IN THE COURT OF CHANCERY OF THE STATE OF DELAWARE

IN RE GLOBE SPECIALTY METALS, INC.: CONSOLIDATED STOCKHOLDERS LITIGATION : C.A. No. 10865-VCG

- - -

Court of Chancery Courthouse 34 The Circle Georgetown, Delaware Wednesday, August 26, 2015 9:54 a.m.

- - -

BEFORE: HON. SAM GLASSCOCK, III, Vice Chancellor.

- - -

## ORAL ARGUMENT ON PLAINTIFFS' MOTION FOR PRELIMINARY INJUNCTION

\_\_\_\_\_

CHANCERY COURT REPORTERS
New Castle County Courthouse
500 North King Street - Suite 11400
Wilmington, Delaware 19801
(302) 255-0522

```
1
    APPEARANCES:
 2
         MICHAEL HANRAHAN, ESQ.
         CORINNE ELISE AMATO, ESQ.
 3
         KEVIN H. DAVENPORT, ESQ.
         Prickett, Jones & Elliott, P.A.
 4
                 -and-
         PETER B. ANDREWS, ESQ.
 5
         Andrews & Springer LLC
                 -and-
 6
         JEROEN van KWAWEGEN, ESQ.
         CHRISTOPHER J. ORRICO, ESQ.
 7
          of the New York Bar
         Bernstein, Litowitz, Berger & Grossmann LLP
 8
                 -and-
         MICHAEL C. WAGNER, ESQ.
 9
         JUSTIN O. RELIFORD, ESQ.
         of the Pennsylvania Bar
10
         Kessler, Topaz, Meltzer & Check, LLP
                 -and-
11
         A. RICK ATWOOD, JR., ESQ.
         of the California Bar
12
         Robbins, Geller, Rudman & Dowd LLP
                 -and-
         JOHN A. BLYTH, ESQ.
13
         of the New York Bar
         Hach, Rose, Schirripa & Cheverie LLP
14
            for Plaintiffs
15
         RAYMOND J. DiCAMILLO, ESQ.
16
         ELIZABETH A. DeFELICE, ESQ.
         SHAWNA C. BRAY, ESQ.
17
         Richards, Layton & Finger, P.A.
                 -and-
18
         SAMUEL B. ISAACSON, ESQ.
         RUSSELL MANGAS, ESQ.
19
         BRADLEY C. FARIS, ESQ.
         of the Illinois Bar
20
         Latham & Watkins LLP
                -and-
21
         BLAIR CONNELLY, ESQ.
         of the New York Bar
22
         Latham & Watkins LLP
                -and-
23
                                           (continued ...)
24
```

```
1
    APPEARANCES (... continued)
 2
         SARAH E. DIAMOND, ESQ.
         of the California Bar
 3
         Latham & Watkins LLP
            for Defendants Globe Specialty Metals, Inc.,
 4
           Alan Kestenbaum, Stuart Eizenstat, Frank
           Lavin, Donald Barger, Jr., Alan Schriber, Bruce
 5
            Crockett, and Jeff Bradley
 6
         WILLIAM M. LAFFERTY, ESQ.
         Morris, Nichols, Arsht & Tunnell LLP
 7
                 -and-
         ROBERT H. BARON, ESQ.
 8
         of the New York Bar
         Cravath, Swaine & Moore LLP
 9
            for Defendants Grupo FerroAtlantica, S.A.U.,
           Grupo Villar Mir, S.A.U., VeloNewco Limited,
10
            and Gordon Merger Sub, Inc.
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

THE COURT: Good morning. Thank you 1 2 all for making the trek down to Georgetown. I have 3 expressed many times before, and I do it again, I appreciate it very much. It's a huge help to me, and 4 5 it's a pleasure to see you all. 6 Good morning. 7 MR. DiCAMILLO: Good morning, Your 8 Honor. I stand at this time to make a few --9 actually, maybe more than a few -- introductions on my 10 side. 11 From Latham & Watkins, Sam Isaacson, Blair Connelly, Russell Mangas, Sarah Diamond. 12 13 THE COURT: Welcome. 14 MR. DiCAMILLO: In the back we have 15 Brad Faris, also from Latham & Watkins; and also, from 16 the company, the general counsel, Stephen Lebowitz. 17 THE COURT: Welcome. 18 MR. DiCAMILLO: You will probably see 19 two very stressed-out women coming in who are caught 20 up in traffic, Elizabeth DeFelice and Shawna Bray from 21 my office, will be appearing in the back, hopefully in 22 a few minutes. 23 THE COURT: All right. If you are

willing to proceed without them, we will go ahead and

24

```
do that. But it's a tough time of year to get up and
 1
 2.
    down.
 3
                    MR. DiCAMILLO: We are willing to
 4
    proceed, Your Honor.
 5
                    MR. LAFFERTY: Your Honor, I am here
 6
    on behalf of FerroAtlantica; and my colleague, Bob
 7
    Baron from Cravath, is going to speak on behalf of our
 8
    clients to the extent we have anything to add today.
 9
                    THE COURT: All right. I will be
10
    happy to hear from Mr. Baron if he needs to speak.
11
                    Mr. Hanrahan, good morning.
12
                    MR. HANRAHAN: Sorry, Your Honor.
                                                        Ι
13
    didn't realize they hadn't announced their full
1 4
    roster. Let me turn to our roster.
15
                    THE COURT: It doesn't look like you
16
    are undermanned, either.
17
                    MR. HANRAHAN: Well, with me today are
18
    Jeroen van Kwawegen.
                    THE COURT: Good morning.
19
                    MR. HANRAHAN: And I already alerted
20
21
    him that I would mispronounce his name. C.J. Orrico.
22
    And they are of the Bernstein Litowitz firm.
23
                    THE COURT: Welcome.
```

MR. HANRAHAN: Michael Wagner and

24

Justin Reliford from the Kessler Topaz firm. John
Blyth from the Hach Rose firm. Peter Andrews is here
from Andrews & Springer. And Corinne Amato, Kevin
Davenport, and John Day from my firm.

THE COURT: Welcome.

MR. HANRAHAN: And a little sort of housekeeping before we begin. I know there were various things sent to the Court last night, and I just -- I have hard copies of the letter and the three exhibits that we sent in last night. There was also an 8-K and letter from defendants. I have those in case the Court doesn't have them readily available.

THE COURT: That would be helpful. I will just ask the clerk to hand them right up.

MR. HANRAHAN: And then secondly, Your Honor, when I came in today, I noticed all these boxes and things here, and I thought maybe I had it wrong and we were going to trial. But what we have also done is taken selected portions of exhibits that I may refer to in the argument and put them in a binder, along with a couple of charts that relate the information between the exhibits, so that the Court doesn't have to rummage through these transmittal affidavits with 52 exhibits in them.

THE COURT: That will be very helpful.

Have you given a copy of that to the defendants as

well?

1 1

MR. HANRAHAN: Yes, we have.

THE COURT: Thank you.

If you could clarify for me, obviously the request for injunctive relief is first and foremost, but what other disputes are there out there as far as confidentiality and expedited discovery. I know there were a few things that were still unresolved.

MR. HANRAHAN: Your Honor, there is our motion to shorten time, and that goes to the record date and meeting date issue. The defendants filed a letter yesterday, and we do not believe that the fact that Globe apparently completely redacted and then — and claimed privilege and did not produce the resolutions that it now claims were attached to the February 22nd minutes justifies denying our request for discovery into whether the record date and meeting date were properly fixed. And so we would ask the Court to grant our motion to shorten time so that we can get the documents that would be relevant to that, and perhaps everything will prove to be just as they

```
1
    say.
 2
                    THE COURT: But the purpose would be
 3
    to supplement the record for the preliminary
 4
    injunctive relief request?
 5
                    MR. HANRAHAN: That's right, with
 6
    respect to the record date.
 7
                    THE COURT: Right. No; I get it.
 8
                    MR. HANRAHAN: I think there are
 9
    various confidentiality objections.
10
                    THE COURT: Can we set those aside.
11
    What I really want you to tell me, Mr. Hanrahan, is --
12
    don't concern yourself so much with those today.
13
    can work those out.
14
                    MR. HANRAHAN: Yes; I did not plan to
15
    get into those today. What I do plan to get into is
16
    why the Globe directors have violated Revlon in this
17
    case.
18
                    Directors, of course, have an
19
    affirmative fiduciary obligation --
20
                    THE COURT: Before you do that, could
21
    you just clarify for me, the injunctive relief you are
22
    looking for at this point, I take it, is simply to
23
    enjoin the meeting until a trial on the merits could
```

be held on an expedited basis so I can determine

24

whether fiduciary duties were broken or whether any additional disclosures need to be made in light of the merger?

MR. HANRAHAN: That's correct, Your Honor.

THE COURT: All right. And if I were to do that, how long would it take the plaintiffs to be ready to go to a trial on the merits?

MR. HANRAHAN: Well, we've already taken considerable discovery. There would need to be some, presumably, additional discovery. But we think that trial could occur in October. And, of course, the exact scheduling of the trial may depend on defendants providing further information on where the schedule actually stands right now.

As we understand it, there's a timing agreement with the Department of Justice, because there has been a second request made for information, and that timing agreement extends, I think, until October 15th. So we know that there wouldn't be a closing, certainly, before the second half of October, and it may well extend later into the year.

Presently, I think the defendants simply say that they expect the transaction to close

months. But we believe we would be able to fashion a schedule to have a trial on what would be, we think, fairly limited issues prior to the time that the transaction would close.

2.1

THE COURT: All right. Thank you.

MR. HANRAHAN: Under Revlon, the Court has recognized that it's especially important for the Court to enforce the affirmative fiduciary obligation of the board to further protect the stockholders' interests in the context of a sale of control of a company. The special circumstances of this case, this sale of control, make enforcement of that obligation to advance and guard the stockholders' interests particularly necessary.

The sale of control here is not a transfer of 100 percent of the company for cash, where the value of the merger consideration is clear and there's no continuing involvement at the stockholder, board, and senior management levels. The Globe stockholders are not cashing out their Globe shares. They are not even going to receive shares of a widely held and publicly traded stock of an existing U.S. company. Their Globe shares would be exchanged for a

minority interest in a new English company with different assets and a foreign control group. The Globe stockholders will receive a 43 percent interest in Ferroglobe, which, as the name indicates, combines the businesses of FerroAtlantica, who I will call Ferro, and Globe Specialty Metals. Ferro's parents, another privately held Spanish company, will control 57 percent of Ferroglobe's stock, a majority of the seats on Ferroglobe's board, and several of the senior management positions, including vice chairman and CEO.

maximized value for the Globe stockholders in this context involved not only considering the value of Globe's stock, but also the value of FerroAtlantica and the value of the minority shares of a foreign controlled non-U.S. company. And that's what constitutes the merger consideration. There is no market price for the stock of FerroAtlantica or Ferroglobe; therefore, there is no real market indicator for the value of the merger consideration except for the market price of Globe stock.

Now, in most Revlon cases, Your Honor hears about the target's market price reflecting that the stockholders are being offered a healthy premium

for their stock, and the Court takes that as an indicator that the board maximized value.

2.1

Here, Globe stock has been trading recently at prices well below the 15.37 closing price on February 20, the last day before the transaction was announced. It closed yesterday at \$12.16, more than 20 percent below the preannouncement price. That market price does not support the Globe board's contention that they maximized value for the Globe stockholders, and it surely does not support their claim that the market will reflect \$5.50 per share in synergies that Globe projected would result from the business combination.

Now, in most control cases there's a debate about the size of the premium relative to the market price. Here, even defendants' expert could not show a premium to market price. He asserted only a modest premium to what defendants say is Globe's fair value. However, the market price of Globe's stock prior to the announcement was higher than defendants' fair value calculation. So defendants are asking the Court to believe that the market was substantially overvaluing Globe.

Plaintiffs' expert has shown in two

reports that the merger consideration will represent a substantial discount to the value of Globe's stock.

The market price supports his analysis.

Now, another factor that's different in this case is that, as Goldman recognized in its

February 3rd presentation, a similar transaction would really not make sense for the limited number of alternative partners given the unique structure. You are not talking about just buying the company for cash; you are talking about putting companies together and having a continuing involvement. So a lot of the sort of usual things that the Court may look to as indicators that the board maximized value are just not present in this case.

There are further questions. Grupo
VM's majority ownership raises questions about whether
the Globe directors protected the Globe stockholders
by ensuring they will be compensated for their loss of
voting control and being relegated to minority
stockholders of a controlled English company. Not
only the Globe stockholders, but a majority of Globe's
board and senior management will have continuing
involvement in the combined company. This places them
in a different position than when a company is just

```
sold to a third party for cash and the directors,
 1
 2
    senior officers, and stockholders all walk away.
 3
    Mr. Kestenbaum has special interests because he will
 4
    be executive chairman of Ferroglobe, will receive
 5
    $42 million in increased and virtually guaranteed
 6
    bonuses, and have a right to a large termination
 7
    payment if his employment is not renewed in 2016.
 8
                    THE COURT: What would be the
 9
    detriment to Mr. Kestenbaum, under your expert's
10
    calculation, of the value of a share of Ferroglobe as
11
    opposed to a share of Globe, given the size of his
12
    holding?
13
                                   Well, Your Honor, it's
                    MR. HANRAHAN:
14
    a little bit different in this case than in some
15
    others.
             The --
16
                    THE COURT: What I'm trying to do, and
    maybe it's clear, but I'm just trying to get a feel
17
18
    for what his interest is that is allied with the other
19
    stockholders, as opposed to what his interest is that
20
    you have alleged is adverse to the stockholders.
21
                    MR. HANRAHAN: Yes. And the
22
    defendants have characterized it at 40 million,
23
    that -- comparing it in their brief, saying, "Oh, he
24
    would be giving up 40 million in value" based on our
```

expert's analysis, which they dispute.

2.1

And, of course, here, unlike in a situation -- for example, they cite the Cogent case. There, the founder owned a 38 percent block and the company was being sold to 3M for cash. So you could look at his block of stock and the merger price and conclude, "Okay. If it was -- 10.75 was the merger price and there had been an indication of interest at \$11, his interest would be X dollars."

It's a little different and more complicated here, because you don't have a clear value of what the merger consideration is. Their value is based on supposed synergies, which, of course, you can't take those to the grocery store and spend them.

THE COURT: No, but I'm not really talking about the up side. I'm talking about the down side that -- I'm trying to weigh whether it makes sense to say that a 12 percent holder would be getting enough additional value from a deal that he wouldn't be sharing with the other stockholders to make it worthwhile for him to do the things that you've said.

MR. HANRAHAN: Yes. Well, we think it would, because he gets a larger and virtually guaranteed bonus. That's \$42 million. He can walk

away at the end of 2016 with \$48 million. The benefits and --

1 4

2.1

THE COURT: And there are registration rights.

MR. HANRAHAN: And there are registration rights, Your Honor. And those are extremely valuable.

The merger itself is not a liquidity event for either Mr. Kestenbaum or Globe's other stockholders because they are not going to get any cash. But he will get shares of a new larger company where control is passed, and he gets both demand and piggyback registration rights, which will enable him to sell stock in the secondary market.

Now, it would be difficult right now for Mr. Kestenbaum to liquidate, without a significant discount, a 12.6 percent stake in Globe. Beyond that, if the founder were selling off a lot of his Globe stock, that could adversely affect the market price and send a very negative signal to the market. But with the business combination, there will be more than twice as many shares outstanding. Control will have already passed to a new majority stockholder, and Mr. Kestenbaum's stake will be only 6 percent. So the

sale of some stock will not be as dramatic an event, and he can then effect the sale through a secondary offering without a blockage discount, which can be 10 percent or more.

So that when you look at -- and the Court in Rural Metro, it cites a number of cases. It's at 102 A.3d at 257, and there are cases cited at Note 32. They establish that a desire to gain liquidity can cause a director to manipulate the sale process, breach his duty of loyalty, and sacrifice value in a sale of the company to achieve his liquidity goal. And we think that's exactly what happened here, Your Honor.

THE COURT: Well, let's assume that Mr. Kestenbaum had divided loyalties and, in fact, wanted the deal to go through and that he misled the rest of the board as to the value of Ferro, and perhaps the value of Globe as well, so that their approval of the February meeting was not based on full information.

Why isn't that cured by the August meeting review that the board undertook?

MR. HANRAHAN: If I may just grab a glass of water, Your Honor, for a moment.

THE COURT: Sure. Dry work.

2 MR. HANRAHAN: Let me turn to why the

3 | August 7, 2015, board meeting was not successful to

fix the breach of fiduciary duty. There are five

5 reasons.

4

6

7

8

9

10

11

12

13

1 4

15

16

17

18

19

20

2.1

22

23

24

First, there is no evidence the board shared the information presented at the August 7 meeting with their financial advisor, Goldman Sachs, consulted with Goldman, or asked if Goldman's fairness opinion was still good in light of that information.

Second, the record does not show that the board made a determination of whether it would be a breach of fiduciary duty to maintain its recommendation.

Third, the board could not use its prior failure to be informed and act reasonably when it approved the transaction in February 2015 as a basis for changing its recommendation.

Fourth, the board was still not fully informed of all reasonably available information at the August 7 board meeting.

Fifth, the board did not act reasonably in simply doing nothing but polling the individual directors on whether they wished to propose

that the board consider a change in recommendation.

1 4

2.1

The board was not writing on a clean slate on August 7, 2015. Van Gorkom held that where there is a binding merger agreement, the board cannot reverse its recommendation without risk of suit. The business combination agreement contains only narrow grounds for changing the board's recommendation.

THE COURT: So let me stop you for a second. If that's true, then what is the remedy here? How is there ever — if it's your belief that the board was not fully informed at the February meeting and that there are structural problems that make a subsequent review and potential withdrawal of the recommendation such that it's unlikely to happen in the best interest of stockholders, what is the ultimate remedy that would allow the stockholders to achieve the value from this transaction, if there is any?

MR. HANRAHAN: Your Honor, I mean, first they would have to satisfy the requirements under Section 7.4 of the business combination agreement, which requires consulting Goldman, providing Goldman with the advice, and asking Goldman to indicate whether its fairness opinion is still

good. It's interesting --

2.2

THE COURT: I understand. I guess my question -- and I wasn't clear about it, Mr. Hanrahan. But what I'm getting at is: If the board can't ever make a free determination, once the board has said, "Yes, we recommend," then it gets more information, and the case law you are citing indicates that a continued recommendation in favor of a transaction is tainted by the fear of litigation if the board reverses itself, what's the remedy? What do you do?

MR. HANRAHAN: Well, Your Honor, I think that taint is not necessarily irreversible.

I think, in this circumstance, it has not been done correctly. And I think, also, what the Court can do is enjoin the transaction, and then it's up to the defendants to decide whether the board needs to reconsider its recommendation. And to do that, they've got to consult Goldman. They've got to see whether Goldman's fairness opinion is still valid given, for example, Ferro's first-half-of-2015 results and how they compare to the projections.

And, I mean, it's telling that in May they went back to Goldman and said, "Oh, we think the financial synergies are going to be \$16 million less.

Is your fairness opinion still good?"

1 4

2.1

But with all of the circumstances
going on on August 7, including that Ferro's six-month
results are way below what Globe projected, the
projections that the board relied on, and actually are
pretty close to the Ferro projections that the board
did not see, you know, would Goldman under those
circumstances and with five criminal investigations,
would they still stand behind their fairness opinion?

THE COURT: And just so I understand,
your argument, in part, is that the contractual out
that the board had required Goldman to change its
fairness opinion?

MR. HANRAHAN: Explicitly. It said after consultation with legal counsel and their financial advisor. And then once they do that, then it says that the board makes a determination as to whether maintaining its recommendation would be inconsistent with their breach of fiduciary duty. And they didn't do that, either. So the board has not taken the steps that would be necessary.

And then they'll have to at some point decide whether the contract precludes them. And then if the contract is so preclusive, that may present a

further issue, as it did, for example, in QVC, where the Court concluded that, under the circumstances, all of the different lockup and other devices and the -- you know, keeping in mind the extent of the fiduciary out, maybe it's insufficient. But we haven't gotten there yet because they haven't even taken the steps that under their own agreement would be necessary for them to do so.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

And, again, I think one of the difficulties, we don't have the full record. But that's at their feet. They chose to put in one document, the August 7 minutes in heavily redacted That's all -- have they established that there is a -- that we have not shown a reasonable probability that at a final hearing we would be able to show that the August 7 meeting was not effective? Well, they sure haven't done it on this record, where there is no evidence that they ever consulted Goldman and there is no evidence of any determination as to whether there has been a breach of fiduciary duty; partly because they redacted all the legal advice in the minutes. That's their choice. There's nothing in the record as to whether the board got legal advice as to -- that their -- maintenance of their

recommendation would or would not be a breach of fiduciary duty under the circumstances here.

2.1

And at the end of the day, Your Honor, you know, this Court is charged under Revlon to determine whether the board acted reasonably. And we submit that in the unusual circumstances here, the board did not act reasonably on August 7, in a situation where they now know — they probably should have known a lot sooner. But they now know of at least five criminal investigations, four of them involving Mr. Lopez Madrid, the other one involving his father—in—law, Mr. Villar Mir. And their attitude toward it is, "Well, maybe we can do something later on if it gets any more serious."

It kind of reminds me of the movie

Breaker Morant, where the guy is on trial for murder

and he makes a comment and the judge says, "You find

that funny? You know, you will be in serious

trouble." And he says, "Well, I was just wondering,

how much more serious could it get?"

You know, I've never seen anything like it, and they just blow past it. They get financial figures on Ferro that show that what Ferro was predicting the results were going to be, Ferro was

pretty accurate. It shows that Globe is way off, the projections the board relied on on February 22nd are way off. Now -- and the board just goes forward.

I think it's part of this Court's job, and not just leave it to the stockholders or whatever, but to look at that and say, "Was that a reasonable decision for the directors to make under this set of circumstances?" which are unlike anything I've ever seen.

Let me then step back in time to the board's approval of the business combination agreement in the first place. The board was not fully informed of all reasonably available information when it approved the business combination back in February 2015. I think the August 7 meeting essentially admits that.

First, the Globe board was not provided with the projections for Ferro that were prepared by Ferro in the ordinary course of its business. Instead, the board received projections for Ferro prepared by Globe management. Those projections were not only unrealistic, as Ferro's management told them, but they were incorrect and based on the untenable assumption that Ferro would somehow

