corporate officials and their legal and financial advisors to be the type of information which is expected to be and must be disclosed. The Individual Defendants are liable for the false statements pleaded in SEC filings and press releases, as those statements were the result of the collective action of the Individual Defendants.



## DEFENDANTS' UNUSUAL AND SUSPICIOUS INSIDER STOCK SALES

176. During the Class Period, each of the Individual Defendants occupied a position as top Dura executives and was privy to non-public information concerning the Company. Each of them knew of the adverse facts specified herein and omitted to disclose these facts. Notwithstanding their duty to refrain from selling Dura stock or other securities while in possession of material, adverse, non-public information concerning the Company, these defendants sold hundreds of thousands of shares of Dura stock at grossly inflated prices improperly benefiting from their wrongful course of conduct and omissions.

177. Dura itself took advantage of the inflated stock price and the fraud to raise financing from investors. Following positive statements to the market, Dura on 7/25/97, sold \$287 million to investors through the largest bond offering in Dura's history. Just months after raising nearly \$300 million in its historic bond offering and with its stock price near its then all-time high, 12/17/98, with Dura's stock nears its then all-time high, Dura and Spiros II sold some 5.5 million Spiros II units raising \$88 million.

178. While Dura's top insiders were issuing favorable statements about Dura, the Individual Defendants sold 271,850 shares of Dura stock, for more than \$11.65 million – 86% of their collective holdings of Dura stock – to personally profit from the artificial inflation in Dura's stock price. Notwithstanding their access to material non-public information and their duty to disclose same before trading in Dura stock, they sold significant amounts of their Dura stock at artificially inflated prices at highly suspicious times. Defendants began dumping their shares just one month after re-pricing their options from \$37.63 to \$25.00 in 4/97 and immediately after the pre-filing meeting with the FDA in 5/97 when insiders sold 129,243 shares for proceeds exceeding \$4.92 million between 5/12/97 and 7/22/97. Defendants' massive bailout continued at the same time Dura was filing the doomed Spiros device NDA, when the stock was at an all-time high, and defendants

1 had conspired to meet 1997 earnings expectations only through the one-time massive "fire sale."  
2 Defendants sold another 142,607 shares for proceeds exceeding \$6.72 million between 11/3/97 and  
3 1/6/98. The later selling is highly suspicious given the internal disagreement between defendants  
4 themselves whether to even file the NDA. For example, after telling defendant Garner and other  
5 senior executives that he was against filing the NDA because there was insufficient data to obtain  
6 FDA approval, defendant Prettyman nonetheless sold 15,000 shares on 11/5/97 for \$728,100 in  
7 proceeds.  
8

9 179. This insider selling by the Individual Defendants was highly unusual, both in its  
10 timing and in its amount. The defendants who exercised options on Dura stock during the Class  
11 Period each sold 100% or close to 100% of the stock they acquired by option exercise. These sales  
12 came just after the purported successful introduction of major new product lines by Dura (Ceclor  
13 CD/Nasalide) that were supposed to push its earnings higher for several quarters, and while the  
14 market was expecting FDA approval of Dura's new Albuterol Spiros product in 1998. While the  
15 Individual Defendants also owned vested stock options which were not exercised, their stock sales  
16 were still significant in amount and unusual in timing, even considering their options holdings.  
17

18 180. During the Class Period, the Individual Defendants pocketed proceeds of over \$11.61  
19 million. Defendants Spath and Prettyman each sold 100% of the Dura common stock they actually  
20 owned during the Class Period, at prices inflated by their fraud.  
21

22 181. The table below summarizes defendants' insider selling comparing sales to stock  
23 actually owned and total holdings, including vested options:

Dura Pharmaceuticals, Inc.				
Class Period: April 15, 1997 - February 24, 1998				
Insider	Class Period Sales/ Distributions	Sales Proceeds	Percent of Stock Sold (1)	Percent of Total Holdings Sold (2)
Garner, Cam L.	154,623	\$6,456,801	67%	62%
Newman, James W.	52,227	\$2,390,417	78%	34%

Prettyman, Charles W.	15,000	\$728,100	100%	46%
Spath, Walter F.	50,000	\$2,076,500	100%	32%
Total:	271,850	11,651,818		

(1) Includes common stock and options exercised and sold during the Class Period.