```
dramatically increase EBITDA while revenues and gross
 1
 2
    profits were declining.
 3
                    Now, they say, "Oh, Ferro's
 4
    projections that were shared with Fitch in September
 5
    of 2014 were stale." But Mr. Kestenbaum used the
 6
    Fitch projections in his model in January of 2015.
                                                         So
 7
    they somehow between, say, mid-January and late
 8
    January, they suddenly got stale. No; what it was,
 9
    was those projections didn't make the numbers come out
10
    to support the 57/43 split that Mr. Kestenbaum had
11
    already agreed to.
12
                    Second, the Globe board did not have
13
    Ferro's projections of the synergies that were
1 4
    achievable in the business combination. Since many of
15
    the synergies were related to the operation of Ferro's
16
    business, Ferro's views of what synergies were
17
    realized were important.
18
                    THE COURT: Did Mr. Kestenbaum have
19
    those?
20
                    MR. HANRAHAN: Yes, he did.
2.1
                    THE COURT: But he didn't share them
22
    with the board before the February meeting?
23
                    MR. HANRAHAN:
                                    No.
24
                    THE COURT: All right.
```

```
MR. HANRAHAN: The Globe board relied,
 1
 2
    instead, on much higher synergy projections prepared
 3
    by Globe management, without being told that Ferro
 4
    believed that those projections were impossible. At
 5
    one point, the CEO of Ferro referred to them as
 6
    rubbish.
 7
                    Now, what's very interesting is that
    the day after the Globe board relied on those
 8
 9
    unrealistic projections from Globe, the same Globe
10
    management mutually agreed on February 23rd with Ferro
11
    that the synergy projections prepared by Ferro
    represented the achievable facilities, and they
12
13
    adopted Ferro's synergy projections in the joint press
14
    release announcing the transaction. So the board is
15
    told one thing. The very next day they agree to
16
    different synergy projections.
17
                    Third, the Globe board did not have
    the MorganFranklin due diligence report on Ferro,
18
19
    which was particularly significant because Ferro is a
20
    private company.
2.1
                    Fourth, the board --
22
                    THE COURT: Now, wasn't it summarized
23
    to the board?
24
                                    Well, no.
                    MR. HANRAHAN:
                                               There are
```

affidavits that are put in after the fact. And we 1 2 have addressed that in our brief, as to what weight the Court can give those. We don't think much, 4 because it's an after-the-fact explanation. clear the report wasn't given to them.

3

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

Now, they say there was some summary of due diligence. There's nothing in the minutes that references the MorganFranklin report or the issues that it raised.

Fourth, the Globe board was woefully underinformed about the four pending criminal investigations. And I will discuss those further, but it's apparent now from Grupo VM's interrogatory answers, which the Court ordered them to serve last Friday, that Mr. Lopez Madrid knew a lot more about four pending investigations that were pending in February of 2015 than what he told Mr. Kestenbaum and the Globe board. He claims he told them about two out of the four. Globe says he only told them about one out of the four, that he told them about the Bankia credit card investigation. But he admittedly didn't tell them about -- that he was imputado in the Pinto Romero investigation and had a restraining order entered against him. And he didn't tell them about

- 1 | the Infoglobal investigation. And according to Globe,
- 2 | he didn't tell them about the Bankia IPO
- 3 investigation.
- And the other thing about it, I think,
- 5 Your Honor, is that the information on these
- 6 | investigations was widely available. They could have
- 7 | found it the same way we found some of it; people did
- 8 Google searches, and then you went and got public
- 9 documents.
- Where was the board in this? Once you
- 11 | get wind that somebody is the subject of one criminal
- 12 | investigation, where was the check on, well, what else
- 13 | is there? That's the natural thing for a board to do.
- 14 They didn't do it.
- THE COURT: Can you explain to me your
- 16 understanding of the ability of the Ferroglobe board
- 17 | going forward to either prevent the seating of or
- 18 provide for the removal of Mr. Madrid's board
- 19 membership or status as a vice executive of the
- 20 | combined entity. I am a little confused as to whether
- 21 | they have contractually through this, what I will
- 22 loosely call a morals clause, given themselves an
- 23 ability to prevent him from being seated or remove him
- 24 | if these allegations are proved.

MR. HANRAHAN: Well, Your Honor, these provisions in the Section 1.11 of the business combination agreement and Ferroglobe's articles, there is nothing in those that says that the Globe board, which won't exist anymore, has any right to block or remove Lopez Madrid.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

THE COURT: How is that executed? How is that provision to be executed?

MR. HANRAHAN: That's a good question, Your Honor. One thing that's clear is it doesn't give that power to the Globe board to just say it. And, remember, the Globe board made its deal with the devil in February, when they learned about the credit card investigation and Kestenbaum went to Lopez Madrid and Lopez Madrid had a fit about it and threatened to walk away and what have you. And what they did is they agreed to expand the board to nine, there would be one more director from Globe who gets a guaranteed board seat indefinitely; and that there would be no moral or legal veto over Lopez Madrid being executive chairman and being on the board. And that's confirmed by, I believe it's the July 13, 2015, 8-K and press release announcing Mr. Lopez Madrid as the executive vice chairman of Ferroglobe.

And remember, Grupo is going to own 57 percent of the stock. They can block anything at a stockholder level. They're going to have five of the nine seats on the board. They can block anything at the board level. So the idea that at some undefined point in the future there would be some effective ability to insulate the stockholders from Lopez Madrid is incorrect.

Beyond that, the harm is already
started. In today's world -- you know, maybe at one
time corporate executives having different sorts of
indiscretions would have gone unnoticed. But not
today. The articles are already out there linking
Lopez Madrid's criminal problems to, "Oh, he's the
executive vice chairman of Ferroglobe." And that's
going to continue. And so to say, "Well, we'll wait
and see if" -- "you know, in a few months, or
whatever, maybe some of these things will work out."
And beyond that, is it really reasonable to do that?

Now, as I recall my high school math
class on probabilities, if there are four criminal
investigations where Lopez Madrid is imputado, or a
suspect, now, if there is a 50 percent chance he would

be charged in each of those four investigations, then

there would be a 1 in 16 chance, or a 6.25 percent 1 2 chance, that he won't be charged in any of the four 3 cases; and there would be a corresponding 15 out of 16, or 93.75 percent, chance that he would get charged 4 at least once. Now, you can play around with the 5 6 probabilities and say, "Well, maybe it's only 7 25 percent. Maybe it's 60 percent. What are the odds 8 of conviction?" Or whatever. But when you -- just as 9 a matter of probability, there is a significant risk 10 that this man will face criminal charges and that he 11 may be convicted. Now, is it a 90 percent risk? No. 12 But it's a very substantial risk that he will be 13 charged, and there is a significant risk that he may 1 4 be convicted. 15 And what is the -- what are the Globe 16 directors, two of whom will have ridden off into the 17 sunset and the other three will be there as minority members of the board, what are they going to do about 18 19 it then? So the idea that, "Oh, you know" -- and it's 20 just let's ignore it and hope it will go away. 21 don't think that's discharging their fiduciary duty to

Let me turn back, if I may --

THE COURT: Sure. I never thought I

the stockholders, Your Honor.

22

23

24

would have an attorney stand in my courtroom and flit 1 around the term "imputado" with complete abandon.

MR. HANRAHAN: You learn a lot of interesting things in this business.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

We were -- I think had concluded what the board didn't know on February -- in February of 2015. Now let me turn to some information that they did have and what they did with that information or, perhaps more accurately, what the board directed management to do with that information to justify the 57/43 split Kestenbaum had already agreed to.

My focus is on the February 2nd and 3rd board meetings, because that is where the outside directors' sin goes from one of omission to commission, from a breach of duty of care to a breach of loyalty.

The proxy statement on page 73 provides a brief description of Goldman's financial presentations at the February 2 and 3, 2015, Globe board meetings. And that's found in the selected exhibits that -- at Tab A. We have printed out what was said in the proxy statement. The description of the -- of Goldman's February 2 financial presentation and related discussion consists of three sentences,

which are set out here. And, you know, essentially,
there was review, including underlying assumptions.

They review the pro forma operating model as prepared
by management. And then it says, "The Globe Board
requested that management update the financial
projections to reflect input from the directors in the
meeting."

The proxy statement's description of Goldman's February 3rd financial presentation consists of a single sentence. Well, when you compare the proxy statement's uninformative descriptions with the discussion in the February 2nd and 3rd minutes, it shows two important things. First, the proxy statement does not provide a full and fair summary of these critical presentations at those critical meetings. Second, the board failed to maximize value for the Globe stockholders and, instead, directed Globe management to change the assumptions and alter the projections to justify Kestenbaum's agreement to a 57/43 split.

Heading into the February 2 board meeting, Goldman's February 1 financial draft analysis, which is Exhibit C to the letter that we filed last night, at Section 3 on page 17, it showed

that based on estimated 2014 EBITDA and 2014 and 2015 estimated free cash flow, the 57/43 split would be a negative premium and a discount to the market price for the Globe stockholders.

THE COURT: Where is this?

MR. HANRAHAN: This is Tab C to the letter that we sent. It's not in the -- I'm sorry for the confusion.

THE COURT: I'm easily confused, as you are probably aware, Mr. Hanrahan.

MR. HANRAHAN: I am as well, Your
Honor. And in that regard, let me note that on our
selected portions, despite our best efforts, we
realized that the table of contents was slightly
incorrect, so we have handwritten in to make it clear
what we are referring to. And I will try to provide a
good road map. But we have two different things that
were put in.

What you have in these three exhibits that were attached to the letter, you've got Goldman's February 1 draft presentation, and that shows negative premium discount to market based on the most recent EBITDA figures. What A and B show is that on the afternoon of February 1 --

THE COURT: I'm sorry, once again, to 1 2 try to clarify; but these are EBITDA figures for Ferro 3 or for Globe? 4 These are figures MR. HANRAHAN: 5 examining -- they have projections for Globe, 6 projections for Ferro, and then an analysis of how the 7 57/43 split. 8 THE COURT: All right. I'm asking you 9 which one changed? Was it the Ferro EBITDA or the 10 Globe EBITDA that changed? 11 MR. HANRAHAN: Ultimately -- and we 12 are moving on to February 2nd and February 3rd --13 ultimately, what first happens, Your Honor, is that 14 Kestenbaum and Goldman decide to omit Sections 3 to 5 15 of Goldman's presentation and not present that at the 16 February 2nd board meeting and to, instead, sequence 17 Goldman's presentations so they just present 18 projections to the Globe board on February 2nd. 19 then they say, "Oh, we think we need to revise the 20 projections." And then on February 3rd, Goldman is 21 going to redo the financial analysis after they change

So they were basically, on February 1,

the assumptions and change the projections to get the

22

23

24

outcome that they want.

setting up a rewrite of the projections on February 2 so that Goldman could then rely on the changed projections on February 3 to support the 57/43 split in Ferro's favor.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

The minutes of the February 2nd meeting show how Goldman and the board decided to change the projections to support the 57/43 division. And that is in the selected exhibits Tab B as the February 2nd minutes. First it says that "Mr. Smith provided an overview of the assumptions that were used in preparing the Projections with respect to the Corporation, and then reviewed the Projections with respect to the Corporation." And then it says there are questions asked about the assumptions regarding silicon metal and commodity prices, selling, general, and administrative expenses. "Following the discussion, management agreed to revise the assumptions to reflect the points discussed at the meeting and present revised Projections to the Board at the next meeting of the Board."

Now, that's different than what the proxy statement says. The proxy doesn't say anything about "at the next meeting." And it says "update the projections." That makes it sound like you are just

taking more recent data. It doesn't say, "No, we're going back and we're changing assumptions and we're changing numbers in order to get the outcome we want."

The board also told them to revise the assumptions for the Ferro projections and present the revised projections at the next meeting. And then it says, "Well, there was a presentation on the potential synergies." And lo and behold, those are to be changed to reflect the different numbers for Globe and Ferro.

So at the February 2 board meeting, Globe management was directed by the board to revise the assumptions for the Globe projections and the Ferro projections, create revised projections, and then revise the synergy projections to reflect the changed projections for Globe and Ferro.

And if we go to Tab C in the selected exhibits, those are the minutes for the February 3rd meeting, or the portion of the minutes that deals with Goldman's presentations. And it says, "Mr. Smith focused on the changes" -- and I think this may be on, say, the --

THE COURT: I have it.

MR. HANRAHAN: Okay.

THE COURT: On page 2 of what you gave me.

1 4

2.1

MR. HANRAHAN: Yeah. "... focused on the changes to these projections made in response to questions and comments from the Board at the prior meeting." And he talks about capex assumptions and certain revenue adjustments. And they then note that the projections for the pro forma operating company have been changed to give effect to the changes to the projections for Globe and Ferro. And then the minutes just say, "After discussion, the Board approved the revised projections, as presented at the meeting, for use by [Goldman Sachs] in its financial [presentations]."

When you compare the pertinent pages of Goldman's February 2 presentation -- and that's at Tabs G and H -- with the pertinent pages from the February 3 presentations, which are at Tabs I and J, the impact of the changes in assumptions and revision of projections is clear. The EBITDA in free cash flows for Ferro decreased very modestly. However, Globe's EBITDA and free cash flows declined significantly in each year.

In Table E, Tab E, we have indicated

the differences between the February 2 and February 3 numbers for Globe and Ferro in EBITDA and free cash flow. And basically EBITDA goes down by \$85 million between February 2nd and February 3rd. Free cash flow goes down by \$60 million for Globe. Overall, between February 2 and February 3, you have a decrease that then results in under 24 hours the value of Globe decreasing by more than \$170 million, more than 10 percent.

February 3rd Goldman was able to present valuation analyses which had been deleted from its February 2 presentation that supported the 57/43 split. I mean, in the key year of 2015 -- and this is Tab D -- projected EBITDA decreases by \$15 million overnight, an 8.2 percent decrease. So instead of maximizing stockholder value, the directors chose in the February 2nd and 3rd board meetings to change the numbers to justify Kestenbaum's 57/43 split. And then they later issued a proxy statement that contains misleading partial disclosure that is not a fair summary of what the board management and Goldman did at those meetings.

Now, the board also failed to protect

the Globe stockholders as minority stockholders of the combined company. Now, Globe says there is no authority, that failure to obtain minority stockholder protections is a breach of duty in a change-of-control transaction. That is not correct. Paramount vs. QVC, 632 A.2d at 42 and 43, which is cited in both our opening and reply briefs, recognize that where majority control is transferred to a single entity, there is a significant loss to the voting rights of the stockholders as to election of directors and approval of transactions.

Here, there is a total loss. They don't elect any directors. They don't control the vote on any transactions. QVC recognized that absent effective protections for the minority stockholders, stockholder votes are likely to become mere formalities. So the merger consideration must provide a control premium which recognizes not only the value of the control block, but also compensates the minority for their resulting loss of voting power to influence corporate direction through the ballot. The terms of the transaction here do not protect any voting power of the minority. There are no protective devices of significant value to compensate for the

loss of voting control.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

In QVC, the Supreme Court noted that absent effective provisions protecting the voting power and rights of the minority, "... minority stockholders must rely for protection solely on the fiduciary duties owed to them by the directors and ... majority stockholder .... " However, the proxy statement acknowledges that the stockholders will not have standing under English law to protect themselves through a stockholder suit. And even if the many restrictions on the ability to bring a derivative suit could be surmounted, such a suit is unlikely to achieve effective and enforceable relief because of the need -- you would have to sue in England, and there is real questions as to whether you would be able, for example, to enforce a judgment against Grupo VM, which is over in Spain.

In addition to the lack of protection at the stockholder level, the purported protections at the board and management level are illusory.

Kestenbaum and Grupo can satisfy any two-thirds director vote, and the standstill, as we have explained in our brief, has more holes in it than Swiss cheese.

Then you have the rollover directors.

Well, first of all, the stockholders have not even been told who those directors will be. So, oh, you are going to rely on somebody whose identity you don't even know. Moreover, those directors will be elected by Grupo and they will be selected by the rollover directors themselves. They will have no special duty to, will not be elected by, and will not be accountable to the former Globe stockholders. And beyond that, they will be outvoted on the board anyway. So that's not effective protection for the Globe stockholders.

Your Honor. There was an 8-K submitted last night that disclosed the existence of the August 7 meeting and the Ferro first-half results. But we understand that the 8-K will not be delivered to the stockholders; it's simply going to be filed with the SEC. Putting the information in an 8-K effectively concedes its materiality. However, it does not provide an acceptable substitute for providing the information directly to the stockholders.

There are later opinions, such as the ODS Technologies

We have cited the Trans World opinion.

opinion, that recognize that simply because some energetic stockholder with nothing better to do than read 8-Ks, the fact that somebody might uncover it is just not the same as making the disclosure to the stockholders. They sent the misleading and incomplete proxy statement to the stockholders. They ought to be required to at least send the 14A amendment to the stockholders.

Now, I've talked about the investigations some. Let me touch briefly on disclosure concerning that. The proxy statement says that Lopez Madrid and Villar Mir advised Globe of the five criminal investigations and that they denied the allegations. But neither the proxy statement nor the new 8-K discloses when they did so. Grupo's recent interrogatory answers finally reveal that -- when Grupo claims to have disclosed the investigations to Globe. However, the Globe stockholders don't have that information. And it's material.

In the interrogatory answers, Lopez

Madrid claims, as I said, he disclosed both Bankia
investigations. Globe's documents indicate he only
disclosed one. He admits that he may have disclosed
that he was being harassed by Dr. Pinto Romero before

the transaction occurred, but he didn't inform

Kestenbaum of the criminal investigation in that

matter, where he was imputado and a restraining order

had been entered against him. He didn't inform Globe

of the Infoglobal investigation until August 4, six

months later. That investigation was pending well

before February 2015.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

Now, to a reasonable stockholder, the delayed timing and begrudging manner of Lopez Madrid's disclosure of these serious criminal matters might suggest a shocking lack of candor. He provided only partial and belated disclosures of the various investigations, all of whom were pending back in February. A reasonable stockholder would be concerned not only with the existence and seriousness of the investigation, which involve alleged dishonesty as a director and as a seller of stock and offensive and violent conduct, but also by Lopez Madrid's failure to be forthcoming with Globe about these matters. things implicate his trustworthiness, his honesty, and his fitness to be an officer, director, and majority stockholder of Ferroglobe. They are important. know, the stockholders are being asked to essentially turn over control to this guy. If he has not been

candid with Globe about these serious criminal investigations and he delayed disclosure, he gave partial disclosure, that is material in assessing his -- whether you want to turn over this company to that man.

Now, perhaps if he wasn't already imputado in four investigations and Mr. Villar Mir wasn't imputado in the Punica investigation, the further allegations about his yacht and possible contract fixing in the Punica investigation might not be material. But once you had to go down a road of saying he's imputado in five -- four investigations, I think complete disclosure requires that you say, "Oh, and by the way, there are these other allegations as well." You've got to give the stockholders the total picture.

You know, similarly, the revelations about the Bankia investigations make the facts concerning the Bankia bailout, 19 billion euros, after it had gone public in July of 2011, and by May of 2012, during the time of Lopez Madrid's ten months on the board, the bank goes belly up, stockholders ought to know that.

Finally, we have pointed out that

there are various partial disclosures that -regarding the investigations, particular aspects. I
won't go into those here.

We -- the defendants dispute whether there's improper disclosure at page 89 of the proxy statement on Ferro's terminal year cash flow. The simple fact is the proxy statement says Globe's management projected 191 million in Ferro cash flow for 2019, when the actual projection was only 155 million. And then the proxy statement fails to disclose that the discrepancy between the 191 million figure that Goldman used and the 151 million figure that was projected was a result of Goldman eliminating from management's calculation \$36 million for increased working capital. That makes the disclosure doubly misleading, Your Honor.

We've already talked about the change to Globe management's projections in the context of the February 2-February 3 meetings, and we have covered that disclosure point in our briefs as well, so let me pass on.

And I think on synergies, the fundamental problem here is that on the one hand, they disclose the -- that the projections that Globe

management did that the board relied on in

February 22nd, and then there is the Ferro projections

that Globe management agreed to on February 23rd, and

then there's disclosure relating to the \$16 million in

financial synergies I referred to earlier; and they

say in that context that it's represented to Goldman

that other than that \$16 million, the synergies have

not changed from the synergies that Goldman relied on

and the board relied on on February 22nd. The problem

with that is they agreed to different synergies on

February 23rd.

MR. HANRAHAN: Oh, way more than just the 16?

MR. HANRAHAN: Oh, way more than just the 16, Your Honor. For example, Globe is saying \$200 million in working capital release. That gets reduced to \$100 million in working capital release.

And that \$100 million difference is, of course, much more significant than the 16 million. They go back to Goldman about the 16 million, but they never go back to them about the 100 million, say, "Oh, does that affect your fairness opinion?" I have a sneaking suspicion why they didn't go back to Goldman, because Goldman -- it's interesting, though. Goldman assumes that those Globe management synergy projections that

the board relied on on February 22nd, that those were still management's best estimates on February 23rd, the date of Goldman's written fairness opinion. But on February 23rd, management had agreed with Ferro and publicly announced the Ferro synergy projections. So to say those were still their best projections, now, you are basically saying, "Well, then, they didn't tell the truth to the public and the stockholders on February 23rd, when they issued that joint press release."

Your Honor, I think we have covered irreparable harm. We have touched the usual bases: disclosure, inadequacy of money damages,

102(b)(7), et cetera. But I think there are a couple of unique factors here: The Lopez Madrid factor and what that could do to the company; the collectability or enforceability of judgments because of English and Spanish law; and the fact that, you know, while we can assert and have asserted an aiding and abetting claim against Grupo, those, I think the Court knows, are difficult claims to prove, and so that may not be an adequate remedy in these circumstances.

THE COURT: What is the aiding and abetting claim against Grupo that has been briefed?

MR. HANRAHAN: We have not briefed it, 1 2 Your Honor. And the reason for that is that in the 3 context of a preliminary injunction hearing --4 THE COURT: I am not suggesting you 5 waived it. I just wanted to make sure I didn't 6 miss anything, Mr. Hanrahan. 7 MR. HANRAHAN: No, you did not. 8 So unless Your Honor has questions, we 9 would just ask that the preliminary injunction motion 10 be granted and an injunction be issued. 11 THE COURT: But you have also asked me 12 to expedite discovery on the meeting date and the 13 record date, and I assume that would require some additional time and a further submission. 1 4 15 MR. HANRAHAN: Your Honor, we would 16 ask -- and we don't know how promptly they can 17 produce, you know, documents. We would think -- we 18 are talking about a very limited number of documents 19 here -- that that ought to be done promptly. 20 The meeting date is September 10. 21 you know, if the Court does not rule from the bench 22 today and is going to write an opinion, we would think 23 that there would be time between now and the time the

Court would issue its opinion to get those documents,

24

determine what they show, and in some instances, perhaps, it will all check out the way they say.

But things like not having a document control number and page number on the signature pages, we have been down this road in the Staples case, and sometimes things are not as they appear. And not necessarily because anybody was being fraudulent. Sometimes just in the way these things go, mistakes are made.

We would think that Globe would have a keen interest in making sure that there wasn't — that there is no question that a mistake was made, because the effect could be quite significant. Because it could essentially invalidate the meeting. So we would think they would want to resolve this issue promptly. They seem to think that they can just keep following their usual process of, "Well, we'll give you one document. Here's the consent. Oh, we refer to res—oh, we say the board who authorized it. Oh, well, we just happened to redact all the resolutions that were attached." How those are privileged, I don't know. But we think we are entitled to get some clarity on that by getting — and all we have asked for is document production.

```
Thank you, Your Honor
 1
 2
                     THE COURT: All right. Thank you.
 3
    Let's take a ten-minute recess, and then we will come
 4
    back and I will hear from the other side.
 5
                     (A recess was taken from 11:01 a.m. to
 6
    11:14 a.m.)
 7
                     THE COURT: Please proceed.
 8
                    MR. DiCAMILLO: Your Honor,
 9
    Mr. Isaacson and I are going to divide the
10
    presentation on behalf of the Globe defendants.
    Mr. Isaacson will first talk about the Revlon issues,
11
12
    and then I will follow and discuss the disclosure
13
    issues and maybe touch on the irreparable harm
14
    aspects.
15
                     THE COURT: I will be happy to hear
16
    from you in that order. Thank you.
17
                    Mr. Isaacson, welcome.
18
                    MR. ISAACSON: Thank you very much,
19
    Your Honor.
20
                     THE COURT: I must say, as I look
    around at this packed gallery, I probably should have
21
22
    had sense enough to schedule this in Wilmington. And
    I do feel kind of bad at the amount of legal talent
23
24
```

that was wasted on the round trip driving down here,

```
and I do apologize. I probably should have considered
 1
 2
    moving this to Wilmington. But, at any rate, you are
 3
    here now.
                    MR. ISAACSON: Well, thank you, Your
 4
 5
    Honor. I must say, I enjoyed the ocean last night.
 6
                    THE COURT: Well, then I don't feel so
 7
    bad.
 8
                    MR. ISAACSON: No complaints.
 9
                    THE COURT: But, you know, a dip in
10
    the Delaware River in Wilmington can also be --
11
                    (Laughter)
12
                    MR. DiCAMILLO: We're glad we are
    here, Your Honor, if that was an option.
13
14
                    MR. ISAACSON: Your Honor, plaintiffs
15
    are before the Court today asking this Court for
16
    extraordinary relief to enjoin a shareholder vote.
17
    Essentially, they are asking this Court to take a very
18
    important decision involving a transformational
19
    transaction out of the hands of shareholders. And I
20
    would submit to the Court that plaintiffs have not met
21
    their evidentiary burden to demonstrate a reasonable
22
    probability of success on the merits, whether it be
23
    under Revlon or whether it be as a matter of
```

disclosure. And I say this even though the plaintiffs

24

in this particular matter had the benefit of 180,000 documents and five depositions. So the record has been well developed here.

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

I think the Court's analysis must begin with the composition of the Globe board of directors. As Mr. Hanrahan pointed out, five of the six members of that board are independent directors. Plaintiffs do not make any serious challenge whatsoever to their independence and disinterest in connection with this particular transaction. are mature, sophisticated, and experienced individuals. And I think it's very important that the Court have an appreciation for the stature of this particular board. Stuart Eizenstat is a senior counsel at Covington & Burling in Washington, D.C. Не is a former U.S. Ambassador to the European Union. Не is a former Under Secretary of Commerce for International Trade. Bruce Crockett is chairman of Invesco Mutual Funds Group. Franklin Lavin is a former U.S. Ambassador to Singapore and Under Secretary of Commerce for International Trade. Schriber is an assistant professor of economics and a chair of the Public Utilities Commission in Ohio. Barger, who is the chair of the compensation committee and the audit committee and was heavily involved in negotiating adversely to Mr. Kestenbaum during the relevant period, is a former CFO of public companies Hillenbrand and Worthington Industries. There is absolutely no reason in this particular record why these five directors would essentially, according to the plaintiffs, destroy their reputations to accomplish a deal that was a bad deal in their judgment.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

The plaintiffs also ignore critical aspects of Mr. Kestenbaum's interests, which are very, very important in this case. He is the founder of Globe Specialty Metals. He built the company over ten years from \$200 million in committed capital to north of a billion dollar equity market cap today. He owns 12.6 percent of the outstanding shares, which is a very inconvenient fact that plaintiffs ignored in their opening brief. They don't mention it. It's as if he is just a small stockholder. He is the largest stockholder who has the most to gain or lose from a bad deal. His stock was valued at \$140 million on the date prior to the announcement. He has a very strong incentive to maximize the value of the stock for himself and for all of the other stockholders of

1 Globe.

1 4

2.1

2.2

As this record makes abundantly clear, Mr. Kestenbaum believes firmly that this transaction will create value for all Globe stockholders. There's no suggestion otherwise in his deposition. He is completely and thoroughly committed to this particular transaction because he believes that it will be, over the long-term, a value-creation transaction for himself and for all other Globe stockholders.

It is irrational in the extreme for the plaintiffs to make the assertion that

Mr. Kestenbaum would sacrifice \$40 million of his equity in order to accomplish a transaction in the pursuit of some employment benefits under the thumb of a different owner, a majority owner in Ferroglobe.

The Ferroglobe compensation committee is not even in any manner constituted or controlled by the Globe independent directors. It will be a three-person committee. Two of those three individuals will be Grupo Villar Mir designees. So he is in every respect at arm's length in his new employment relationship, and it remains to be seen whether he has any employment relationship when his existing agreement expires at year-end 2016, which is a very short time

1 away.

24

2 That's all he's got in this deal. 3 I would submit to the Court, nothing that he's getting 4 by way of compensation would possibly compromise for 5 the loss of \$40 million of stockholder value, of 6 equity value in his own shares. And those are the 7 plaintiffs' numbers. Mr. Hanrahan didn't want to own up to it in his argument, but those are the 8 plaintiffs' numbers. All we have done is taken the 9 10 plaintiffs' expert's analysis, which concludes that 11 the stock is being sold for a 28 percent discount to 12 Globe stand-alone value, and applied it to 13 \$140 million of equity and you are at \$40 million. 14 THE COURT: You indicate in the 15 briefing that your expert feels this is a 16 value-enhancing transaction. The plaintiffs say that 17 your expert concedes that it is being traded at a 18 discount to value. Can you reconcile those two? MR. ISAACSON: Yes. The experts in 19 20 this case, Your Honor, have analyzed DCF value -- have 21 analyzed value relative to Globe's stand-alone value 22 and not to the market price of the stock. 23 The plaintiffs' own expert,

Mr. Jeffers, in his opening report said the relative