(2) Includes common stock, options and warrants exercisable.

182. Public investors, who purchased Dura stock at prices inflated by the false representations and omissions concerning the successful development of Albuterol Spiros and the very strong sales of Ceclor CD, and who, thus, paid as high as \$53 for Dura's stock during the Class Period, have suffered millions in damages. Dura and Dura's insiders who knew the truth fared much better. Before the startling truth was revealed and Dura's stock price collapsed, Dura raised over \$375 million in desperately needed new capital from note purchasers, and in total the Individual Defendants unloaded 271,850 shares of their Dura stock at artificially inflated prices as high as \$49.31, pocketing over \$11.65 million in illegal insider-trading proceeds.

183. The chart attached as Exhibit A demonstrates the price of Dura's stock during the Class Period as defendants attempted to keep Dura's stock price inflated while selling over 271,850 shares of their own common stock at prices as high as \$49.31 per share.

#### PROXIMATE LOSS CAUSATION/ECONOMIC LOSS

184. During the Class Period, as detailed herein, defendants engaged in a scheme to deceive investors and the market and a course of conduct that artificially inflated Dura's stock price and operated as a fraud or deceit on Class Period purchasers of Dura stock by misrepresenting the state of the Company's successful development of and clinical trials for the Spiros drug-delivery system, Dura's pharmaceutical sales and its future business prospects. Defendants achieved this façade of successful development of Albuterol Spiros and strong Ceclor CD sales during the Class Period by assuring investors that Dura would receive FDA approval for the Spiros drug-delivery system and introduce the product in late 1998 or early 1999. Defendants also assured investors the Company was experiencing strong demand for its Ceclor CD drug.

1 185. At the same time, however, defendants knew that the Company had proceeded to  
2 Phase III clinical trials with a prototype that was not reliable and with a cassette system that was not  
3 stable. Dura's top executives ignored the recommendations of Dura's engineers to not proceed with  
4 Phase III clinical trials and not proceed to file a NDA until these problems were remedied. One big  
5 problem with the Spiros drug-delivery system set forth in the Eisele List was its reliability. Because  
6 it was a mere prototype, the delivery system was incapable of consistently delivering the required  
7 dose, was insufficiently robust in that it could not withstand normal use conditions and was subject  
8 to an unacceptable rate of failure. Another huge problem with the device set forth in the Eisele List  
9 was the stability of the Albuterol cassette system. As a result of the inhaler's reliability problems  
10 during Phase III clinical trials, Dura began making modifications to the inhalers actually being used  
11 in the ongoing clinical trials to improve reliability. In addition, defendants knew that the Company  
12 was only achieving strong Ceclor CD sales by "stuffing the channel" by giving drug distributors risk  
13 free incentives to take more product than they could use by offering unlimited rights of return and  
14 engaging in end-of-year fire sales. Later, however, when defendants' prior misrepresentations and  
15 fraudulent conduct was disclosed and became apparent to the market, Dura stock fell precipitously as  
16 the prior artificial inflation came out of Dura's stock price. As a result of their purchases of Dura  
17 stock during the Class Period and the corrections removing the artificial inflation, lead plaintiffs and  
18 other members of the class suffered economic loss, *i.e.*, damages, under the federal securities laws.

19 186. Instead of truthfully disclosing during the Class Period that Dura's NDA for  
20 Albuterol Spiros was in serious jeopardy because of changes made to the device during Phase III  
21 clinical trials, defendants told investors that Albuterol Spiros would be released in late 1998 and  
22 early 1999. During the Class Period, defendants repeatedly emphasized the successful development  
23 of the Spiros drug delivery system, including:

- 24 • "We are pleased with the results to date and are preparing the NDA for filing  
25 in the latter half of this year." ¶101.