```
analysis is to Globe's fair value based upon a DCF.
 1
 2
    He ignored the market price of the stock. Our own
 3
    expert developed his own analysis, as did Goldman,
 4
    based upon DCF value. Only once Mr. Jeffers was
 5
    backed into a corner, when we pointed out that under
 6
    his own analysis, DCF analysis, this transaction
 7
    was -- implied a premium, did he then quickly pivot
    and say the relative metric is not DCF for Globe stock
 8
 9
    but, rather, the unaffected stock price.
10
                    THE COURT: So the market had
11
    overvalued Globe?
12
                    MR. ISAACSON:
                                    Theoretically, yes.
13
                    THE COURT: And the market price has
14
    dropped once the deal announced. Correct?
15
                    MR. ISAACSON: I believe it increased
16
    over time. Today, it's dramatically lower than it was
17
    when the deal announced. But the commodity markets
18
    generally are in a state of turmoil, as Your Honor, no
19
    doubt, is aware. So the drop in stock price cannot be
20
    attributed to a loss of confidence in the transaction
21
    in any way but, rather, to the macroeconomic
22
    conditions affecting the entire industry.
23
                    THE COURT: What was the immediate
24
    market reaction in terms of the stock price?
```

MR. ISAACSON: I believe it went up. 1 2 But I would have to check that, Your Honor. 3 Mr. DiCamillo is stating that the 4 stock price rose to \$22 a share. 5 THE COURT: From? 6 MR. ISAACSON: From 15.37. 7 THE COURT: Thank you. MR. ISAACSON: Now, you know, in the 8 9 face of the economics of Mr. Kestenbaum's situation, 10 where he is going to be executive chairman under 11 essentially an extension of his existing employment 12 agreement to December 31, 2016, the economics of that 13 situation are relatively unchanged from where he was. 14 He has an existing incentive plan with Globe. 15 existing incentive plan is going to roll over at 16 Ferroglobe for a period while he is executive chair of 17 the company. If he maxes out under that plan -- and 18 that's an if -- and if the compensation committee does 19 not exercise any negative discretion, he will make 20 \$14 million under that plan. Historically, he's made 2.1 6 to \$8 million under that plan, and twice the 22 compensation committee has exercised negative 23 discretion to reduce the amount that he would 24

otherwise be entitled to receive under the metrics set

1 | forth in that plan.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

So, again, it's an incentive plan. It is subject to compensation committee oversight and review. And it would be irrational in the extreme for Mr. Kestenbaum to trade \$40 million of equity in the hope that he could pick up \$8 million under his equity incentive plan. No one would do that.

You know, plaintiffs focus on the fact that under his extension agreement, if his agreement is not renewed at year-end 2016, he will be entitled to a severance payment. Again, on this record, the compensation committee of Globe thought very hard about structuring a long-term agreement for Mr. Kestenbaum. Mr. Barger, the chair of the comp committee, very much wanted a long-term agreement for Mr. Kestenbaum that would entice him and incentivize him to stay with this company over the very long term to realize the synergies that are available in this transaction. He negotiated -- Mr. Barger and Mr. Kestenbaum negotiated for a new incentive plan. They negotiated for the level-one plan. They negotiated employment agreement -- a long-term employment agreement.

When all of those terms were presented

to FerroAtlantica, as Mr. Barger and Mr. Kestenbaum always knew they needed to do to get input and buy-in from their new partner, FerroAtlantica was uncomfortable with those arrangements. FerroAtlantica asked that those arrangements be deferred, and Mr. Kestenbaum readily agreed. All that he asked is that if he is going to remain with the company post transaction -- post closing, that his agreement be extended to 12/31/16 and that he receive severance benefits, essentially, if his employment is not renewed after that date, which was a very reasonable request.

2.1

Now, plaintiffs also ignore another major fact in this case, and that is that even though this deal has been public for six months, six months, no other bidder has come forward. No other parties expressed an interest in negotiating with Globe to buy the company. And this would include parties with whom Globe had had negotiations prior to signing this particular BCA. It includes Elkem, with whom Globe had extensive discussions and negotiations and extensive due diligence between the parties, including term sheets. Globe concluded in that particular negotiation that the terms being proposed by Elkem

were not favorable. They included a \$1.3 billion cash payment, debt, and an unfavorable equity split. But even after Elkem, and the market has been well informed of this particular transaction with extensive disclosures in an F4, not a peep. Nobody has expressed interest.

So what the plaintiffs are really asking this Court to do is enjoin this transaction, which is the only transaction that is on the table, in favor of what? They haven't said what the "what" is. This is a decision that should be made by the stockholders of Globe.

THE COURT: Well, I have not been shy in opinions that involve single-bidder transactions, and nor have other members of this Court, to say that really what tends to be most important to the stockholders is looking at what they are getting and what they are giving up, and that informed decision from the stockholders is not only preferable to Court intervention, but that it would be hubris, to use the former Chancellor's words, to interrupt the process and take that matter away from the stockholders.

This case, it seems to me, is a little different. Because if you have got a cash purchase, a

stockholder can look at whether he's getting a 1 2 25 percent premium to market and decide whether he 3 wishes to give up his stock for that or not. But in 4 this case, the difference is between keeping your 5 stock in a corporation which has a widely distributed 6 ownership structure in an American corporation or 7 having a share of stock in a larger corporation that 8 is controlled by interests that are not diverse and 9 they are not distributed that is subject to foreign 10 And the stock that one would be getting involves 11 ownership in an entity that doesn't publicly trade. 12 So the only way a stockholder can know which is a 13 better deal here is to rely on the recommendation of 14 the board, its disclosures, and its financial advisors' fairness opinion. 15 16 So this, it seems to me, raises 17 heightened matters of disclosure and process that are not typically present in a single-bidder transaction 18 19 where, as you say, no one has appeared and the 20 decision for the stockholder is keep my stock or sell 21 it at a premium. 22 MR. ISAACSON: I appreciate the 23 Court's observation. Nevertheless, I think under, you 24 know, the disclosures that have been made, where the

stockholders have all the information before them, all of the projections that plaintiffs claim are the right projections, the FerroAtlantica 2015 numbers, the fairness opinion as presented by Goldman, there's no basis to take the vote away from the stockholders.

Not on this record, anyway.

THE COURT: The other difference here, it seems to me, between this and a typical transaction is that an injunction always runs the risk of the buyer pulling out of the transaction, taking that potential premium away from the stockholders.

Here, however, as I understand it -and please correct me if I'm wrong -- preliminary
injunctive relief will not end the obligation of Ferro
to enter into this transaction, and there is fairly
ample time for resolution of the issues at a trial and
still have a stockholders' meeting in a timely way to
approve this transaction, is there not? This isn't
really a "Gosh, Your Honor, if you temporarily enjoin
this matter, the stockholders are going to lose their
opportunity because the buyer can walk away."

 $$\operatorname{MR.}$$  ISAACSON: Well, the drop-dead date is November 28th.

THE COURT: Isn't it extendable by

```
either side for 180 days?
 1
 2.
                    MR. ISAACSON: Yes, it is.
 3
                    THE COURT: So the real drop-dead date
 4
    is six months after that date. Correct?
 5
                    MR. ISAACSON: If the parties were to
 6
    extend it, yes. Yes.
 7
                    You know, just to conclude my point on
    no one else coming forward, I also want to emphasize
 8
 9
    that the deal protection devices in this particular
10
    transaction are extremely mild. Plaintiffs don't make
11
    any serious attack upon them. There is a $25 million
12
    termination fee, a 48-hour matching rights provision,
13
    and, contrary to plaintiffs' argument, a very broad
14
    fiduciary out. Under the fiduciary-out clause in this
15
    transaction, there may not be an intervening event,
16
    and the board can change its recommendation, not only
17
    to pursue a superior proposal, but, in addition, if
18
    the board determines in good faith that the failure to
19
    change its recommendation will be inconsistent with
20
    its fiduciary duties.
2.1
                    THE COURT: It doesn't have to consult
22
    with its financial advisors to do that?
23
                    MR. ISAACSON: Yes.
```

THE COURT: Why wasn't Goldman

24

involved in the August board meeting?

1 4

2.1

MR. ISAACSON: It wasn't involved in the August board meeting because the board had decided, based upon the information before it, that it did not wish to reconsider its recommendation in support of the transaction. And it made that decision as a matter of its own business judgment with all of the information that plaintiffs claim should have been presented to it.

If the board concluded that it wanted to consider a change in recommendation, then, of course, there would be subsequent meetings and will be subsequent meetings, and Goldman would be consulted in that process. But I don't know of any rule of law that would require the board to involve Goldman every time it considers some element of the transaction. It wasn't considering at that time a change in its projections. It wanted to understand the projections, it got an update on actual performance for FerroAtlantica versus the projections, but there was no abandonment of the Globe management projections at that meeting.

THE COURT: All right. Fair enough.

MR. ISAACSON: Your Honor, I believe

the record in this case is extensive in terms of the board meetings and Mr. Kestenbaum's interactions with the board over a lengthy period of time, beginning in early 2014, leading up through the transaction. I believe that the record shows, and does show very well, that the board was very well informed of material aspects of this transaction and, indeed, of Mr. Kestenbaum's discussions with potential buyers.

He was charged with the responsibility by the board to seek out opportunities, to present

2.1

by the board to seek out opportunities, to present those opportunities to the board, and to pursue and execute on those ideas as authorized by the board.

That's what he did in this particular transaction.

The board heard from Mr. Kestenbaum on May 2nd, 2015, in connection with Mr. Kestenbaum's discussions with Elkem and in connection with his discussions with FerroAtlantica's Javier Lopez Madrid. Mr. Kestenbaum informed the board, according to his notes, that the main emphasis at that time, his main emphasis was on seeking out larger deals that would increase size and float for -- which he believed to be beneficial for all shareholders. The notion that by increasing size and float he's acting in a self-interested way to the detriment of stockholders

is erroneous. I think, as he explained in his deposition and as Goldman banker Luke Gordon explained in his deposition, increasing the interest of investors in a company, increasing float is good for market multiples. And there's no evidence in this case to the contrary, that moving into a larger company, increasing float, increasing size, attracting more institutional investors would in some manner be adverse to the interests of other stockholders.

2.2

In August of 2014, there was another board meeting. At that time, again, Mr. Kestenbaum reported to the board that the Elkem discussions were progressing. He also advised the board that there had been no significant discussions with FerroAtlantica. He provided an update on another transaction involving Georgian American Alloys. He also had hired -- Globe management had hired financial and legal advisors to assist on Elkem.

The Elkem discussions remained ongoing into September and October. They ended at a point when Elkem had proposed a valuation that would value out Elkem at 30 times 2014 EBITDA and Globe at 10 times 2014 EBITDA. That would also require the substantial cash payments and debt. Moelis advised in

1 connection with that particular transaction, and
2 Moelis advised that it did not see that deal
3 progressing. The board was so informed on

November 5th, 2014.

- After that meeting, Mr. Kestenbaum continued discussions with Elkem, and in November, given the status of those negotiations, he met with Grupo Villar Mir's chairman, Mr. Villar Mir, on November 19th. They discussed the business, they discussed the respective businesses, and they discussed synergistic benefits of potential combination.
  - Mr. Kestenbaum who proposed that Mr. Kestenbaum serve on the board of Ferroglobe. Thereafter, in the week of November 21st or 22nd, Grupo Villar Mir provided Globe with certain financial information concerning the FerroAtlantica business. That financial information included what has become known in this case as the Fitch presentation. The Fitch presentation included projections that had been prepared by Grupo Villar Mir for FerroAtlantica in February of 2014.

management reviewed the Fitch presentation and prepared for a meeting on November 30 and December 1st between Mr. Kestenbaum and Mr. Lopez Madrid. At that initial meeting, Mr. Lopez Madrid proposed a 65/35 split in FerroAtlantica's favor. And as the record shows, even though that split was in line with an earlier illustrative value prepared by Nomura, who had been advising since January in connection with potential opportunities, Mr. Kestenbaum rejected it.

There was then vigorous negotiation

There was then vigorous negotiation and discussion on November 30th and December 1st between Mr. Kestenbaum and Mr. Lopez Madrid.

Mr. Lopez Madrid proposed again a 65/35 split, even though -- and it was hard -- it's been described as hard negotiations. The parties initialed a nonbinding term sheet which ultimately reflected a preliminary split of 57/43. The parties in the preliminary, nonbinding term sheet specifically stated that it would be subject to further negotiation, diligence, and board approval, and it was.

The next -- the board was fully informed of those discussions on December 18th. The Globe board met, Mr. Kestenbaum explained the rationale for a deal with FerroAtlantica and described

the preliminary, nonbinding term sheet. Latham & Watkins presented to the board regarding its fiduciary duties in the context of evaluating the combination.

And the board authorized Mr. Kestenbaum to continue negotiations and to engage a financial advisor to assist the board.

As instructed by the board, and as anticipated by the preliminary, nonbinding term sheet, Mr. Kestenbaum continued negotiations with Mr. Villar Mir and Mr. Lopez Madrid on December 22nd, a few days after the board meeting. Mr. Villar Mir argued that the 57/43 split was very unfavorable to FerroAtlantica and very favorable to Globe. He argued the split should be 65/35. Mr. Kestenbaum threatened to walk away. Now, if Mr. Kestenbaum were truly motivated by employment in a larger company, he would not have threatened to walk away. He was obviously negotiating to get the best terms reasonably available for Globe. Ultimately, Mr. Villar Mir agreed to pursue a transaction based upon the 57/43 split.

On January 15, the board met again, after Goldman had been engaged earlier that month.

And Goldman was engaged after the board heard presentations from both Goldman Sachs and Nomura. On

January 15, the board met with management, with Goldman, and with Latham & Watkins. The board was briefed by Goldman on the transaction structure and the key terms. Goldman also discussed strategic alternatives at that meeting. Latham discussed corporate governance of the new entities. The minutes reflect the board asked questions and was very They asked questions about transaction engaged. structure, corporate governance, expectations of FerroAtlantica with respect to sale of shares of the combined company after the transaction, and other matters.

The next meeting occurred on
February 2nd. And there, Goldman reviewed draft
financial projections prepared by management for the
purpose of informing the board's analysis of the
transaction. Goldman reviewed the process by which
management prepared the projections for both Globe and
FerroAtlantica. Goldman also reviewed the pro forma
operating model for Ferroglobe that was prepared using
the projections and potential synergies for the
combined company.

Now, at that meeting, again showing active engagement by the board, the board asked for

certain updates in those particular projections, and they were made. The minutes reflect that the Globe projections were revised to address assumptions regarding silicon metal and commodity prices generally and assumptions regarding SG&A and capex.

With respect to the FerroAtlantica projections, questions were asked and discussions ensued, including the assumptions regarding SG&A expenses and Flash's energy business. Following the discussion, management determined to revise the assumptions to reflect the points discussed at the meeting and present revised projections to the board. This is exactly what you would hope.

Plaintiffs are saying, as I understand the argument this morning, they are suggesting that because the Globe board did not receive the relative contribution analysis when it was considering the projections, that some default occurred. In fact, this is exactly what you would want. You would want the board to review projections, to analyze projections, and to approve them before it is presented with a relative contribution analysis or a fairness analysis of any kind. And that was the process that was employed here.

The notion that this board, who was actively engaged and thoughtful and deliberate in reviewing projections and is considering the inputs and the assumptions and asking for changes, is somehow complicit in a nefarious conspiracy to engineer a result is utter and complete speculation. There is nothing in this record to suggest that this board was motivated by anything other than proper intentions on February 2 and 3, nothing whatsoever.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

Discussions also occurred at that time regarding the achievability of the synergies. Mr. Hanrahan, you know, has overlooked that the projections that were in front of the board on February 2 and 3 reflected 2014 estimated EBITDA. And to the extent that there were drafts being circulated any earlier among management, those 2014 estimated EBITDA numbers were not current based upon 2014 actual And adjustments were made to reflect 2014 data. estimated EBITDA in the projections, and it turns out that the adjusted projections are very much in line with actual performance for 2014. So I -- the record is very clear that the 2014 numbers are in line with actual performance, which was then being developed and presented.

The board met again on February 3 and continued discussions regarding the strategic benefits of the transaction, including the opportunity to realize synergies that would represent additional value to Globe stockholders. Goldman again discussed strategic alternatives, including maintaining Globe's current strategy as a stand-alone company or pursuing a sale of the company to another strategic or financial buyer. Goldman's view throughout and advice throughout is that it would be very unlikely that any other financial buyer would come forward, because they could not value the company based upon the anticipated synergies.

Madrid matters that plaintiffs have focused on, this, too, was the subject of a board meeting. The February 2nd board meeting, the -- and 3rd board meeting, the board was informed that management had learned of a credit card investigation, essentially, in which Mr. Javier Lopez Madrid had been called as imputado. He's not been indicted for anything. He has not even been charged with anything.

 $\hbox{ The record in this case is $--$ and we } \\$  have an affidavit in our record on preliminary

```
injunction motion from a Spanish lawyer at Jones Day,
 1
 2
    and he explains that under Spanish law, being called
 3
    as imputado is not a charge; it's not an indictment;
 4
    it's certainly not a conviction. It's a notice to an
 5
    individual that an investigation has been opened and
 6
    they have the right to participate in the
 7
    investigation.
 8
                    The Globe board was informed of these
 9
    matters and in response to them -- again, very active
10
    board -- sought protections under the business
11
    combination agreement. Those protections include what
    Your Honor has referred to as a morals clause, where
12
13
    any director of the company must meet standards of
14
    good judgment, character, and integrity.
```

THE COURT: How is that executed? How is it enforced?

MR. ISAACSON: It would be enforced in -- I believe there is a right of removal from the Ferroglobe board. Two-thirds of the board can vote to remove. Conflicted directors would not be entitled to vote.

THE COURT: Is that a removal clause that applies generally?

MR. ISAACSON: Yes.

17

18

19

20

2.1

```
THE COURT: All right.
 1
 2
                    MR. ISAACSON: Yes, it is.
 3
                    THE COURT: So what is the add to have
 4
    the, what I will call the morals clause?
 5
    protection does that add for Globe stockholders?
 6
                    MR. ISAACSON: Well, it enables
 7
    Ferroglobe's board to exercise rights to remove -- A,
 8
    either not to nominate or, B, to remove a director who
 9
    isn't qualified.
10
                    THE COURT: But didn't you tell me
11
    that two-thirds could remove without cause?
12
                    MR. ISAACSON: Yes.
13
                    THE COURT: Then I'm still struggling
14
    to see what it adds to have that morals clause, what
15
    rights or protections it extends to Globe stockholders
16
    to have the morals clause.
17
                    MR. ISAACSON: Well --
18
                    THE COURT: I mean, if the board
19
    determined that a director were unfit because of lack
20
    of morals, lack of judgment, lack of honesty, I assume
2.1
    they would have a fiduciary duty to remove her or him
22
    in any case, whether or not there was some morals
23
    clause in the combination agreement, would they not?
24
                    MR. ISAACSON:
                                    If they were engaged in
```

illegal activity, yes. But this clause is very, very 1 2 broad and it speaks to character, integrity, judgment 3 in both professional and personal matters. I don't --4 you know, there is -- the fiduciary common law duties 5 would not necessarily make such a person unfit. The 6 market would speak to that. The market would 7 certainly conclude that such a person is unfit if they 8 were convicted of a crime, and perhaps even if they 9 are charged with a crime. But that's not our 10 situation. 11 THE COURT: All right. So you are 12 telling me it's more likely that an individual would 13 be removed from the board because of this morals 14 clause than if it didn't exist? 15 MR. ISAACSON: Yes. It's a right, and 16 it's a contractual right. It's set forth in the 17 parties' agreements, and the board negotiated for it 18 and thought it was meaningful in the context of this 19 particular transaction in light of the information 20 that it was receiving. 2.1 And I also would point out that as a 22 57 percent majority owner, we think it's, you know, 23 it's speculative and very unlikely to -- that one 24

could conclude that Grupo Villar Mir would allow

```
someone who has been indicted or convicted of a crime
 1
 2
    to remain on the board. How would that advance the
 3
    interests of the company?
 4
                    THE COURT: It would only advance the
 5
    interests of Mr. Villar Mir and his son-in-law.
 6
                    MR. ISAACSON: Not necessarily
 7
    Mr. Villar Mir. I don't know that --
                    THE COURT: Well, I am talking about
 8
 9
    the family interests of Mr. Villar Mir and his
10
    son-in-law.
11
                    MR. ISAACSON: Yes, there is a family
12
    interest. But I don't know that that family interest
13
    would override.
14
                    THE COURT: I don't know that it
15
    would, either. I don't know that it would, either.
16
                    MR. ISAACSON: Yes.
17
                    The board next met on February 22nd.
18
                    THE COURT: But I would be much less
19
    concerned about whether it would override if it
20
    weren't for the fact that Mr. Madrid is the son-in-law
2.1
    of Mr. Villar Mir. Isn't that a fair observation?
22
                    MR. ISAACSON: The family relation?
23
    Your Honor, I don't know what their true relationship
24
         But I appreciate what you are saying, yes.
    is.
                                                      The
```

```
fact that there is a familial relationship between
 1
 2
    Mr. Villar Mir and his son-in-law, of course --
                    THE COURT: I mean, I'm not saying
 3
 4
    that it's dispositive in any way. I'm just saying it
 5
    would be material to me, I would think, as a
 6
    stockholder to know that the son-in-law of the
 7
    controller or the -- the son-in-law of the controller
 8
    has certain significant, at least, legal concerns; but
 9
    that because of that familial relationship, may be
10
    placed in a position to influence my interests going
11
    forward, nonetheless. Isn't that a material -- and
12
    I'm not saying there hasn't been sufficient
13
    disclosure.
1 4
                                    Yeah.
                    MR. ISAACSON:
15
                    THE COURT: But it's something that a
    stockholder would be interested in understanding.
16
17
    More than just, "Well, they have somebody in mind that
18
    they may have to replace if these legal troubles
19
    become more concrete."
20
                    MR. ISAACSON: Yes, a fair
2.1
    observation. And we have disclosed all of the
22
    investigations and done so -- and done so in a very
23
    robust and thorough manner.
```

The board met on February 22nd again.

24

Latham reviewed again the board's fiduciary duties in connection with the transaction. Latham and Goldman reviewed the business combination agreement and related transaction documents. Management reported to the board on its business, legal, financial, and accounting due diligence.

2.1

The report -- Your Honor asked was the MorganFranklin report identified or summarized in the February 22nd meeting. It was. The minutes specifically reference the MorganFranklin due diligence report as having been summarized by Mr. Ragan, the CFO, at that meeting.

At the February 22nd meeting, Goldman presented its analysis of potential strategic alternatives and again reviewed the Elkem proposal, which was the most concrete alternative transaction that had been developed as of that time. Goldman pointed out that Elkem's proposal represented a significant discount relative to a contribution of Globe's EBITDA to the combined company.

Goldman pointed out that although theoretically possible, it is not likely that a private equity sponsor could structure a transaction with Globe on terms consistent with or more favorable

than those offered in this transaction.

Goldman presented its financial analysis at that meeting of the merger, including illustrative contribution analyses, DCF analysis of Globe and FerroAtlantica, and sensitivities in the discounted cash flow analyses due to changes in commodity pricing. Goldman delivered its opinion that the exchange ratio was fair from a financial point of view to the Globe stockholders.

Your Honor, I think that the record is very clear that this board was fully informed when it made its decision. In an attempt to turn this record on its head, plaintiffs have focused on a few things that they claim were material to the board's decision and were withheld from the board at the time of the recommendation and approval for the transaction.

The MorganFranklin report, this is a due diligence report of accounting and quality of earnings of FerroAtlantica. This report was, in fact, discussed at the February 22nd board meeting. The minutes of that meeting state that Mr. Ragan summarized the accounting, finance, and quality-of-earnings due diligence review. He informed the board that MorganFranklin provided the accounting

on quality of earnings and due diligence. Latham's own presentation at the same board meeting reflected that MorganFranklin performed the accounting due diligence.

1 4

Plaintiffs chose in this case not to take Mr. Ragan's deposition. They had the ability to request a fourth Globe deponent. They chose not to, so they only took three depositions. That was a tactical decision on their part. But the plaintiffs' tactical decision does not mean that Mr. Ragan's testimony can't be heard here. We have submitted his affidavit. He states in his affidavit that on February 22nd he informed the board that although there are inherent risks with a foreign privately owned company, he had not identified material issues in due diligence that would present a material impediment to the transaction or impair the value ascribed to FerroAtlantica in the transaction.

Mr. Ragan states that MorganFranklin did not present, in his judgment, any red flags suggesting that the transaction should be abandoned or pursued on other terms. Globe management was already very familiar with many of the issues that had been identified by MorganFranklin. Those issues include

1 | FerroAtlantica's control environment. We understood

2 | that FerroAtlantica is a foreign privately owned

3 | company, is not subject to Sarbanes Oxley compliance.

4 | Globe management understood there would be a

5 transitional period when its control environment would

6 be augmented and supplemented.

7

8

9

10

11

12

13

1 4

15

16

17

18

19

20

2.1

22

23

24

agreement.

Plaintiffs also note that the MorganFranklin report does not address its concerns regarding related-party transactions. Again, related-party transactions were heavily negotiated in this transaction, and all related-party transactions on the FerroAtlantica side have been terminated unless specifically scheduled under the business combination

In any event, on August 7th there was another board meeting, and at the August 7th meeting the MorganFranklin report was presented to the board. Mr. Ragan again gave an update on due diligence, presented the MorganFranklin report to the board in the materials submitted to the board. And based upon the discussion at that board meeting, even Mr. Barger, who testified in his deposition that he would like to know more about the MorganFranklin observations, was satisfied with what he had heard.

The MorganFranklin report is a red herring in this case. It does not support a finding that plaintiffs have shown or could show a substantial likelihood of success on the merits.

2.1

FerroAtlantica's Fitch presentation projections is the next argument that plaintiffs make. They insist that the board had to have reviewed the Fitch presentations to fulfill its fiduciary duties. Those forecasts were prepared in February 2014. The evidence in this case from all the deponents, including Javier Lopez Madrid, is that those numbers were not current as of the time that Globe management began to prepare its own projections. The numbers were stale according to FerroAtlantica's testimony; they were stale according to Goldman's testimony; they were stale according to the individual at Globe — Globe's averments in his affidavit — Gaurav Mehta, who said they were stale as of the time he began to prepare projections for FerroAtlantica.

And they were stale because the macroeconomic environment had changed dramatically between February 2014 and January and February of 2015. The record evidence in this case is the commodity price environment had changed dramatically

1 | in that period, as had foreign exchange rates.

to develop projections for FerroAtlantica.

Mr. Mehta also explained that for purposes of building Globe's FerroAtlantica's projections, the summary detail in the Fitch projections did not reconcile to the cost detail that he was looking at in the FerroAtlantica monthly quarterly production reports. He had more current information than the Fitch presentation numbers and he used that information, which was detailed cost data,

The plaintiffs' argument would have it that Mr. Gaurav Mehta, who is the so-called in-house investment banker at Globe, who was charged with working with Goldman to develop the projections, somehow swung the projections. Again, he is another individual whom plaintiffs chose not to depose in this case; but if they had, they would have heard his testimony and his explanations, which are now set forth in his affidavit, on the key assumptions that he utilized and his good-faith, reasonable belief that those projections are Globe's best estimate projections for FerroAtlantica as of the date they were prepared.

On the argument about the August 7th

meeting, with the plaintiffs, you can't win -- if you don't have any update meeting, you lose there; and if you have an update meeting, you lose there.

Your Honor recognized, what is the remedy in this particular situation? The answer is the stockholders should get to decide whether or not to vote the transaction up or down based upon a fully informed vote. And the August 7th meeting has been disclosed. The details of that meeting have been disclosed. The information presented to the board at that meeting have been disclosed to the stockholders.

And I point out, there is and was no reason as of August 7th for the company to commission Goldman to prepare a new fairness opinion based upon the Fitch numbers. The testimony in this case is that the Fitch numbers were stale. We did not rely upon them. Globe management did not rely upon them. They were not approved by the Globe board. The Globe board approved its own set of projections for FerroAtlantica and has never abandoned that set of projections. It's Globe management's set of projections that continue to -- that the company continues to rely upon in connection with this transaction.

Plaintiffs also in their brief argue

```
that the Globe management team withheld the
 1
 2
    FerroAtlantica budget from Goldman. Goldman, in fact,
 3
    has produced two copies of the budget from its own
 4
    files in this particular litigation, and I'm happy to
 5
    hand this up to the Court if the Court would like
 6
                    THE COURT: If you wish to, I will be
 7
    happy to have it.
 8
                    Mr. Hanrahan, have you seen this?
 9
                    MR. HANRAHAN: I have not been
10
    provided with a copy.
11
                    THE COURT: I apologize. Let me hand
12
    that back. I mean, is this a representation that you
13
    are making for the first time here, Mr. Isaacson?
14
                    MR. ISAACSON: It is, because it's an
15
    issue that came up in plaintiffs' reply brief.
16
                    THE COURT: All right. I'm not sure I
17
    need to -- the important thing, I assume, is not that
18
    I review the budget, but that it was available to
19
    Goldman.
20
                    MR. ISAACSON: Correct.
2.1
                    THE COURT: So I don't really need it
22
    in hand.
23
                    MR. ISAACSON:
                                    Correct. Yes.
24
                    THE COURT:
                                Thank you.
```

MR. ISAACSON: With respect to synergies, Your Honor, and plaintiffs' argument that the board changed its views or management changed its views on the synergies, that, again, is not supported by the record in this case.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

The record shows that the Globe management team had a very good understanding of synergies and thought that the synergy estimates that it was presenting to the board were readily achievable. Globe did extensive due diligence on the synergies. Gaurav Mehta, the in-house banker, had conversations with FerroAtlantica and understood the When FerroAtlantica questioned Globe's assumptions, Gaurav sought additional data from his own management team. When Gaurav Mehta told Mr. Kestenbaum that FerroAtlantica was questioning certain synergies, Mr. Kestenbaum welcomed the challenge, stating they add comfort to the assumptions. Globe management has complete confidence in the synergy numbers that have been presented to the board in this transaction.

Plaintiffs suggest, nevertheless, something nefarious in disagreements between Globe and FerroAtlantica on synergies and the fact that the

synergies in the press release were more conservative than Globe's internal estimate. There is nothing nefarious about that at all. Globe management has a very high degree of confidence in the synergy numbers presented to the board. It continues to believe in those numbers. That's the testimony in this case.

2.1

For purposes of issuing a joint press release with FerroAtlantica, it was necessary for the parties to agree what synergies both parties -- in this situation, FerroAtlantica -- believed were achievable. And it then issued -- the parties issued a joint press release stating those numbers.

The Goldman banker testified that it is typical that numbers released to the market around synergies are more conservative than what management believes may be internally achievable. And

Mr. Kestenbaum testified that Globe management agreed to accept FerroAtlantica's more conservative estimates for the synergies because he didn't want to embarrass them by arguing with them. Even Mr. Lopez Madrid testified that his internal management team was being subjective and, in some measure, defensive about its synergies, about its ability to realize synergies, which is understandable given that they did not want

```
to engage in self-critical commentary.
 1
 2
                    The --
 3
                    THE COURT: I don't understand that
 4
    comment. Could you explain what you mean by that?
 5
                    MR. ISAACSON: Well, there was some --
 6
    there's -- the testimony in the case is that
 7
    FerroAtlantica's CEO was being subjective, he didn't
 8
    want to take a hard look at the synergies and in
 9
    operational improvements, in particular, that could be
10
    realized in the FerroAtlantica business that he had
11
    been running. And rather than --
12
                    THE COURT: Now I get it.
13
                    MR. ISAACSON: And rather than
14
    acknowledge that there was a lot -- a great deal of
15
    area for improvement, he --
16
                    THE COURT: I got it. The idea that
17
    there are high synergies would mean that he had not
18
    been properly doing his job.
19
                    MR. ISAACSON:
                                    Yes.
20
                    THE COURT: That's what you are
21
    suggesting?
2.2
                                          I also note that
                    MR. ISAACSON: Yes.
23
    the analyst reports that came out after the deal was
24
    announced stated that the synergy estimates in the
```

press release appear to be conservative.

Your Honor asked a question about premiums, and I want to ...

4 (Hands document to the clerk of the 5 Court)

MR. ISAACSON: Plaintiffs have rested their case on inflated synergies and inflated Globe projections for FerroAtlantica and argued that there is a different set of projections that should be used.

We took the Fitch presentation, the projections prepared by FerroAtlantica that was stale and prepared in February of 2014, as well as FerroAtlantica's synergy estimates and ran them through Goldman's model. When we did that, the Goldman model showed that the transaction created and will create a 32 percent premium against Globe's stand-alone DCF value, as compared to 40 percent using the projections prepared by Globe management.

Even if you use the plaintiffs'
expert's analysis, Mr. Jeffers' analysis, and you
substitute the Ferro synergy numbers into his own
model, which basically scrap everything that Goldman
did, you end up with a 6 percent premium. So the only
way that this becomes a negative premium deal,

according to Mr. Jeffers' own report, is if you essentially scrap not only Globe's synergies, but also the lower FerroAtlantica synergies and insert his own synergy estimates into his own model. And I would submit to the Court he is in no manner qualified or better positioned than the two management teams to analyze the potential synergies of this transaction.

Your Honor, there has also been some discussion about the standstill agreement that's in place or will be in place. These standstill provisions are not meaningless, as plaintiffs suggest. They are very, very significant. They essentially provide a bar to any tender exchange offer, merger, or other business combination. The exception that everyone seems to be focused on is that after the third anniversary of the effective date, an acquisition of shares for cash pursuant to a takeover offer may be made. But even there, it is subject to a nonwaivable condition to be accepted by the holders of a majority of the minority non-GVM shares.

So there are very significant restrictions that prevent FerroAtlantica or GVM from increasing its share ownership above 57 percent.

There is proportionate representation on the board.