- 1 • *"Spiros continue[s] on track or ahead of schedule."* ¶117.
- 2 • "Spiros is on track for a late 1998 launch . . . ." ¶127.
- 3 • "Spiros has outstanding potential as a drug inhalation device . . . . The Spiros  
4 system . . . *possesses significant advantages over alternative inhalers*  
5 *currently marketed or in development.* We expect Dura to file a new drug  
6 application (NDA) relating to a Spiros formulation of albuterol (the most  
7 widely prescribed asthma drug) this fall and receive approval in the fall of  
8 1998." *Id.*
- 9 • *"Spiros albuterol has apparently performed well in clinical trials. . . . An*  
10 *NDA filing is expected before the end of 1997. We estimate approval in late*  
11 *1998, with a launch in early 1999."* ¶144.
- 12 • "Submission of the first Spiros™ NDA is an exciting milestone for Spiros  
13 Corp. and Dura,' commented Cam L. Garner, Dura's Chairman, President  
14 and CEO. 'It represents a significant advancement in the execution of our  
15 strategy to establish Dura as a leader in the respiratory marketplace.'" ¶145.
- 16 • *"Final approval is likely by year end."* ¶158.

17 187. In addition, defendants constantly reiterated the purportedly strong growth rate for

18 Dura's Ceclor CD drug sales:

- 19 • "Ceclor® CD (cefactor extended release tablets) and Keftab® (cephalexin  
20 HCl, USP) . . . have been well received by physicians, who are responding  
21 favorably to our promotional efforts." ¶107.
- 22 • "The increase in revenues was primarily the result of growth in sales of  
23 respiratory pharmaceuticals, which rose 91% to \$36.1 million in the third  
24 quarter of 1997 compared to \$18.9 million in the third quarter of 1996.  
25 Pharmaceutical sales growth is principally attributable to the impact of new  
26 product acquisitions and introductions, such as Ceclor® CD (cefactor  
27 extended release tablets) and Nasarel® . . . and the expansion of the sale  
28 force." ¶132.
- "We have continued to demonstrate our capabilities as a respiratory  
marketing force as shown by the growth of our Ceclor(R) CD market share of  
the oral solid cefactor market from 8% at the beginning of 1997 to 25% by  
year-end." ¶150.

188. Defendants' false and misleading statements about the Albuterol Spiros drug delivery  
system and strong Ceclor CD sales caused and maintained the artificial inflation in Dura's stock  
price throughout the Class Period and until the truth was revealed piece by piece, to the market.  
Defendants' false and misleading statements had the intended effect and caused Dura's stock to trade  
at artificially inflated levels up to \$53.00 per share throughout the Class Period.

1 189. Beginning in 2/98 defendants were forced to publicly disclose that the Company's  
2 experiencing slower Ceclor CD sales. In a press release the Company announced "plans to begin  
3 expanding its sales force immediately from 270 representatives to over 450 by year-end in order to  
4 increase the market penetration of Ceclor® CD (cefaclor extended release tablets), to prepare for the  
5 launch of Albuterol Spiros™ and to support the growth of the companies other pharmaceutical  
6 products." In a conference call with analysts, Dura elaborated on the need for an increased sales  
7 force to increase physician calls and sampling rates because such were adversely affecting Ceclor  
8 CD sales. Dura could only offer that it hoped that its new, much larger sales force would now be  
9 able to properly market Ceclor CD, and correct the sales decline, as well as be in place for the launch  
10 of Albuterol Spiros. Investors were stunned by the revelations of poor Ceclor CD sales. Analysts  
11 were furious over having been lied to about the Company's fundamentals. Alex. Brown analyst  
12 Ryan wrote:  
13  
14

15 Management credibility has been severely damaged by this announcement,  
16 particularly in light of recent investor conference presentations exuding confidence  
17 on the Company's fundamentals . . . .