```
There are restrictions on stock transfers throughout
 1
 2
    the agreement. These were heavily negotiated terms
 3
    and are designed to protect the non-GVM shareholders
 4
    from allowing GVM to walk off into the sunset with a
 5
    control premium by selling its own stake.
 6
    structure of this agreement is to provide meaningful
 7
    balance between Grupo Villar Mir and non-GVM
    stockholders of Ferroglobe.
 8
 9
                    With that said, Your Honor, I will now
10
    turn it over to Mr. DiCamillo.
11
                    THE COURT: Thank you, Mr. Isaacson.
12
    I will be happy to hear from Mr. DiCamillo.
13
                    Good afternoon, Mr. DiCamillo
1 4
                    MR. DiCAMILLO: Good afternoon, Your
15
    Honor. Since I am going to be primarily addressing
16
    disclosures, if it will be helpful to Your Honor, I
17
    have copies of the proxy statement, which I will
18
    probably reference a few times.
19
                    THE COURT: Sure. I will be happy to
20
    have one on the bench.
2.1
                    MR. DiCAMILLO: Your Honor, before
22
    turning to the specific disclosure claims the
23
    plaintiffs make, I think it's important to focus on
24
    the legal standard for disclosure claims.
                                               And I'm
```

1 quoting from the Supreme Court's opinion in Skeen vs.

2 | Jo-Ann Stores. And the standard that the Delaware

3 | Supreme Court has set is "... 'a substantial

4 | likelihood that the disclosure of the omitted fact

5 | would have been viewed by the reasonable investor as

having significantly altered the 'total mix' of

7 information made available.'"

2.1

I think sometimes plaintiffs ignore and sometimes maybe in our thinking we gloss over two very important words in that standard, "substantial" and "significant." And the Supreme Court in Jo-Ann Stores also went on to say, if "The complaint alleges no facts suggesting that the undisclosed information is inconsistent with, or otherwise significantly differs from the disclosed information," the omitted information is immaterial.

So what the law requires is a comparison of what has been disclosed to what plaintiffs argue should have been disclosed. And in order for the Court to find a disclosure in violation, the Court has to conclude that disclosure of that fact would have significantly altered the total mix of information. And the standard is the same whether it's a cash deal, stock deal, mix of cash and stock.

There is no different legal standards for a stock transaction than a cash transaction.

1 4

And I will address, maybe not all of them, but certainly most of plaintiffs' disclosure claims. But there is a common theme that runs through all of them. Plaintiffs essentially argue that if you disclose a topic, you have to disclose every fact about that topic. And if you disclose something about a board meeting, you have to disclose everything that occurred or was said at that board meeting. That has never been the law. If it were, instead of writing background merger sections in proxy statements, people would just attach board minutes. That's not what the law is.

Focusing first on the August 7th meeting, there was disclosure of that fact in an 8-K, which we sent to the Court last night. It was submitted to EDGAR last night. It didn't actually appear on EDGAR until this morning. But as of this morning, the facts regarding the August 7 meeting are publicly available.

I understand plaintiffs' only quibble with that at this point is the fact that it was not mailed. And the law does not require a mailing. We

have -- for years, this Court has approved disclosure 1 settlements with broad releases based on supplemental 3 disclosures that were put out by an 8-K. There is no 4 reason that this supplemental disclosure that was made this morning has to be mailed to the stockholders. Ιn today's world, I think it's far more likely that 7 stockholders are looking at the Internet and looking 8 at press releases and 8-Ks than they are opening every piece of mail that they get. The only legal citation 10 that plaintiffs offer for the fact that it has to be 11 mailed is, one, the Trans World case, which was 12 decided in 1988. I was in college in 1988, Your 13 We have had not one, but two George Bushes in 14 the White House since 1988. The world has changed 15 since 1988. And maybe in 1988 a mailing was required. It's not today. They also cite the ODS case. 17 a little bit newer, but it's still 2003, 12 years ago. 18 In today's world, as this Court has 19 recognized, 8-K filings are sufficient to inform 20 stockholders. I understand there has been a debate recently about disclosure settlements in this Court, 22 but the debate has been about the quality of the 23 information, not the method of disseminating the 24 information. So the information about the August 7th

2

5

6

9

16

21

1 | meeting is out there.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

There's also an argument in the brief, which we didn't hear much about this morning, about Ferro's information: budget information, rejection information, actual information. The facts are that all that information is out there, Your Honor.

Ferro's first-half results are disclosed on page 200 of the proxy statement. The second-half results were disclosed in the 8-K, which was made available this morning. FerroAtlantica's unaudited projections which were prepared by Globe are disclosed on page 82 of the proxy statement. Fitch projections in the 2015 budget prepared by FerroAtlantica are disclosed on pages 84 to 85 of the proxy statement. FerroAtlantica actual results for 2012, 2013, 2014 are disclosed on page 169 of the proxy statement. All of the information -- all the material information that stockholders need to know about FerroAtlantica when deciding whether or not they want to accept FerroAtlantica's stock in exchange for the Globe stock that they currently hold is in the proxy statement or was disclosed in the 8-K this morning.

I think it's fair to say that the

primary disclosure claim that plaintiffs make has to 1 2 do with the investigations regarding Mr. Lopez Madrid 3 and Mr. Villar Mir. I don't think there is an 4 argument that there is disclosure or not disclosure 5 about those facts in the proxy statement. The proxy 6 statement discloses on page 73 what was discussed with 7 the board at the February 2nd and February 3rd 8 meetings regarding the Bankia credit card 9 investigation. Disclosure about the other 10 investigations is found on pages 193 to 194 of the 11 proxy statement. 12 Plaintiffs want more. There can 13 always be more. There can always be other facts that 14 can be added to a proxy statement, a different way to

always be more. There can always be other facts that can be added to a proxy statement, a different way to say something. But that is not the legal standard. What plaintiffs have to show, that the more that they want is inconsistent with or significantly differs from what is already in there. Plaintiffs have not satisfied this standard.

15

16

17

18

19

20

2.1

22

23

24

They argue that there is no disclosure of the timing of the disclosure of these investigations to the Globe board. We heard Mr. Hanrahan talk a lot this morning when he was talking about disclosure about what a reasonable

stockholder would conclude or what a reasonable 1 2 stockholder would want to know. A reasonable 3 stockholder reading the proxy statement would conclude 4 that what the board knew about before it approved the 5 transaction was the Bankia credit card investigation. 6 The disclosure regarding that investigation is on page 7 73 of the proxy statement. That's in the background 8 of the merger, because the board was informed and knew 9 about that investigation prior to it approving the 10 transaction. The other legal matters are disclosed in 11 a section entitled "Other Legal Matters," which is on 12 pages 193 to 194 of the proxy statement. 13 reasonable stockholder would conclude what the facts 14 actually are, that the board knew about the Bankia 15 credit card investigation before it approved the deal 16 on February 23rd, did not know about the other ones 17 until sometime subsequent.

Now, plaintiffs say that's a horrible fact. Well, they ignore certain facts that make it really not so horrible, Your Honor.

18

19

20

2.1

22

23

24

The Punica investigation that we have heard a lot about, Grupo became aware of that investigation on July 29th, 2015, after board approval of the transaction. Mr. Villar Mir was notified that

```
he was imputado in that investigation on August 6th,
again after the approval. Those facts are disclosed
in Grupo VM's answers to the interrogatories.
```

The Infoglobal investigation -- and

this is disclosed in the proxy statement -- there was an investigation that was being conducted in 2014. The trial court in that investigation, or the investigating court, dismissed that case in December of 2014. So at the time the board was considering this transaction in February of 2015, there was nothing for Grupo to have disclosed to the Globe board. What happened was it went up on appeal and an appellate court ordered that the investigation be reopened. That happened on February 23rd, 2015, the day after the board approved the transaction, but it was after the board approved the transaction.

So let me go into -- dive in a little bit to some of the things that plaintiffs say they want disclosed.

20 THE COURT: Let's step back for just a 21 second --

MR. DiCAMILLO: Certainly, Your Honor.

THE COURT: -- to the Lopez Madrid and

24 | Villar Mir disclosures.

first of all, I have not heard you say that a reasonable investor would not find it material that the board didn't know about these other investigations at the time it rendered its decision. What you've said is that an investor reading the proxy would be able to figure that out from the way it's laid out.

Do you agree that that is something that a reasonable investor would find material? That the board had in front of it only one of these areas of investigation when it approved the deal, not the entire panoply.

MR. DiCAMILLO: I don't think I'm willing to make that concession, Your Honor. And here is why. We -- and certainly plaintiffs have portrayed it this way. What plaintiffs have portrayed is almost that Mr. Lopez Madrid and Mr. Villar Mir have been indicted or are -- or there is a conclusion that they are guilty. We are far from that.

THE COURT: I understand that. But the reality of the situation is that the plaintiffs — the stockholders are about to go from ownership in a company with a diffuse ownership interest to control by the Villar Mir interests. And it seems to me, in

this situation, they probably would have an interest in knowing just what they were getting into with that Villar Mir interest, would they not?

MR. DiCAMILLO: I agree with that,

Your Honor. And that's -- I think, you know, my point
is that the -- this notion that there are -- that
everything that has happened here is nefarious is a
conclusion that or an inference that I'm not sure is
necessarily reasonable to draw.

THE COURT: But from the point of view of a stockholder seeking to be informed about a transaction where there is not a simple market calculation he can make or she can make as to the give and the get, or at least the get, whether it's nefarious or not is not really the question, is it? It's what is known now and what portion of what is known now is material to the stockholders. And if there is some subset that is material to the stockholders, has it, in fact, been disclosed. That's really the question for me on disclosures. Correct?

MR. DiCAMILLO: That's correct, Your Honor. And to maybe go back to a question that Your Honor asked maybe one or two ago. Would stockholders

be interested in this? Absolutely. I'm not going to

```
stand here and tell you that stockholders would not be
 1
 2
    interested in these disclosures. I believe they
 3
    would. The fact is --
 4
                    THE COURT: Even if -- I'm sorry.
 5
    didn't mean to interrupt you. But even if the
 6
    directors are independent, disinterested, and have
 7
    acted in good faith, that doesn't mean that, having
 8
    learned certain information, it doesn't need to be
 9
    disclosed to stockholders who are about to make a
    decision on which the future of their investment will
10
11
    rest.
12
                    MR. DiCAMILLO: I agree with that,
13
    Your Honor.
14
                    THE COURT: And that's only to respond
15
    to your point about nefariousness or the lack thereof.
16
                    MR. DiCAMILLO: Certainly, Your Honor.
17
                    Getting back -- so I'm trying to close
18
    the circle here. Would stockholders be interested in
19
    this information when making this decision? I agree
20
    that they would be. The information is there.
21
    they -- there is not a question that stockholders
22
    don't have this information available to them.
23
                    THE COURT: Well, I'm just a little
24
    concerned, and that's what started -- to close the
```

circle, as you say, my concern was aroused with the argument that, "Well, if you read the proxy reasonably, even though it doesn't say 'Here's what we were aware of at the time we approved and here's what we have been made aware of subsequent to that,' the stockholder could figure it out from the way the proxy is structured."

And I am not disputing that. I have to go through the proxy to determine that. But I am a little concerned that it isn't just stated in there rather than the stockholder having to be able to tease out that information from the structure of the proxy.

MR. DiCAMILLO: And I understand that concern, Your Honor. And I don't think it's — this is not — a lot of times you have situations where corporations, defense counsel in my situation will say, "Well, look, if you look at page 1 and then you look at page 16 and then you look at page 193 and then look at page 256 and piece together this, that, the other thing, you get the conclusion."

This is much simpler than that, Your Honor. And, in fact, the way it is laid out in the proxy statement, what the board knew before it approved the deal is laid out in the background of the

```
That's really the way it had to be laid out.
 1
    merger.
 2
    Because if you had put in those facts in the
 3
    background of the merger, that would be misleading,
 4
    because the board was not aware of that.
                                              The other
 5
    facts are set forth in the "Other Legal Matters."
 6
                    THE COURT: It would be easy to say,
 7
    "Subsequent to the board's recommendation or
 8
    determination that the combination would be in the
 9
    interest of stockholders, the board has learned the
10
    following." That wouldn't have been too difficult.
11
                    MR. DiCAMILLO: I agree, Your Honor,
    it would not have been too difficult. But I think the
12
    question that ultimately Your Honor is going to have
13
14
    to decide is: The absence of a sentence that says the
15
    board didn't know about these things at the time, does
16
    that significantly alter the total mix of information?
17
                    THE COURT: I agree absolutely. That
18
    is the question.
19
                    MR. DiCAMILLO: When everything is
20
    there. And I contend that the addition of that
21
    sentence would not significantly alter it.
22
                    THE COURT: All right. I understand
23
    your argument.
24
                    MR. DiCAMILLO:
                                    I do think it's
```

important to spend a couple of minutes on some of the extra things that plaintiffs want about the investigations. They complain that with respect to the Punica or OHL investigation, there is no disclosure -- while there is disclosure about Mr. Villar Mir, there is not any disclosure about Mr. Lopez Madrid. But Mr. Lopez Madrid's involvement in this, in the Punica or OHL is pure speculation. Не hasn't been called as imputado. He has not been called as a witness, and the Court has never spoken to

him about this investigation.

With respect to Bankia, they want more about Bankia. It's not exactly clear to me what more they want about Bankia, but what they say is, "Well, the stockholder should know that the bank collapsed and was subject to a government bailout." Bankia's collapse and subsequent bailout have nothing to do with this business combination. To the extent that anything about Bankia is relevant to the Globe stockholders' consideration of this transaction, it's Mr. Lopez Madrid's alleged conduct as it relates to Bankia. And the board -- the proxy statement discloses Mr. Lopez Madrid's alleged involvement and misrepresentations made in connection with Bankia's

- 1 IPO and alleged misuse of the corporate credit cards
  2 by Mr. Lopez Madrid. That's disclosed. Nothing more
  3 should be required.
- I think that's all I have about the investigations, unless Your Honor has any further questions about it.
- 7 THE COURT: No. Thank you.

MR. DiCAMILLO: There is also a claim
asserted about a disclosure regarding Ferro's cash
flow in the terminal year as utilized by Goldman
Sachs. And this is one, Your Honor, where I think it
might be helpful to look at what is actually
disclosed. It's a very simple explanation, but it
takes a little bit to get to.

So if we look first on page 89 of the proxy statement, you see the section under the chart entitled "Illustrative Discounted Cash Flow Analysis," Your Honor.

THE COURT: Yes, I do.

15

16

17

18

20

21

22

23

24

MR. DiCAMILLO: So if you go down two paragraphs, what's disclosed is for the discounted cash flow analysis of FerroAtlantica, Goldman Sachs first calculated a range of illustrative implied enterprise values for FerroAtlantica by discounting to

present value as of January 1st, 2015, using: 1 2 discount rates ranging from 10.25 percent to 3 12.25 percent reflecting estimates of FerroAtlantica's 4 weighted average cost of capital; two, the projected 5 unlevered free cash flows for FerroAtlantica for the 6 years 2015 through 2019 using the forecasts; and, 7 three, the terminal year estimate of FerroAtlantica's 8 cash flow using the forecasts of 191 million using a 9 range of perpetuity growth rates ranging from 10 1 percent to 3 percent. 11 So what plaintiffs focus on is the 12 \$191 million number, which is described as the 13 terminal year estimate of FerroAtlantica's cash flow. 14 And in their brief they cite to page 82 of the proxy 15 statement. And if you look at page 82 of the proxy 16 statement, in the chart on the bottom, the last line 17 is free cash flow. Do you see that, Your Honor? 18 THE COURT: I have it. 19 MR. DiCAMILLO: And they go to the 20 last number on that chart, which is the estimated free 21 cash flow for 2019, it's 155. They say 155 is not 22 191; there's a mistake. But what they are confusing 23 is the difference between 2019 and the terminal value. 24 They aren't the same. The terminal year. They aren't

the same thing.

the explicit projection period. Going back to page 89, 191 is the estimate of the free cash flow in the terminal year. And there's two ways I can demonstrate that 2019 is different from the terminal year. One, just looking at page 89. And number two, in the section that I read, it talks about the projected unlevered free cash flows for FerroAtlantica for the years 2015 through 2019. So that include, that 2019 there is the 155 number, the 155 million number that plaintiffs say is the right number. But number three is the terminal year estimate, which is different from the explicit forecast periods for 2015 through 2019. And then it is more — becomes somewhat clearer, if I could pass up another document, Your Honor.

THE COURT: Sure.

MR. DiCAMILLO: What I have passed up, Your Honor, is a page from Goldman Sachs'

February 22nd presentation to the board. It's found, for purposes of the record, in corrected DeFelice

Affidavit Exhibit 12. And if you look at the free cash flow line in this chart, you see there's a number for 2015, a number for 2016, 2017, 2018, 2019.

number is 155 million, which matches up with the disclosure on page 182 of the proxy statement. Then the terminal year estimate is 191 million.

So the plaintiffs' complaint is just a confusion between the terminal year and 2019. They are not the same thing. They are something different. The disclosure is accurate.

The next category of disclosure claim has to do with changes to the Globe management projections from February 2nd to February 3rd. Again, if you read the description of the February 2nd meeting and the February 3rd meeting that are found in the background of the merger on page 73, it clearly discloses that draft projections were presented to the board on February 2nd and that the board requested that changes be made to those projections. That's clearly in there. Any reasonable stockholder can see it reading page 73 of the proxy statement.

So I think what their claim comes down to is that while the proxy statement says "update the projections," the February -- the February 2nd minutes say "update the projections." So their entire claim is that the difference between "update" and "revise" significantly alters the total mix.

The words are different. I concede that. But they are not meaningfully different, and certainly they are not different enough that the -- what plaintiffs are saying, if you had the word "revise" in there instead of "update," that would significantly alter the total mix of information that the stockholders were considering.

1 4

THE COURT: Well, I think their argument is a little better than that. I think their argument is that if you describe the revisions that were being directed, it would be clear to stockholders that this wasn't just a bringdown of data; it's a wholesale change in the analysis that led to a different result and a result much more favorable to the deal than the one that was disclosed, and that stockholders would then want to know why those revisions were made. That's the argument, I think. It's not just that one word should be changed.

MR. DiCAMILLO: I think it's a little

bit of both, Your Honor. I agree with that. And let me respond to that point.

It's clear from the proxy statement that the board requested revisions to what is described and what, in fact, were on February 2nd

draft projections. They were still being worked on.

And as Mr. Isaacson referred to, talked about, the

fact that the board was involved in the development of

I act that the board was involved in the development of

those projections should be a good thing. It should

5 give comfort to the Court that the board was not

6 | merely accepting what management put in front of it

7 and then approved the deal on that basis.

And I think it's also important to remember that February 2nd and February 3rd are not when the board approved this deal. The board approved it on February 22nd, after receiving the final fairness presentation from Goldman. But let's get back to the changes.

So it is clear from the proxy statement, if you just read the words, that changes were being made to those projections. The law does not require and has not required disclosure of changes that have been made to projections or fairness presentations as they are being made. What the law has required is disclosure of what the banker relied upon in making its final fairness presentation to the board.

Now, they cite Topps in their brief for the proposition that you have to disclose changes.

Topps actually, I think, helps us and supports what

Mr. Isaacson said and what I just repeated.

What happens in Topps was there

were -- there was something presented to the board,

and then later on, a couple weeks later, there was

another presentation to the board, and the

presentations were different. The numbers were

different. The Court focused on two things. And this

was our current Chief Justice deciding this case.

He said, you know, "In that interim period, management made changes to the projections. I don't have a problem with that. That's what I would expect management to be doing as this evolved, so I don't have a problem with management changing the hard numbers in some of the projections as they get more information."

What troubled the Court in Topps was not management making changes to the projections but -- and I am making up these numbers, but let's assume that the banker in the early presentation was using a 9 percent discount rate. If you increase that discount rate, the value of the company goes down. So you have 9 in week one. Week three, the banker is now using a 12 percent discount rate, which was

unexplained, and there would be no reason for the changes. And that's a number that wouldn't necessarily be reflected or impacted by the underlying changes to the projections. So what troubled the Court in Topps is not the management making changes to the projections. In fact, the Court said, "That's perfectly fine. That's what I expect." It was bothered by the fact that the banker was making changes to numbers that if you manipulate them just for the sake of manipulating them, you can drive the value down. And that's what the Court said should have been disclosed in Topps.

Here, we're very different, because it is changes to draft projections that are being developed, and the board was very involved in it, and that's disclosed and is a good thing.

We had a lot of talk about the synergies and the synergies that the board relied on and the synergies that were disclosed in the joint press release between Grupo and FerroAtlantica. I'm not going to rehash that. But for disclosure purposes, I think what is important for the Court is that everything is in the proxy statement. The synergy estimates that the board relied on are

disclosed on page 83. They have to be disclosed because they were the basis for Goldman's fairness opinion and the board's approval. And the more conservative estimates that were agreed upon with FerroAtlantica after the board approved the deal are disclosed on page 76. So it's all there for the stockholders to consider.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

In the opening brief, the plaintiffs complained that there was a lack of disclosure about current stock prices. We subsequently put those in the proxy statement, so I understand that claim to be withdrawn. But Your Honor did ask questions about what the stock price did after the announcement of the transaction. And when Your Honor is going back over this information, the current stock prices are disclosed, lots of stock prices are disclosed on pages 64 and 65. And in the second quarter of 2015, the stock reached a high of 21.99, which is the \$22 that Mr. Isaacson referred to; and the low was \$17.41. in July of 2015, the high was \$18, with the low of \$14.83. So that information is available to the stockholders and to Your Honor when considering plaintiffs' application.

THE COURT: How much longer do you

expect your presentation to take?

MR. DiCAMILLO: A few minutes.

THE COURT: Okay.

4 MR. DiCAMILLO: I'm done with the

5 disclosure points, unless Your Honor has any

6 questions.

1

7 THE COURT: No; I understand.

8 MR. DiCAMILLO: Let me spend a minute

9 or two on irreparable harm and the balance of the

10 | equities.

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

Plaintiffs have not and cannot meet their burden here of showing irreparable harm. There has been no demonstration that money damages would not be an adequate remedy here. They say damages would be imprecise. Damages are imprecise in every case. There are very few cases where damages can be calculated with precision. But here, we have, you know, not one, but two expert reports, who, while the expert was not making damage calculations -- I agree with that assertion that they make in their brief -- the experts certainly were putting numbers around the

situation. And there's no reason that if we tried

this case post closing, if the Court found a reason

to, that the Court could not fashion an appropriate

damage award. I don't think there is a basis for a damage award, but to the extent the Court disagrees with that, certainly the Court could fashion an appropriate remedy.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

And the fact that damages -- we've heard in the brief and here today, we've got 102(b)(7), we have got 141(e), we have got foreign defendants. There are all these problems. There are problems in every case. The Supreme Court in C&J recognized that. The Supreme Court said, in reversing this Court's granting of an injunction, said, "We are mindful that an after-the-fact ... damages case is an imperfect tool ... " but -- and that was a quote. I'm talking. But we're not going to enjoin this deal unless plaintiffs can satisfy their burden of showing irreparable harm. And the Supreme Court in C&J concluded that the plaintiffs had not done that. This Court should reach the same conclusion here. has been really no showing that money damages would not be an adequate remedy.

On the balance of the equities, there is -- what they are asking the Court to do is enjoin a \$3.1 billion transaction where there is no poss -- not a possibility, but no other bidder has emerged in the

six months since this deal has been announced. 1 2 they say, "Look, this is not a situation where the 3 drop-dead date is tomorrow or a situation where the 4 buyer can walk." The C&J Court addressed that notion 5 as well. And what the Supreme Court said in C&J is 6 "... almost any judicial injunction, much less one of 7 this unusual kind, creates a greater risk that the 8 underlying transaction might not be available to 9 stockholders after the injunction is lifted." So the 10 Supreme Court recognized the mere fact of injunction 11 imposes risk on the deal. 12 THE COURT: C&J involved a positive 13 injunction. That's the extraordinary kind that was 14 just referred to. Correct? 15 MR. DiCAMILLO: Correct. 16 THE COURT: And C&J, as I understand 17 it -- and maybe I'm wrong -- did not involve a deal 18 that had the rather unusual specific provision that 19 anticipated preliminary injunctive relief and provided 20 that that would not be a cause for withdrawal from the 21 deal, did it? 22 MR. DiCAMILLO: I'm not sure. Maybe 23 Mr. Lafferty remembers, because he was involved in 24 that case. But I think you are right about that, Your

```
Honor. This deal does not have preliminary
 1
 2
    injunction --
 3
                    THE COURT: I mean, the parties
 4
    anticipated this. Specifically contracted for it, the
 5
    possibility of a preliminary injunction, and decided
 6
    that wouldn't be cause for withdrawal from the deal.
 7
                    MR. DiCAMILLO: That's correct.
                    THE COURT: So, I mean, sure, any
 8
 9
    delay in consummating a deal raises the possibility,
10
    increases the possibility that the deal won't go
11
    through. If that's your point, I take it.
12
                    MR. DiCAMILLO: That is the point,
13
    Your Honor.
                 And the point is that, again, that
14
    plaintiffs have to earn an injunction. It's not
15
    enough to say, "Well, you know, an injunction is not
16
    going to be that bad." They have got to earn it.
17
                    THE COURT: That's absolutely true.
18
    But, on the other hand, when I balance equities,
19
    that's what balancing equities means. Right?
20
    means if this is improvidently granted, here are what
```

the consequences could be and here is the likelihood.

injunction, I never even have to get to the balancing

of the equities. But it seems to me it has to play

So you are right, if they haven't earned the

21

22

23

24

some role, if I do get to the balancing of the
equities, that the parties anticipated preliminary
injunctive relief and decided it would not terminate
their agreement.

1.5

MR. DiCAMILLO: That is a relevant fact; no doubt about it, Your Honor. But in balancing the equities, this Court has been reluctant to enjoin transactions and take the decision away from stockholders to decide for themselves, particularly in the absence of a competing bidder.

And just one last factual point on this regarding the drop-dead date in the merger agreement. The date is November 23rd. There is the possibility of an 180-day extension, but it's not automatic.

THE COURT: All right. Well, explain that to me, because I thought it was at the unilateral request of either party.

MR. DiCAMILLO: It can be. It's a unilateral request. It doesn't require that both parties agree to it. But another condition of it is that all other closing conditions have to be satisfied or waived.

THE COURT: All right.

```
MR. DiCAMILLO: And that's described
 1
 2
    in Section 9.1(b)(2) of the merger agreement, and the
    proxy statement description is page 114.
 3
 4
                    THE COURT: And how would that as a
 5
    practical matter apply here?
 6
                    MR. DiCAMILLO: Well, here, it's hard
 7
    to say, Your Honor. Because we are not there. We are
    not at a point where closing conditions have been
 8
 9
    satisfied. But it is certainly not the case that come
10
    November 23rd -- it's not the case that, sitting here
11
    today, we can say that once November 23rd comes,
12
    either party can automatically extend this 180 days.
13
                    THE COURT: What I'm trying to
14
    understand is: How would the application of
15
    injunctive relief determine whether the closing
16
    conditions had been met? I mean, if the closing
17
    conditions are not met, then you can't go forward with
18
    the consummation of the transaction in any event.
19
    Correct?
20
                    MR. DiCAMILLO: That's correct, Your
2.1
    Honor.
22
                    THE COURT: So what you are really
23
    saying is, what the provision really says is: You can
24
    extend the closing date so long as you would have been
```

able to consummate the transaction as of the original closing date?

MR. DiCAMILLO: That's correct.

THE COURT: All right. I understand.

MR. DiCAMILLO: And plaintiffs' point

is there's so much time, Your Honor, we've got 180 days from November 23rd. My point is that's not

8 | necessarily the case.

3

4

5

9

10

11

1 4

15

24

THE COURT: I've got that. To be fair to Mr. Hanrahan, I think that was my point and not his. So maybe I should keep my mouth shut.

MR. DiCAMILLO: Oh, no, it was a point he made in his brief, and I think he did make today.

13 he made in his brief, and I think he did make today

additional discovery about the meeting. I think they

Let me address for a second the

16 have got all they need. They have got the

17 resolutions. They have got the written consent.

18 Their only beef seems to be that the signature pages

don't have a document stamp on them, which shouldn't

20 come as any surprise to anybody because you have got

21 to give the actual signature pages to the directors

22 and they have got to print them out. So I don't think

23 any further discovery is warranted.

If Your Honor disagrees and thinks

```
there is further discovery, I would ask that it just
be extremely limited, because I think it's a very
simple issue.
```

THE COURT: All right. Thank you.

Would you like -- and then we are

going to take a break, but I will be happy to hear

from you, Mr. Lafferty.

8

9

10

13

14

1.5

16

17

18

19

20

21

22

23

24

MR. LAFFERTY: I apologize. I think I originally said Mr. Baron would do the talking, but the point I wanted to --

11 THE COURT: You promised me I would
12 hear from Mr. Baron.

MR. LAFFERTY: You know, he's a great person to hear from, but I am going to steal his thunder.

There was a question Your Honor had asked of Mr. Isaacson where you had made the point that -- you said something to the effect that this case -- isn't this case different than other single-bidder cases because here the Globe shareholders are getting stock, as opposed to cash, and that stock is not going to be publicly traded.

historically been publicly traded. There is not a

THE COURT: No, no. Has not

price that you could look at as an historically traded
price.

MR. LAFFERTY: Right. To the extent there was any confusion on Your Honor's part about that, the shares that the Globe -- what the Globe stockholders are going to get is shares that --

THE COURT: I understand they will be publicly traded going forward. My point was you can't look back at a clear-air price and say, "Okay. The Ferro stock was worth more than the Globe stock."

MR. LAFFERTY: I just wanted to make sure that was clear in Your Honor's mind, because they are expected and, in fact, it's a condition, one of the conditions is that they will be approved for listing on NASDAQ.

THE COURT: No; I understand. But I thank you for the clarification.

MR. LAFFERTY: The only other point is the issue from C&J. The injunction, the provision in the contract there, as I recall it, did not give the parties the right to walk, either. So it's not the same as it is in this case. Mr. DiCamillo has explained, I think, how it works here. But there, the parties also had the ability to extend out the closing

```
date from what was anticipated, at the time we had the
 1
 2
    injunction hearing in November, to be December 31st of
 3
    last year. The parties ultimately exercised the right
 4
    to extend that by three months, as I recall.
 5
    it was to March 31st. So there were some similarities
 6
    to it, but there was no ability to get out for just
 7
    the granting of an injunction in that case.
 8
                    THE COURT: All right. Was there a
 9
    specific provision that said notwithstanding any
10
    preliminary injunctive relief, the parties will be
11
    bound, as there is here?
12
                    MR. LAFFERTY: I don't think it was
13
    that specific.
1 4
                    THE COURT: It's an unusual provision,
15
    is it not?
16
                    MR. LAFFERTY: I don't think the
17
    provision was the same in that case.
18
                    THE COURT: Have you seen that
19
    provision in a merger agreement before?
20
                    MR. LAFFERTY: The answer is I have
21
    seen it before, but I don't think I've seen it
22
    litigated before or addressed in litigation.
23
                    THE COURT: Thank you. That's very
24
    helpful.
```