18 \* \* \*

19 Our confidence in management and their credibility with us has been greatly  
20 diminished. As recently as one month ago, we reviewed our model with the  
21 Company line by line and were guided to higher Ceclor CD estimates. In our  
22 opinion, not too much could have changed between now and then, and we believe  
23 that this revenue shortfall is not new news to Dura, but frankly, comes as a surprise  
24 to us.

25 190. As a result of, these stunning revelations, Dura's stock price collapsed from \$39.13  
26 on 2/24/98 to \$20.75 on 2/25/98. After the end of the Class Period, Dura admitted that, at least by  
27 12/97, the wholesale channels had been clogged with many months of excess inventory. Dura  
28 further admitted its sales force was inadequate and had been plagued by very high turnover and that  
this was also contributing to the poor sales of its drug products. On 10/5/98, analyst Ryan wrote:

There was excessive inventory buildup in Ceclor CD among wholesalers in  
late 1997, and the Company asserts that this hurt 1998 sales. Management believes

1 that the buildup has decreased, with inventory levels now down to one month's  
2 supply (versus five months earlier in the year) . . . .

3 191. A significant portion of the late-February stock drop reflected legitimate concern  
4 about increasing costs for both Ceclor and Albuterol Spiros due to sale-force increases – increases  
5 Dura knew were necessary in the Fall of 1997 as Ceclor pull through was not happening.  
6 Defendants themselves had long tied the Spiros launch to existing product sales, with defendant  
7 Garner, for example, telling the market on 8/22/96 that ““Keftab and Ceclor CD are ideally suited for  
8 Dura as they should provide strong revenue and earnings growth and support the expansion of our  
9 sales force to position Dura for an effective launch of our Spiros products.”” ¶69. Thus, the  
10 inflationary effect of false statements about the adequacy of the sales-force and the need for an  
11 increased sales-force for Ceclor and Albuterol Spiros were inextricably intertwined. And with the  
12 2/24 disclosure of disappointing sales and an inadequate sales force, Dura’s story about being able to  
13 effectively launch Albuterol Spiros – and investors’ faith in it – began to fall apart, resulting in the  
14 tremendous stock drop on 2/25. Following Dura’s admissions that sales were far weaker than earlier  
15 represented, and that Dura’s sales force would have to be greatly expanded to reverse the decline and  
16 launch Albuterol Spiros, *Bloomberg News* warned that higher sales costs would impair profits when  
17 Dura was obliged to “boost its sales force to 450 from 270 this year as it prepares to start sales of its  
18 Spiros inhaler in 1999.” Kerry Dooley, “Dura Shares Plunge on Profit Warning, Slow Drug Sales,”  
19 *Bloomberg News*, Feb. 25, 1998. And a 3/4/98 *Pharma Marketletter* article titled “Analysts Losing  
20 Faith in Dura Pharma” tied the stock’s decline to Dura’s disclosure that it would have to “expand its  
21 sales force immediately . . . in a bid to increase market penetration of Ceclor . . . and to prepare for  
22 the launch of Albuterol Spiros.” “Analysts Losing Faith in Dura Pharma,” *Pharma Marketletter*,  
23 3/4/98. In short, the dramatic collapse of Dura’s stock clearly reflected, in some substantial part,  
24 investors’ concern that the Company was losing its edge and that management was no longer  
25 credible.  
26  
27  
28

1           192. After revelations that the Company's Ceclor CD sales were slower than expected  
2 defendants continued to mislead investors regarding the true state of Albuterol Spiros. For example,  
3 Dura placed an advertisement in the 4/98 edition of "Advance for Managers of Respiratory Care"  
4 which stated:

5                   Albuterol Spiros™ by Dura Pharmaceuticals Inc. is a powder aerosol  
6 formulation of albuterol. It's delivered to the lungs in Dura's proprietary Spiros  
7 inhaler.

8                   Spiros is designed to deliver a relatively consistent dose of drug to the lungs,  
9 independent of the patient's ability to inhale forcefully. It uses no  
chlorofluorocarbon propellants and requires minimal patient coordination.