```
Let's take a brief break, and then I
 1
 2
    will hear any responses.
 3
                     (A recess was taken from 1:01 p.m. to
 4
    1:12 p.m.)
 5
                    THE COURT: Yes, Mr. DiCamillo.
 6
                    MR. DiCAMILLO: Your Honor, may I make
 7
    one point before Mr. Hanrahan?
 8
                    THE COURT: Sure.
 9
                    MR. DiCAMILLO: It's good to have the
10
    corporate lawyers in the courthouse because they can
11
    point things out to you.
12
                    Getting back to the discussion Your
13
    Honor and I were having about the extension of the
14
    termination date of November 23rd, I pointed out to
15
    Your Honor that a party can only do that if all the
16
    closings conditions have been satisfied. One of the
17
    closing conditions is stockholder approval. So if the
18
    stockholder meeting has not occurred or approval has
19
    otherwise not been obtained, neither party has the
20
    right.
2.1
                    THE COURT: It's very helpful to
22
    understand that. Thank you, Mr. DiCamillo.
23
    appreciate the clarification.
```

Mr. Hanrahan.

24

MR. HANRAHAN: Your Honor, let me turn first to a point that my younger, smarter colleagues raised. Your Honor asked about the good character requirement and how that would apply. And specifically, the focus here is on Lopez Madrid. And under Article 8(a), that has the good character requirement; but (b) refers to the nominating committee, but it only has power with respect to qualified directors, which would not include Mr. Lopez Madrid, because he is an inside director from Grupo Villar Mir. And those provisions are also in the Grupo Villar Mir shareholder agreement.

And I would also add -- Your Honor raised the idea of, "Well, would they remove him when he is the son-in-law?" But there is another factor. Mr. Villar Mir is also imputado in an investigation. So he just might not want to say getting charged or getting indicted is grounds for being taken off the board when he, himself, is under investigation. And that would suggest that if that happened to him, it would be very, very serious.

Of course, we hear, as we always do, about taking the decision away from the stockholders.

And certainly it's important that the stockholders

have their say. But as Van Gorkom recognized, there 1 2 are two levels. And it's only when the board has done 3 its job that then the stockholders should act. 4 board can't punt to the stockholders, and I don't 5 think the Court can, either. If the directors here 6 have not done their job, then the Court should enter 7 an injunction in order to stop the thing and not just 8 say, "Well, let's see how the stockholder vote turns 9 out." Because the stockholders haven't necessarily 10 been presented with the best deal, the best 11 information. And, you know, the directors have to 12 actually do their job. Van Gorkom, again. "Oh, they" 13 -- long recitation of the directors' credentials. 14 Sure they have great credentials. But what did they 15 actually do here? 16 With respect to Mr. Kestenbaum, there 17 was discussion about his interests in getting the best 18 consideration. No mention of the liquidity angle, and 19 we think that is clear here, both for him and for 20 Grupo Villar Mir. All along, in term sheets on 21 through to the signing of the registration rights 22 agreement, they both have the ability for demand 23 registration rights. Goldman is already -- it's

mentioned about them being involved in a secondary

24

offering.

So looking at what Mr. Kestenbaum is doing, well, he might have been willing to trade off a little -- a few percentage points here or there in terms of what Grupo got, as long as he was going to get the ability to sell some of his shares. And one hand washes the other. Grupo Villar Mir gets enough above 50 percent that it can sell some off and still retain majority control. And I was really struck when Mr. Isaacson used the phrase about Kestenbaum being under the thumb of Grupo Villar Mir. But that's -- boy, if he is under the thumb, the Globe stockholders are really going to be under the thumb of Grupo Villar Mir if this deal goes through.

As to whether Mr. Jeffers made reference to the market price, his opening report on pages 4 and pages 54 to 56 indicated there was a negative premium, both to the DCF and to the market price, as opposed to this. Where's the market price on here? They claim, "Oh, there's some premium if you look at what we've concocted that comes up with something that's less than the market price. Then we say there's a premium." But it's not a premium to the market. Never was. Isn't now.

And they indicate that there has been no loss of confidence reflected in the stock price.

The stock price has been dropping steadily since May.

And that says -- proxy statement, preliminary proxy statement, then another preliminary proxy statement and other information comes out. And they can say all they want about commodity prices or whatever. The fact of the matter is you've got a stock price that's now at \$12.16, and they're saying that that reflects \$5.50 worth of synergies. That would mean that Globe's stock, in their view, would only be worth \$6.66 now, even though it was trading at \$15.37 before the deal was announced.

2.1

With respect to other bidders, well, one of the possibilities here is this company was trading at \$15.37. Now, they say the market doesn't know what it's talking about. Well, most people feel the market does know what it's talking about. Most defendants feel it knows what it's talking about when there is a real premium. Here, there isn't.

Now, let's turn to --

THE COURT: I'm not so much concerned here. I mean, no one has come forward, and it may be that this is the best deal other than staying an

independent corporation. But that doesn't mean it's better than staying an independent corporation.

MR. HANRAHAN: That's exactly my point, Your Honor. That's exactly my point.

I'm not sure I followed the explanation of why Goldman was not at the August 7 meeting, but it sounded like they were saying, "Well, because the board had already decided that it wasn't going to reconsider its recommendation; therefore, it wasn't necessary to have Goldman there." But that's just the point. They are the financial advisor. You've got to talk to them. That's why you have to consult them. Not say — because what that suggests is the board already made up its mind before they held the meeting. So since the outcome was foreordained, I guess they figure, "Well, we didn't have to talk to Goldman because we knew what we were going to do anyway." I think this just is an instance of being just a little too clever.

And they talk about, well, at the August 7 meeting how, oh, they discussed the projections and they understand the projections.

Where is the financial advisor? Isn't that Goldman's job, to help the board understand the projections and

what the implications are? But Goldman is absent.

They claim that, "Oh, one of the benefits here is there will be an increase in float."

No; that's a result of the business combination agreement. Why? Because it's one for one on the shares of Globe, and the other 57 percent is going to be held by Grupo Villar Mir. The only increase in float is going to come if, as is apparent, there is going to be a sale of shares by Grupo Villar Mir and by Kestenbaum in order to get liquidity.

On Elkem, we have already made the point that it seems like the negotiations broke down there when it became apparent Mr. Kestenbaum was not going to be executive chairman. And then he promptly says, oh, well, there is an agreement he will be, and he pursues with Villar Mir instead.

They point out that the 57/43 split agreed to last fall was preliminary. It never changed. It stayed the same month after month after month. What they did was they changed the numbers instead in order to keep the split that Kestenbaum had already agreed to.

There's a lot of talk about the board being engaged at the February 2nd meeting. Now -- and

here's the board talking about assumptions. Now, it 1 2 just struck me as odd, Your Honor, that these 3 directors -- and I'm sure they have great credentials 4 and what have you, and they have been on the board, 5 but they knew more about what the assumptions should 6 be than Globe management that prepared the 7 projections. And suddenly the board is there 8 questioning the assumptions and saying, "Why don't you 9 assume this about silicon prices and assume that." 10 That just doesn't add up to me. 11 And they had the Globe projections. 12 Why didn't -- did anyone on the board ask for Ferro's? 13 They didn't know they existed. Why weren't they 1 4 disclosed to the board? And they say, "Our 15 projections are better." But wouldn't a reasonable 16 director -- when you are being asked to examine what 17 the performance of Ferro's business is going to be 18 over the next five years, wouldn't a reasonable 19 director want to know what Ferro thinks its

23 know, wouldn't the board want to know both what Globe

Ferro projections and the synergy projections, you

And I'm reminded -- it's both with respect to the

performance is going to be over the next five years?

20

21

22

24

thought the synergies were going to be and what Ferro

thought the synergies were going to be?

It takes me back to Lynch v. Vickers, back just before I started practicing law, and the idea being that, okay, you've got two sets of numbers. Now, you can explain why one is better than the other, but you've got to disclose both of them. And they should have both been disclosed to the directors; and if there was an explanation of why Globe's were better, then fine, give that to the directors. But don't withhold the information from them.

As far as the right to remove directors, again, it's a two-thirds vote. Well, Grupo controls two-thirds of the vote. I mean, controls the majority of the board, so you are not going to get any two-thirds vote without their directors.

The Fitch presentation. On September 14, the Ferro projections are used in the Fitch presentation. On January 15, Kestenbaum uses them in the Kestenbaum model. Just exactly when did they become stale? Was it overnight? It looks like they became stale, like, right before they were going to the board with the projections. And was it that they were stale or is it that, as the Kestenbaum model shows, they did not support the 57/43 split so,

therefore, you had to get rid of those projections? And the fact that on the projections, the fact that Ferro did not agree, why wasn't the board told that? Again -- and they end up saying, "Well, these are Globe's best estimate." And on the synergies they say, "Well there was resistance from Ferro's CEO." Well, Ferro's CEO is the guy who is going to be the CEO of Ferroglobe. So they are basically saying he doesn't know how to run his business. They are putting him in charge of the combined business as CEO.

I did not hear any explanation of why the 8-K is not being sent to the stockholders. It obviously would be more effective disclosure and consistent with sending the proxy statement to them if that was sent as well.

On the other disclosure points, my friend Mr. DiCamillo says, "Oh, you don't have to disclose every fact." We are not saying that, Your Honor. With respect to the February 2nd and February 3rd board meetings, no, you don't have to send them the whole chunk of the minutes. But what you do have to do, particularly since you made reference to it in your proxy statement, so you've

made partial disclosure, you need to provide a full, fair, and accurate summary. And one sentence on the February 3rd meeting, the critical meeting where the -- and one sentence that doesn't tell the stockholders that the projections being discussed are different than the projections that were discussed in the preceding paragraph, that's not good enough.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

On the investigations, I think it's the same kind of problem that Your Honor has pointed That is, you can't expect the stockholders to go through a 250-page document and figure out things. The reference to the Bankia credit card investigation on page 73 is in the context of the background of the merger describing various board meetings and what have you. To expect the stockholder to be able to go through and then somehow relate that back to something that's disclosed on page 193 and 194 and then leap to the conclusion that, "Well, if this happened to be mentioned in a passing reference on page 73 describing a particular board meeting, that must mean that these other things weren't known at that time, " I think that's too much to ask. I think Your Honor makes the right point, which is you could have simply told them, and that would be much more informative.

On the Punica thing, they say, well, that one they didn't know about the investigation of Mr. Villar Mir until recently. We accept that. But what about all these others with Lopez Madrid? They have been around for a while. And they say, "Well, one of them was on appeal at the time the board was considering this." Well, that still means it's out there. You know, it wasn't finally concluded.

Mr. Lopez Madrid knew that that was on appeal. So why didn't he tell Globe, "Well, look, there is this investigation, but it was dismissed, it's on appeal, and don't know when I'm going to get the decision." And then did he contact them on February 23rd and say, "Oh, guess what? It was reversed, and so now the investigation is going forward." Does he contact them on February 23rd? No, he contacts them on August 4th, apparently. So he waits, like, six months. That's not candor, and I think the stockholders are entitled to know that.

As far as Lopez Madrid not having any connection to the Punica, leaving aside the yacht and that stuff, Lopez Madrid's position as a director of OHL, which is a subject of the investigation, that's not speculation, he is a director of the company where

his father-in-law is imputado on allegations of contract fixing and he is a director, his wife is a director. So the idea that his affiliation is not significant, yes, it is.

Bankia bailout, he was a director. A reasonable stockholder would think it's significant when you are being asked to basically turn your company over to the control of this guy. Well, he was a director of a bank, a conglomerate bank that went belly up in less than a year after its IPO. Does that mean it was all his fault? No. But it's something that a reasonable stockholder would want to know in evaluating this guy's track history.

On the cash flow, again, I think it's the same problem of Mr. DiCamillo says, "Well, a stockholder could look at page 89 and see 191 million, and then if they went to page 82 and saw 155 million, they would somehow know why there was a difference." Well, the 191 million on page 89, what it says — he tries to say, "Well, it's a difference between what's a terminal year and 2019." Well, 2019 is — and you use the cash flow from that last projected year to come up with the terminal year value. Well, it says terminal year value using the forecast of 191 million.

So it's telling the stockholders that the forecast is
191 million, and that's just flat-out wrong. And that
needs to be corrected.

Beyond that, it's doubly misleading, because what Mr. DiCamillo handed to the Court, what it does is show that what Goldman did was it took the \$36 million item for increase in working capital, because if the business expands you need more capital to run it, and Goldman just takes that out. And that's how they come up with 191 million. 155 million plus the 36 comes out to 191.

THE COURT: That's how I see it.

MR. HANRAHAN: And they made that

adjustment, but they didn't -- the proxy statement doesn't reflect that. And instead, it misleads by saying that the projection was 191 million. It was not.

I thought it was interesting in discussing the references to projections in the February 2nd description in the proxy statement that Mr. DiCamillo kept saying "They were draft projections. They were draft projections." But let's look at the history. Why were they draft projections? Because, as we've shown, the plan was to take those

```
projections into the meeting and then doctor them up.
 1
 2
    And that's why they're called draft, because the
 3
    intention all along was "We're going to change these
 4
    projections to get the outcome that we want."
 5
                    Thank you, Your Honor, unless the
 6
    Court has further questions.
 7
                    THE COURT: Thank you, Mr. Hanrahan.
 8
    I appreciate your presentation.
 9
                    Anything from the defendants?
10
                    MR. ISAACSON: Thank you, Your Honor.
11
                    I just wanted to respond to really one
12
    point, and that is that I believe Mr. Hanrahan said,
13
    "No one said this is better than stand-alone."
1 4
    that statement is not correct. Goldman, of course,
15
    made a thorough and complete fairness opinion and
16
    concluded that this deal offers substantial premium
17
    against DCF stand-alone value. And it made that
18
    conclusion whether we are in up commodity price
19
    markets or in down commodity price markets.
20
    that's slide 25 of the February 22 presentation.
2.1
                    THE COURT: Thank you. Anything else
22
    from anyone?
23
                     (No response)
24
                    THE COURT: Counsel, I appreciate the
```

argument. It is a perquisite of my job to get to hear really fine argument from superb lawyers, and all I can say about the argument today is that I'm glad that my outgoing clerk got to hear such a fine argument in the last week of her tenure and that my incoming clerk got to hear it right at the beginning. That's good for them, and it was a help to me, and I appreciate all of the work, not only from those who presented, but from those who didn't, including the associates who have toiled on this and who have produced a very high level of briefing and argument on an expedited basis. I appreciate that, and I am well aware of how much work goes into such a presentation.

I am going to reserve decision, but I do want to say a couple of things about the second and third prongs of preliminary injunctive relief. As you are all aware, there is a three-headed analysis. The first prong is whether there is a reasonable probability of success on the merits. The second is whether, absent injunctive relief, irreparable harm will result. And the third involves a balancing of the equities. And the last two are related, and it is quite frequent, in cases where there is a sole potential buyer, for the Court to be reluctant, and

quite properly so, to insert itself between the stockholders and the exercise of their franchise to accept what is usually a premium over the market price. The stockholders can look at what they are being offered, they can look at the clear-air price of their stock and make a determination. And, of course, it is important that they have a disclosure of all relevant information in that situation. But it is also possible that they will, if the Court should enter an injunction, lose that opportunity. And that is something that is hard to contemplate as a trial judge.

This case, it seems to me, is significantly different and unusual, at least in my experience, in that what is being given up is -- and I have already stated this once, but I'm going to say it again. What's being given up is a stock in which there is a broad distribution of voting power that trades on the market, and what is being proposed to be received are shares that will be traded but are valued in existing shares that are not freely traded, with control vesting in a controller and a corporation which will be subject to an administration of fiduciary duties that is significantly different from

the current regime, which is a corporation founded under our laws, and with respect to which transaction there will be no appraisal rights.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

2.2

23

24

So in that situation, it seems to me, despite the fact that no one has come forward and the decision here is really between remaining independent or taking the deal, the stockholders are unusually, almost uniquely, reliant on the advice of the board, which is in favor of this transaction; and on the quality of the work done by the bankers, which is itself reliant on the projections that the bankers have received from management. So in that kind of a case, it seems to me, both potential disclosure violations and potential process violations do bear the risk of what is largely irreparable harm. course, there can always be some determination of damages; but in this case, where what is being received is of a quantity that has to be measured through financial experts, it seems to me particularly likely that there could be irreparable harm, assuming the first prong is met.

And with respect to the balance of the equities, I take the point of Mr. Isaacson and Mr. DiCamillo that there is always some possibility if

there is injunctive relief that a deal will dissipate. 1 2 And that is something the Court must always be aware 3 On the other hand, this is a case where the 4 parties have provided in their agreement, have recognized that there may be a possibility of 5 6 preliminary injunctive relief and have decided that 7 that is not a release, won't provide a release from 8 the deal. So in that situation, it seems to me, while 9 I am aware that any delay in the course of human 10 affairs can always have unintended consequences, it 11 seems to me that the consequences of a preliminary 12 injunction here are perhaps not as deleterious, 13 potentially deleterious, even if it should prove to 14 have been improvidently granted.

So what I am saying is that the second and third prongs in the analysis tend to favor the plaintiffs here in a way that is not typically the case in a cash-out merger situation. So that leaves the first prong, which is success on the merits. As I said, I'm going to reserve on that.

15

16

17

18

19

20

21

22

23

24

The allegation here that I have to decide on, and that's going to require significant parsing of the record and the proxy, is whether

Mr. Kestenbaum had an incentive not shared by the

whether that incentive caused him to either withhold or manipulate information that was given to the board. And that, regardless of whether the board acted in good faith, could have caused the board to issue a recommendation that was not based on full information. If I were to find that's the case, then I have to look to see whether that's been cured by the board's actions since. And even if that's the case, whether there has been a disclosure of how that happened, because that would certainly be material, I think, to the stockholders.

The other disclosures that I think I need to take a look at are whether the stockholders have a material understanding of the Villar Mir and Lopez Madrid situation with respect to a variety of alleged and potential offenses in light of the fact that they are giving up diverse control and will be controlled by those interests.

So those are the issues for me going forward. I have by no means made a determination of them. I plan to do so, obviously, on an expedited basis. What I would propose is to either release a written decision or get you back together on the phone

```
and give a bench decision by a week from Friday.
 1
 2
    I wanted to give you my preliminary assessment not of
 3
    the first factor, because I haven't reached any
 4
    decision on it, but of the second and third factors,
 5
    which I think, in light of the peculiar circumstances
 6
    here, may not follow the typical pattern of similar
 7
    merger transaction challenges.
 8
                    Does that timetable cause any concern
 9
    for anyone, a week from Friday?
10
                    MR. HANRAHAN: No, Your Honor.
11
    would simply hope that we might get the documents
12
    relating to the record date, meeting date, and time to
13
    provide the Court.
14
                    THE COURT: And just what documents
    are you looking for, Mr. Hanrahan?
15
16
                    MR. HANRAHAN: Well, Your Honor, I
17
    think we were specifically focused on the consents and
18
    how were they transmitted, when were they transmitted,
19
    how were they signed. And that's one area.
20
                    I think we have asked for
21
    communications with Broadridge, and what have you.
22
    don't think those are critical in this situation, at
23
    least not from what we have seen so far.
```

There are various possible

24

explanations for what happened, and one of the things we're trying to do is eliminate those. And so far, we've got two documents. They eliminate certain possibilities and suggest others. And so we're really focused on -- obviously, the original authorization, we now have some resolutions. We don't -- were there draft resolutions that were circulated? So I think focusing on the resolutions, focusing on the consents and how those came about, that's really what we're mainly interested in at this point.

2.1

THE COURT: I'm not going to expedite anything on the resolutions, but how about the consents, Mr. DiCamillo, can those be provided?

MR. DiCAMILLO: Your Honor, we have no problem providing it. What it sounds like is

Mr. Hanrahan, assuming there was an e-mail that went to the people who signed the consents, he would like that e-mail. To the extent there was, we are happy to produce that. And I don't know the answer to the question. I don't know if there was an e-mail. Maybe it was handed to them. We can provide some kind of affidavit if there is not a document.

THE COURT: That would be helpful.

MR. HANRAHAN: And, Your Honor, in

that regard, we are interested in drafts of the consent, including any drafts that maybe did not have the dates filled in. And we're interested in any metadata that would indicate when those consents were drafted, when they were revised, so that we can make a determination of whether or not the signature pages really match up with the events. And Your Honor's —bear with me. I will just lay it out. Sometimes what happens in these situations is somebody can sign a signature page and it's given to management, and then later on management fills in the date in the consent, puts the signature pages on it. Did the directors unanimously consent to those dates? No; the dates were put in later.

I don't know that that's the scenario, but that's one scenario. And we have seen things similar in Staples and other cases in the past where these things happened. And that's what we're trying to figure out.

THE COURT: This is all I'm going to do, Counsel. Mr. DiCamillo, it sounds to me as though you are willing to attempt to satisfy the plaintiffs that these acts were valid. Try to get together and provide whatever information you can, including

```
affidavits, to do that. If you can't work it out,
 1
 2
    because this has to come in quickly, obviously, if I'm
 3
    going to consider it in the submission, if you can't
 4
    do that, then the two of you can get back to me and I
    will get you on the phone. But I suspect you can work
 5
 6
    this out. I don't expect it to be an open-ended quest
 7
    to find out whether there was something more than
    meets the eye, but I don't want to foreclose anything.
 8
 9
    So see if you can't work it out.
10
                    MR. DiCAMILLO: Understood, Your
11
    Honor. I think Mr. Hanrahan and I will be able to
12
    work it out.
13
                    THE COURT: I suspect so, as well.
14
                    As far as the timeline of a decision
15
    of a week from Friday, is that satisfactory to the
16
    defendants?
17
                    MR. DiCAMILLO: Yes, Your Honor.
18
                    THE COURT: All right. Anything else
19
    from anyone?
20
                    (No response)
21
                    THE COURT: Once again, it was a great
22
    pleasure to have you. I hope the trip wasn't too
    onerous, and I look forward to any further submissions
23
24
    you make. Otherwise, you can consider this submitted,
```

```
1
    and I will either reconvene us or give you something
    in writing by a week from Friday.
 2
 3
                      Thank you, all.
 4
                      (Court adjourned at 1:48 p.m.)
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

## CERTIFICATE

I, DEBRA A. DONNELLY, RMR, CRR,

Official Court Reporter for the Court of Chancery of
the State of Delaware, do hereby certify that the
foregoing pages numbered 4 through 150 contain a true
and correct transcription of the proceedings as
stenographically reported by me at the hearing in the
above cause before the Vice Chancellor of the State of
Delaware, on the date therein indicated.

IN WITNESS WHEREOF I have hereunto set my hand at Wilmington, Delaware, this 27th day of August, 2015.

## 16 /s/ Debra A. Donnelly

Debra A. Donnelly, RMR, CRR
Official Chancery Court Reporter
Registered Merit Reporter
Certified Realtime Reporter