10           193. On 4/30/98, the FDA sent Dura a letter of rebuke stating that: "the journal ad is in  
11 violation of the Federal Food, Drug, and Cosmetic Act (the "Act") and its implementing regulations,  
12 because it promotes an unapproved drug by making claims of safety and efficiency that have not  
13 been demonstrated by substantial evidence (*i.e.* adequate and well-controlled studies)."

14           194. During the late Summer, as the market continued to digest the increased costs of the  
15 sales-force, the impact of such on a successful launch of Albuterol Spiros and slumping sales of  
16 Ceclor CD, the stock dropped from \$24.43 on 8/6/98 to \$15.62 on 9/18/98. Later, on 9/23/98, Dura  
17 began revealing problems surrounding the Albuterol Spiros NDA, acknowledging that the Company  
18 had to submit additional information to the FDA that was not available at the time of the original  
19 submission. Continuing the façade, however, Dura also announced that the purported launch date  
20 had slipped to 2Q 1999. In response to this announcement Dura's stock price declined 28% from  
21 \$15.25 on 9/23/98 to \$10.00 on 9/25/98.

22           195. On 11/3/98, Dura disclosed that the FDA had rejected the Albuterol Spiros NDA  
23 because the Spiros device was not reliable because of its unacceptably high failure rate and because  
24 Dura had provided insufficient data to demonstrate Albuterol's stability. In other words, the FDA  
25 rejected the Albuterol Spiros NDA for the same reasons set forth in the Eisele List in 10/96, revealed  
26 during Dura's in-house stability testing completed before clinical trials, revealed during clinical trials  
27  
28



1 and identified by the FDA in the 5/97 pre-filing meeting, all of which prompted defendant Prettyman  
2 to urge that the NDA not be filed in the late 10/97, right before the NDA was actually submitted.  
3 The FDA requested additional clinical trials on the Spiros inhaler in order to ensure inhaler  
4 reliability and replicate the clinical outcomes of the initial trials. The FDA also requested the  
5 resolution of a number of chemistry, manufacturing and control issues. In an effort to soften the  
6 blow and obfuscate their earlier lies and omissions, defendants claimed that the FDA's letter raised  
7 no issues on the clinical data with the inhaler filed in the NDA demonstrating therapeutic  
8 comparability of Albuterol Spiros with Ventolin® (albuterol) MDI using standard lung function  
9 measures. Nevertheless, in response to this stunning disclosure the Company's stock price  
10 immediately declined 21% from \$12.50 to \$9.34.  
11

12 196. On 11/6/98 – just three days later – the FDA issued a “notice of violation” to Dura.  
13 “[T]he Division of Drug Marketing, Advertising and Communications (DDMAC) . . . found that  
14 Dura's press release sent a message that ‘misleadingly minimizes the fact that Dura must conduct a  
15 completely new clinical data [study] . . . .’” Upon receiving the FDA letter, Dura removed the press  
16 release from its Web site. The 11/6/98 letter of rebuke from the FDA, however, was not publicly  
17 revealed until 12/4/98 when the FDA rebuke was finally disclosed, Dura's stock price declined an  
18 additional 13% from \$12.56 to \$10.50.  
19

20 197. As a direct result of defendants' forced admissions and the public revelations  
21 regarding the truth about Dura's Ceclor CD sales, the Company's ability to achieve strong product  
22 sell through with its existing sales force and management credibility being damaged, Dura's stock  
23 price plummeted from \$39.12 on 2/24/98 to \$20.75 on 2/25/98. Upon revelations that managements  
24 statements regarding the development of Albuterol Spiros were false, Dura's stock price drifted from  
25 \$24.43 to \$15.62 during August to late September and then fell 28%, from \$15.25 to \$10.50, on  
26 9/23/98 when defendants disclosed the Company had to provide additional data to the FDA for the  
27  
28

1 Albuterol Spiros NDA. Dura's stock suffered an additional 21% decline on 11/4/98, falling from  
2 \$12.50 to \$9.34, when the Company revealed that the FDA had rejected the Company's NDA for  
3 Albuterol Spiros. Finally, Dura's stock price suffered another 13% decline on 12/4/98, falling from  
4 \$12.56 to \$10.50, when it was revealed that the Company received a letter of rebuke from the FDA  
5 on 11/6/98 critical of the Company's characterization of the NDA reject letter. These drops removed  
6 the inflation from Dura's stock price, causing economic loss to investors who had purchased the  
7 stock during the Class Period.  
8

9 198. In sum, as the truth about defendants prior misstatements and fraudulent conduct  
10 regarding the Company's Ceclor CD sales and sales force adequacy for both Ceclor CD and the  
11 Spiros drug delivery device on 2/24/98, the artificial inflation came out of the stock and lead  
12 plaintiffs and other members of the class were damaged, suffering economic losses of up to \$19.00  
13 per share. Investors suffered additional losses in late Summer and early Fall 1998 as the market  
14 drifted from \$24.43 to \$15.62 as the market continued to digest bad information about costs and  
15 sales. Further, as the truth about defendants' prior misstatements and fraudulent conduct regarding  
16 Albuterol Spiros was revealed on 9/23/98, 11/4/98 and 12/4/98, more artificial inflation came out of  
17 the stock and lead plaintiffs and other members of the class who purchased or otherwise acquired  
18 Dura common stock and who held until after the 9/23/98, 11/4/98 and 12/4/98 disclosures were  
19 damaged and suffered economic losses of up to an additional \$8.02 per share.  
20

21 199. These stock price declines and the resulting damages to lead plaintiffs and members  
22 of the class who purchased stock during the Class Period were the result of Dura's Company-specific  
23 disclosures and not industry related or market forces.  
24

#### 25 **SAFE HARBOR**

26 200. The safe harbor provided for forward-looking statements ("FLS") does not apply to  
27 the false FLS pleaded. The safe harbor does not apply to Dura's allegedly false financial statements.  
28

1 None of the FLS pleaded herein were identified as FLS when made, it was not stated that actual  
2 results "could differ materially from those projected," nor did meaningful cautionary statements  
3 identifying important factors that could cause actual results to differ materially from those in the FLS  
4 accompany those FLS. None of the historic or present-tense statements made by defendants were  
5 assumptions underlying or relating to any plan, projection or statement of future economic  
6 performance, as they were not stated to be such assumptions underlying or relating to any projection  
7 or statement of future economic performance when made nor were any of the projections or forecasts  
8 made by defendants expressly related to or stated to be dependent on those historic or present-tense  
9 statements when made.  
10

#### 11 CLASS ACTION ALLEGATIONS

12 201. This is a class action on behalf of those persons who purchased Dura securities  
13 between 4/15/97 and 2/24/98, including those purchasers who acquired their Dura securities during  
14 the Class Period and held such securities after 9/23/98, 11/4/98, and 12/4/98 and were harmed  
15 thereby. Class members are so numerous that joinder of them is impracticable.  
16

17 202. Excluded from the class are: (i) defendants; (ii) members of the families of each  
18 individual defendant; (iii) any entity in which any defendant has a controlling interest; (iv) officers  
19 and directors of Dura and its subsidiaries and affiliates; and (v) the legal representatives, heirs,  
20 successors or assigns of any such excluded party.  
21

22 203. Throughout the Class Period, shares of Dura common stock were actively traded on  
23 the Nasdaq National Market System, which is an efficient market. The members of the class, as  
24 purchasers on that market, are so numerous that joinder of all members is impracticable. As of  
25 2/24/98, approximately 46 million shares of Dura common stock were outstanding.

26 204. Common questions of law and fact predominate and include whether defendants: (i)  
27 violated the 1934 Act; (ii) omitted and/or misrepresented material facts; (iii) knew or recklessly  
28

1 disregarded that their statements were false; (iv) artificially inflated Dura's stock price; and (v) the  
2 extent of and appropriate measure of damages.

3 205. Lead plaintiffs' claims are typical of those of the class. Prosecution of individual  
4 actions would create a risk of inconsistent adjudications. Plaintiffs will adequately protect the  
5 interests of the class. A class action is superior to other available methods for the fair and efficient  
6 adjudication of this controversy. Because the damages suffered by individual class members may be  
7 relatively small, the expense and burden of individual litigation make it virtually impossible for class  
8 members individually to seek redress for the wrongful conduct alleged herein.  
9

10 206. The names and addresses of the record owners of Dura securities purchased or  
11 acquired during the Class Period are available from the Company's transfer agent(s). Notice may be  
12 provided to such record owners via first class mail using techniques and a form of notice similar to  
13 those customarily used in class actions.  
14

#### 15 FIRST CLAIM FOR RELIEF

16 For Violation of Section 10(b) of the 1934  
Act and Rule 10b-5 Against All Defendants

17 207. Plaintiffs incorporate and allege ¶¶1-206.

18 208. Defendants violated §10(b) of the 1934 Act and Rule 10b-5 by:

- 19 (a) Employing devices, schemes and artifices to defraud;  
20 (b) Making untrue statements of material facts and omitting to state material facts  
21 necessary in order to make the statements made, in light of the circumstances under which they were  
22 made, not misleading; and  
23 (c) Engaging in acts, practices and a course of business that operated as a fraud or  
24 deceit upon the class in connection with their purchases of Dura securities.

25 209. Class members were damaged. In reliance on the integrity of the market, they paid  
26 artificially inflated prices for Dura securities and were damaged when the artificial inflation was  
27 removed from those securities.  
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**SECOND CLAIM FOR RELIEF**

For Violation of Section 20(a) of the 1934  
Act Against Defendants Garner, Spath and Newman

210. Plaintiffs incorporate and allege ¶¶1-209. Plaintiffs assert this claim against Garner, Spath and Newman. These defendants acted as controlling persons of Dura and the other Individual Defendants within the meaning of §20 of the 1934 Act as alleged herein. By virtue of their executive and directorial positions, their knowledge and involvement in the day-to-day business of Dura, including its financial reporting and research and development, their stock ownership, and their power and ability to make public statements on behalf of Dura to shareholders, potential investors and the media, these defendants had the power and ability to control the actions of Dura and the other Individual Defendants.

211. By reasons of their wrongful conduct, defendants Garner, Spath and Newman are liable pursuant to §20(a) of the 1934 Act. As a direct and proximate result of these defendants' wrongful conduct, plaintiffs and the other members of the class suffered damages in connection with their purchases of the Company's securities during the Class Period.

**PRAYER**

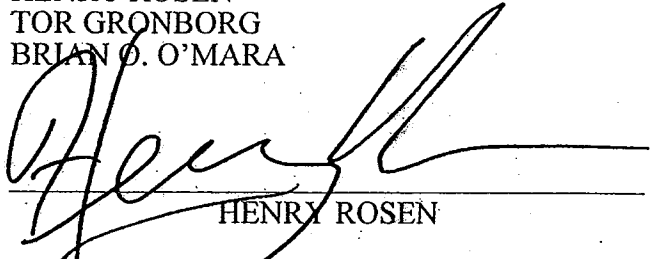
WHEREFORE, plaintiffs pray for judgment, declaring this action to be a proper class action; awarding damages, including interest; and such equitable/injunctive or other relief as the Court may deem proper.

**JURY DEMAND**

Plaintiffs demand a trial by jury.

DATED: July 21, 2006

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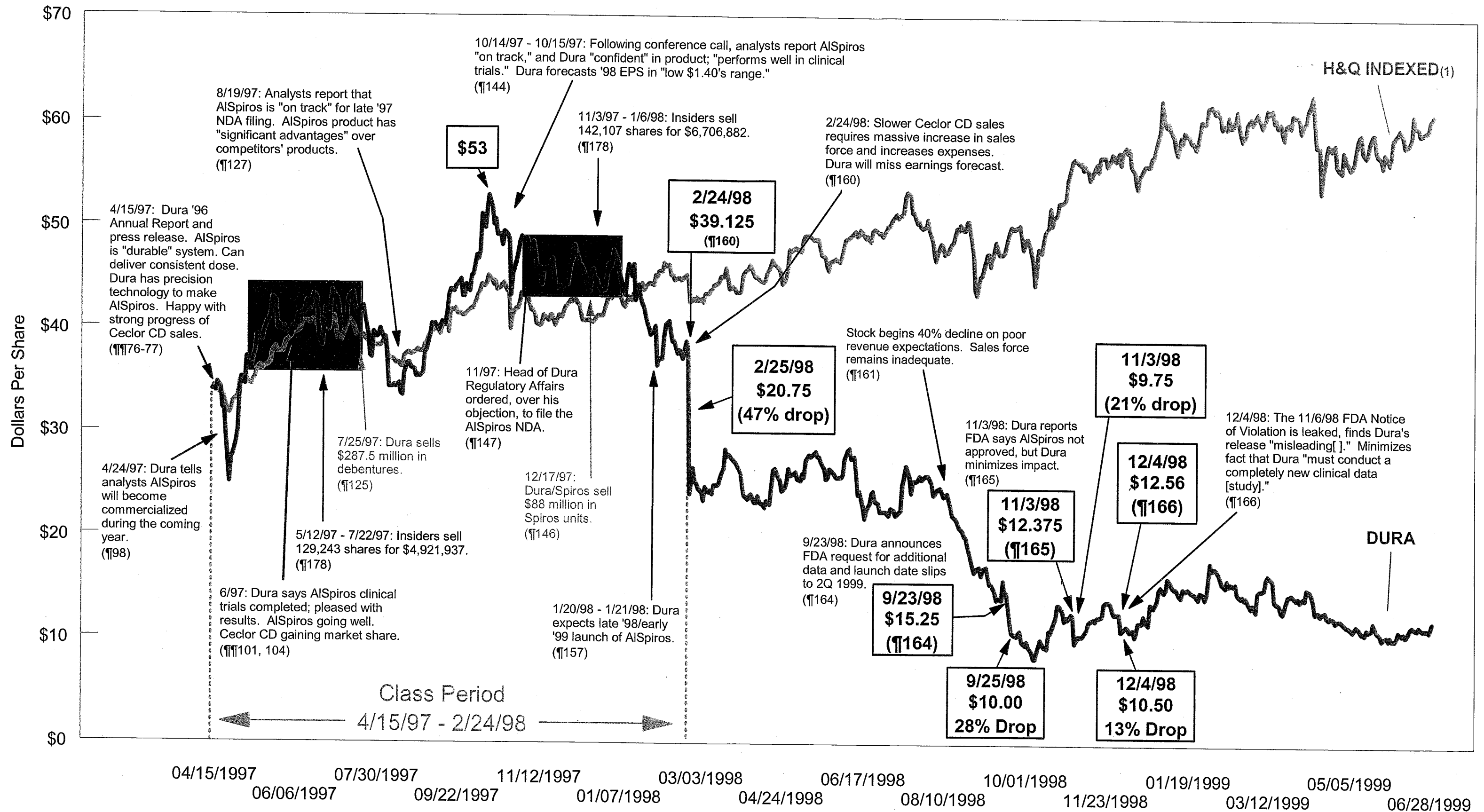
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## EXHIBIT A

# Dura Pharmaceuticals, Inc.

## Indexed vs. H&Q Emerging Pharmaceuticals Index

### Daily Share Prices: April 15, 1997 - June 30, 1999



(1) H&Q Emerging Pharmaceuticals Index indexed to Dura Pharmaceuticals closing stock price on 4/15/97



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**DURA PHARMACEUTICALS  
(LEAD)**

Service List - 7/21/2006 (99-028-1)

Page 1 of 1

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